



UNIVERSITY OF
BIRMINGHAM

DETERMINING BANK PERFORMANCE IN
EMERGING MARKETS: THE CASE OF
JORDAN

COMPETITION, PORTFOLIO BEHAVIOUR, AND EFFICIENCY

By

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DEDICATION

To;

Professor Jim L. **Ford**,

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ABSTRACT

This study attempts to explain the banking performance in Jordan to draw out the implications of related theories and evidence for policy makers. Accordingly, they can influence the banking industry, which, in turn, impacts the economy overall. First, we investigate bank performance and the likely impact of market structures on such performance. The way in which market structure has an emotional impact on banks' performance is vital for the reason that one objective of bank regulation is to ensure market competitiveness. Chapter three seek to examine two competing hypotheses, the SCP and the Efficient Market, for the Jordanian banking market using an unbalanced panel data set over the period 1991 to 2009. The results obtained support the SCP hypothesis as an explanation for market performance in Jordan. In chapter four we investigate the portfolio behaviour of Jordanian banks during 2002 to 2009 using monthly data. The model used is based on the portfolio choice theory, originated by Hicks (1935) and developed by Markowitz (1952) and Tobin (1958). Several nested models are developed to test the theoretical restrictions, including symmetry and homogeneity of the interest rate matrix. The empirical results, in general, clearly do not provide any support for interest rates which are important in determining the general composition of the portfolio holdings of Jordanian banks. The results show, however, that availability of funds is more important in determining the structure of these portfolios. In chapter five, the last empirical study, we examine the influence of efficiency estimates, which are derived from the Data Envelopment Analysis, on stock prices of listed banks in the Amman Stock Exchange (ASE). We test whether changes in banks' efficiency scores have helped to explain the change in banks' stock prices. The overall findings suggest that the share prices of Jordanian banks move according to the representative changes under the technical efficiency variables in the three presented panels.

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Chapter One

Introduction

CHAPTER 1 : INTRODUCTION

1.1. Introduction

Banks throughout the world have witnessed significant developments over the last five decades. The change of the banking environment has had substantial implications for the economic role of banks and their activities. Many factors played a crucial role in reducing the costs of information processing and transmission and have been major forces impacting on the performance of the international banking sector. Deregulation, globalisation, financial innovation and technological are among these factors (Girardone, *et al*, 2004). Many studies in the economic literature have tackled the topic of bank performance simply because banks play a very important role in an economy. Many expressions were introduced to express this term “performance of Banks” such as competition, concentration, efficiency, productivity, and profitability (Bikker and Bos, 2008) and, as Athanasoglou *et al.* (2008) noticed “banks with better performance are better able to withstand negative shocks and contribute to the stability of the financial system”.

1.2. Background

The banking sector in Jordan is one of the pillars and foundations of the Jordanian service industry and the economy in general. The sector has seen remarkable progress over the last few decades, with the recent round of development, especially the capital increase being significant and impacting on the sector. The importance of the Jordanian banking sector exceeds its position as a major contributor to the GDP, a major employer in the private sector

and the largest capitalization of the Amman Stock Exchange (ASE), constituting 55 percent in 2008, and extends its role as the main device of economy as one of its long-standing pillars.

However, bank performance in developing countries has been relatively poor because banking systems in these countries are prone to relatively high levels of government control and this, in turn, has inhibited competition and the efficient allocation of resources. Fortunately, a number of influential reforms have been implemented in the banking system within developing economies, with the intention of promoting competition and efficiency. One such example is within Jordan, where a number of financial reforms have been implemented in order to improve the structure and efficiency of the banking system. These reforms include the transformation of the banking industry, resulting from the gradual lifting of existing barriers to freedom of entry and exchange controls on capital movements, and will affect the Jordanian consumers in a positive way. These reforms have substantially affected the structure of Jordanian banking system and, therefore, a wide selection of banking characteristics that are supposed to be influenced by market structure. These factors should result in providing better and cheaper financial products as a result of greater competition among financial institutions, the exploitation of economies of scale and the elimination of X-inefficiencies.

In consequence, policy makers need to assess how the bank structure affects their mission of protecting consumers and ensuring financial stability and competitiveness of local banks in an international financial market (Molyneux, 1990). Therefore, reassessing the structure of banking regulation and supervision becomes a necessity as the banking world is becoming more international. The demand for banking services affects the number of banks operating in particular areas of the market, which directly affects the size of the bank. Consequently, it seems unlikely that simply because a bank extends the market areas will be less sensitive to supply conditions, the terms of the number of competitors, demand

conditions, and consumer performance for services. A profit maximizing bank would price its services to reflect the market supply and demand conditions (Tremblay, 2007). Finally, the objectives of the banks may be dictated by the need to minimize potential conflicts of interest between its differing interest groups and align its assets and other internal resources effectively with its external environment to ensure better competitive performance. This can lead to policy decisions or particular behaviour where public and private planning horizons and objectives may differ.

In fact, the bank's internal resources, the perception of opportunities and threats in its external environment decide or play a crucial role in the bank's behaviour in setting and choosing certain competitive strategies. Therefore, the competitive strategies of banks are not necessarily dependent on the market structure in which they operate. Moreover, based on the above discussion, conducting a thorough analysis of the specific relationships between competitive strategy and performance is necessary in order to be able to identify the sources of banks profitability in Jordan. Concentration in the local market, asset and liability management and efficiency are the factors that may affect the performance. With this in mind, we outline the aims, motivations and provide an overview of the thesis:

1.3. Aims and Motivations

Berger et al. (2000) global advantage hypothesis, they donated that in transition and developing economies foreign banks entrants may additionally benefit from access to international capital markets and raising funds from their parent enterprises. This resulted in reduces their cost of funds, which in turn should be translated into customers by lower lending rates obtained. Consequently, a new foreign bank entrant should enhance the banking industry market power by the observed decreased for the concentration level; in addition, the

entry of new banks should effect the composition of the assets' holdings and expected to change the composition of the Jordanian assets' holdings portfolio. Finally, we would expect that the entry of new banks should enhancing managerial operation of operating banks by controlling costs and functioning at the right scale.

This research aims at empirically testing both the Structure-Conduct-Performance paradigm and the efficiency hypothesis. The theory suggests two possible approaches for the dependent variable in such models to test the profit-concentration relationship. Therefore, an empirical analysis of banks' portfolios would thus provide one of the foundations for formulating and evaluating monetary policy in Jordan. An efficient monetary policy should be based on an in-depth understanding of the behaviour of the banking sector, a sector which plays a profound role throughout the broader economy. To provide a solid foundation and to allow financial policy to be conducted to the best advantage, it is necessary to develop a satisfactory model for the behaviour of banks since the strength of monetary policy is mediated in part by the ability and the willingness of these banks to vary their asset holdings.

Finally, this thesis attempts to explain the influence of efficiency estimates on the stock prices of listed banks on the Amman Stock Exchange (ASE). By shifting the emphasis from the traditional relationship between stock prices and efficiency measures, we test whether changes in banks' efficiency scores have helped to explain the change in banks' stock prices, rather than traditional accounting measures, using three approaches.

The empirical element to these important studies may reveal interesting relationships and may help the relevant authorities and the policymakers to better evaluate and understand the workings of Jordanian banking.

1.4. Research Methodology

This thesis consists of three main empirical studies, these studies involving solid and reliable understanding of the literature, by using appropriate models methodologies suggested by theory. Furthermore, it gives a good following implementation of econometric techniques and discussion of reasonable finding and conclusion. However, the main contribution of this thesis and the choosing of this area of research arise from the activities of banking and their crucial development in an economy, particularly Jordan. This thesis provides pioneer and new empirical/econometric work never done on Jordan. However, it is acknowledged that the main limitation of this study is the small sample size, both in terms of time series and of the cross-section used. The sample size was determined by the availability of data for the key variables.

1.5. Outline of the Thesis

The thesis is divided into six chapters:

Chapter Two will provide a review of the Jordanian economy, discussed the Jordanian banking industry development during the last four decades. Economic growth and the structure of Jordanian economy were illustrated in beginning of this chapter, which draw the main features of the economy. The main objective of this chapter is to provide the background about the Jordanian banking industry, which is essential to understand the Jordanian case when the empirical results and analysis are presented in further chapters. This discussion will prevent us from duplicating the analysis in each empirical chapter. It will also give us a clear picture of the country's economy as a whole. Moreover, it will shed much light on the banking industry in Jordan, in terms of development, sources and uses of funds,

and the profitability performance of banks. *Chapter Three* consists of two parts; the first section will provide a literature review, especially how the Structure-Conduct-Performance (SCP) model has been applied to different banking markets over the last decades. The second part will provide an outline for the theoretical framework; it will describe sources and the collection of data, analyse all the variables used and reports model estimates of tests of the SCP paradigm.

Chapter Four investigates the portfolio behaviour of Jordanian banks during the period 2002 to 2009 using monthly data. The model is based on the portfolio choice theory, originated by Hicks (1935) and developed by Markowitz (1952) and Tobin (1958). Several nested models are developed to test theoretical restrictions including symmetry and homogeneity of the interest rate matrix. An empirical finding of the dynamic modelling of portfolio behaviour is presented. In addition, using the multiplier methodology the effects, current, interim and total of the policy determined factors have on the portfolio of these banks has been captured. *Chapter Five* employs the DEA approach; the efficiency measures are the direct result of the implementation of Constant Returns to Scale (CRS), Variable Returns to Scale (VRS) and Scale efficiency (SE), and uses input-oriented cost minimisation models. Although we adopt the intermediation approach, the profit-oriented approach also has been estimated to compare the results obtained from the two approaches. The intention of this study is not to compare efficiencies, but to relate efficiency and stock prices, particularly regarding the *intermediation* and the *Profit approach*. Finally, *Chapter Six* provides a conclusion and discusses the results in general, and contains some recommended suggestions for future research.

Chapter Two

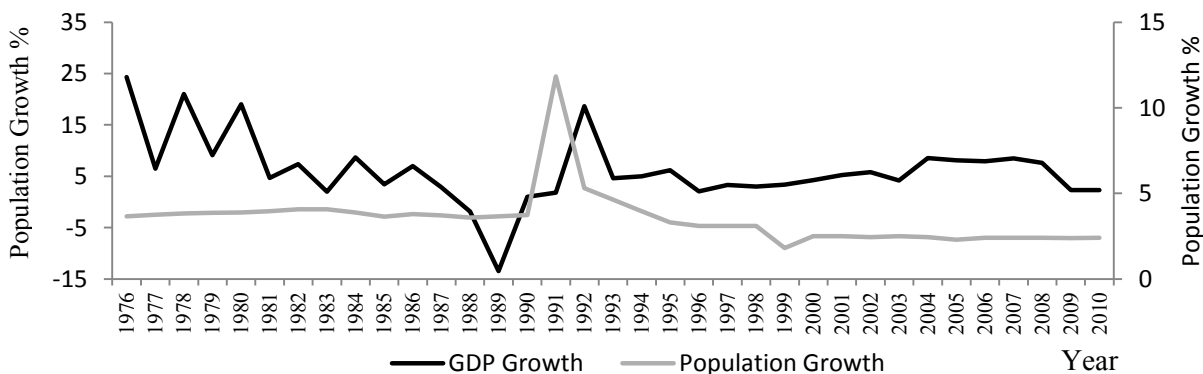
Jordan Profile

CHAPTER 2 : JORDAN PROFILE

2.1. Introduction

“The Hashemite Kingdom of Jordan (HKJ) has proved to be one of the world’s most vulnerable countries to external political, economic and security events” (Knowles, 2005, 1). In other words, Jordan’s geographical position and the regional conflicts have put the country under a considerable amount of pressure. It has been rocked by the effects of apparent inherent regional instability. Nevertheless, despite threats, Jordan has managed to preserve and even enhance its political and economic position during the last decades. In 1921, Jordan emerged as a political entity from parts of the Ottoman Empire, under the British mandate and under the name of Transjordan. The country’s borders and population have been susceptible to political developments in the region. After the occupation of the coastal parts of Palestine in 1948, the West Bankers (Palestinians) voted to join Transjordan in 1950, when the new entity became known as “The Hashemite Kingdom of Jordan”. Consequently, the population of Jordan showed the highest growth rate in the world, accounting for an average annual growth rate of 4.3 percent during 1979-1994 due to the natural growth and the waves of migration from the West Bank (DOS¹, 2006).

Figure 2-1: Population and GDP growth, 1976-2010.



Data Source: World Bank-WDI (2011)

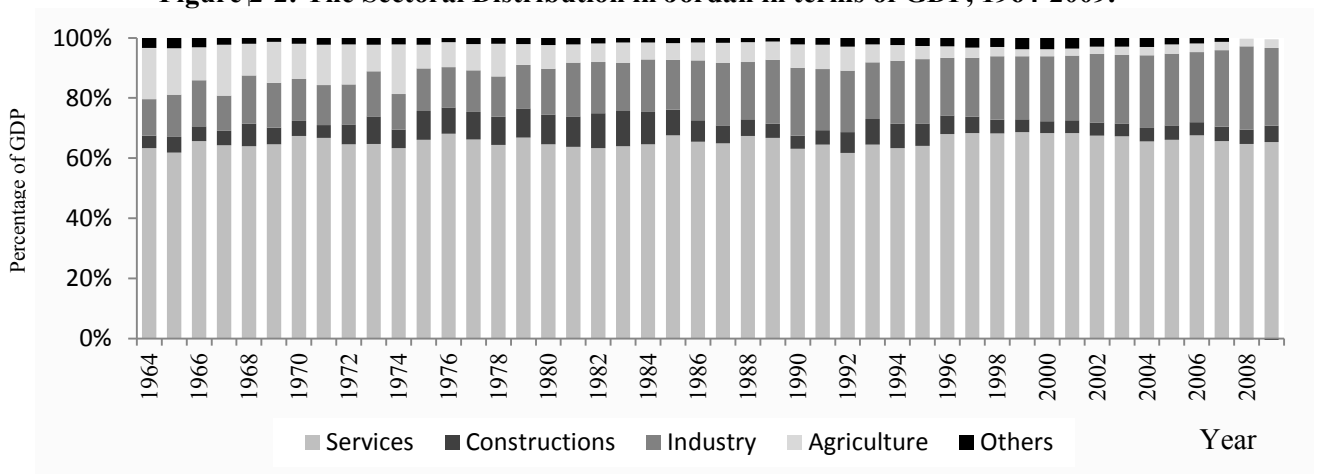
¹ Department of statistics, Amman, Jordan.

While the annual population growth rate has decreased in the last few years to 2.8 percent, according to the 2010 census inhabitants of the country were estimated to be 6.113 million (DOS, 2011).

Since the country emerged as a political entity, it has been susceptible to political and economic events affecting the region and their consequences constituted one of the major challenges that faced the Jordanian economy. On the other hand, the Jordanian economy is considered to be unique. It has a large service sector, accounting for up to nearly 70 percent of GDP. Consequently, it has a narrow productive base and limited natural resources. Less than 8 percent of the country’s agricultural land is arable, and virtually all oil is imported.

These facts describing the structure of the economy impeded the attainment of higher levels of self-sufficiency in the production of goods and services. Figure 2-2 shows the sectoral distribution in Jordan in terms of GDP over the period 1964 to 2009.

Figure 2-2: The Sectoral Distribution in Jordan in terms of GDP, 1964-2009.



Data Source: Central Bank of Jordan (2011)

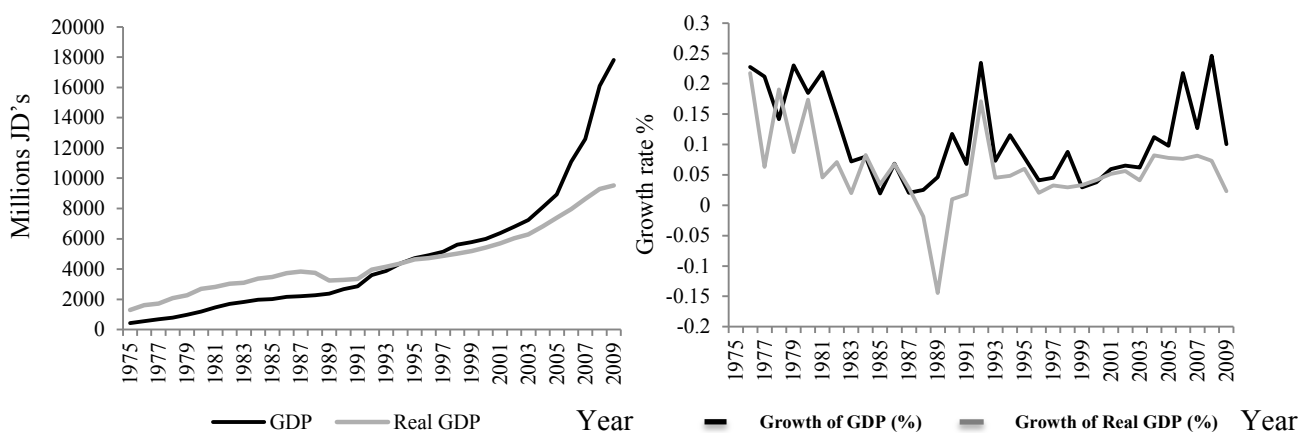
2.2. Jordan Economy

In turn, the Jordanian economy has benefitted from the boom in oil prices during 1970s. Furthermore, the government has traditionally pursued liberal, outward looking policies in many respects, for example trade, labour migration, and foreign exchange

transactions. These policies enable Jordan to respond to the emerging opportunities in the region. Therefore, the country enjoyed favourable economic and social conditions that benefitted it in the forms of grants, loans, and worker’s remittances from the rich neighbouring countries.

Figure 2-3 shows the high rate of economic growth during the 1970s measured by GDP and Real GDP, which highlighted the ability of Jordan’s economy to respond to change, manifested in a capacity to absorb investments and realise high economic growth rates. An expansion in the form of residential construction, urban infrastructure and investment in several productive activities took place (Kanaan and Kardoosh, 2002). The average GDP growth rate for the period 1992 to 1995 was 6.7 percent in real terms.

Figure 2-3: GDP and Real GDP levels (Million JD 's) and Growth Rates, 1974-2010.



Data Source: World Bank-WDI (2011)

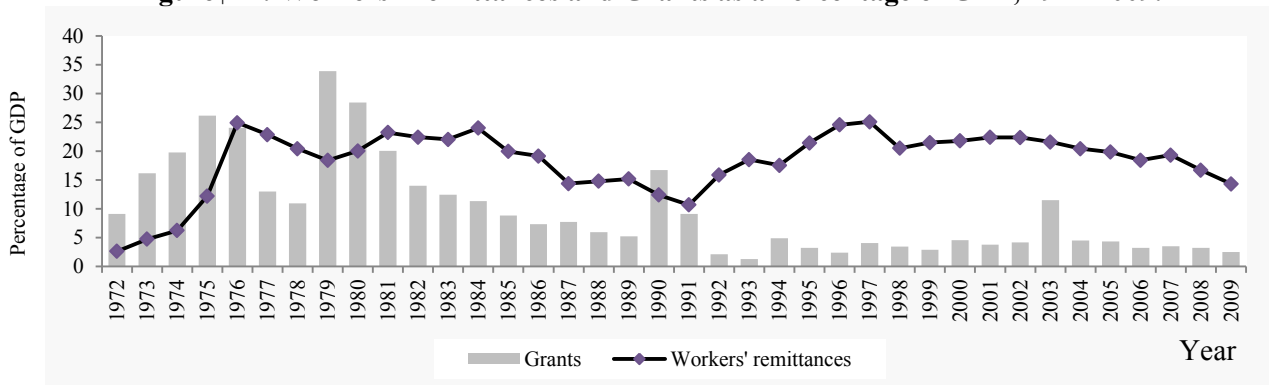
The grants, loans, and workers’ remittances resulted in a rise in foreign currency reserves and enhanced the import capability to meet investment and consumption needs. However, by the mid-80s the country’s economic growth started to decelerate as a result of the collapse in oil prices, which adversely affected the economy by a reduction in demand for Jordanian goods and services. The favourable economic conditions that created prosperity in

the 1970s began to change. The direct result was an increasingly deep recession accompanied by rapidly mounting foreign obligations.

There was Jordanian emigration which led to a slowdown and stagnation in remittances and created a high rate of unemployment within the country. The problem was compounded by a 30 percent reduction in grant aid, which traditionally registered an average component of 32 percent of government revenue during 1970-1989. Compared to the mid-1980s, real GDP recorded annual weak or negative rates of expansion during the period 1986-1990, negative rates of change of 0.8 percent in 1988, 14.1 percent in 1989, and 1.1 percent in 1990, respectively (Kanaan and Kardoosh, 2002).

Once the Iraqi War I was over, the Jordanian returnees came back with about 700 million to a billion USD and, more significantly, their dynamic working skills and entrepreneurship. Figure 2-3 shows GDP growth rate equal to 2.6 percent and 11.1 percent in 1991 and 1992, respectively.

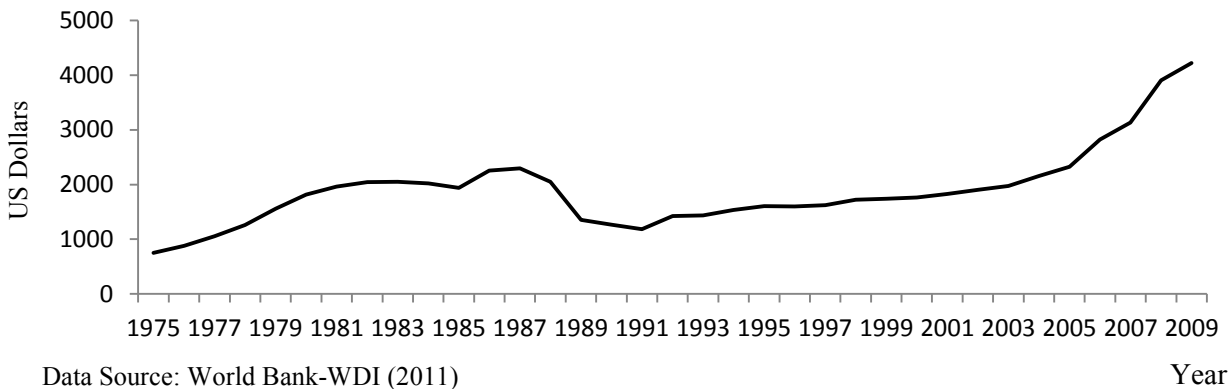
Figure 2-4: Workers' Remittances and Grants as a Percentage of GDP, 1972-2009.



Data Source: World Bank-WDI (2011).

Thus, during the period between 1983 to 1989 the annual growth rate, measured by the percentage change of GDP, stood at less than the population growth rate by two to three points, which meant a deterioration of per capita income. Living standards, measured by income per capita (which had risen strongly between 1972 and 1983) began to fall sharply.

Figure 2-5: Per Capita Income in USD terms, 1974-2010.



Jordan was forced to undertake foreign borrowing as a consequence of a strong reserves position in the early 1980s, in order to maintain economic growth. Economic planner in the country found it relatively easy to raise funds on international markets. At the same time, the ratio of foreign debt to GDP rose sharply.

In March 1989, the crisis came to a head when the government failed to meet its debt obligations which had recently reached a total of a billion USD for the first time. By December 1989, the Jordanian dinar depreciated by more than 37 percent, from \$2.70/ JD to \$1.7/ JD (Kanaan and Kardoosh, 2002).

“By the end of 1988, the budget deficit was equal to about 25 percent of GDP, [while the] total external debt stood at more than 210 percent of GDP, and foreign exchange reserves were literally non-existent” (Omet, 2004: p.15). In fact, this period was the most difficult in the recent history of the Jordan economy, the huge deficits of the budget and the trade balance led the country to *“the exhaustion of Central Bank foreign currencies and the devaluation of the Jordanian Dinar in 1989”* (Al-Abed, 2003: p.19).

As a result of the Jordanian Dinar devaluation in 1989, inflation jumped to 25 percent and the Jordanian government was forced to adopt Economic Adjustment Programme in cooperation with the IMF².

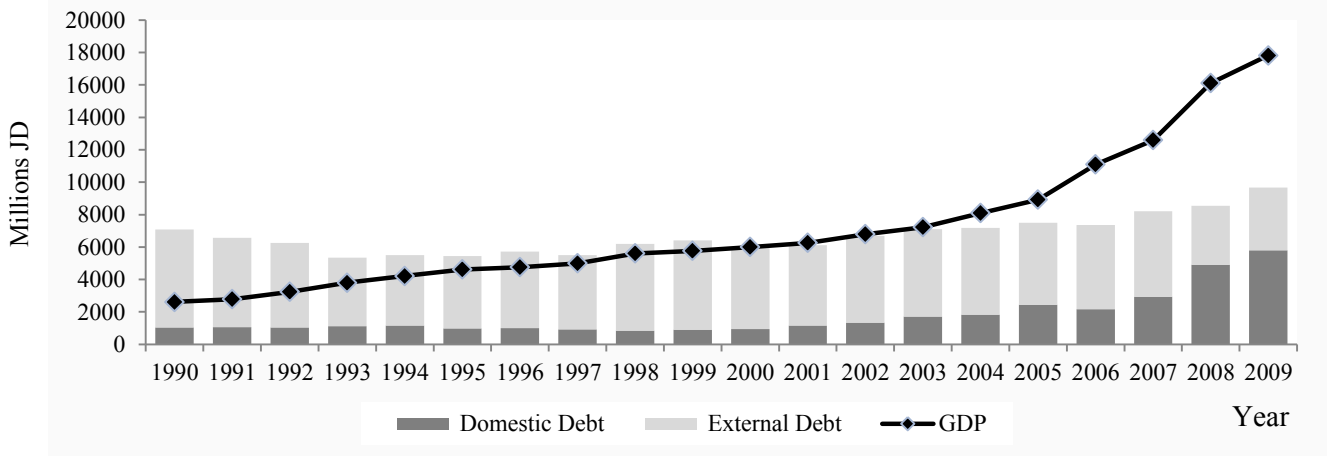
By spring 1989, IMF assistance was required to reschedule debt repayments. The IMF titled for an austerity programme which involved deep cuts in public expenditure, combined with the removal of food (mainly bread) and petrol price subsidies and import duties on luxury goods.

The programme enabled Jordan to have some of its bilateral debt forgiven and rescheduled debt repayments. A second, Structural Adjustment Programme (SAP II) was initiated in October 1991, which continued the reform of macroeconomic policy. This programme resulted in the remarkable reduction in the fiscal deficit between 1996 and 2000. The government managed to cut its budgetary deficit (excluding grants) to 8.2 percent over the period 1996 to 2000, mainly by decreasing investment expenditure and reducing subsidies. By the end of 2000 the ratio of external debt to GDP had declined to 87 percent, down from 103.1 percent in 1996. Table 2.1 presents the objectives, aims, approaches, and policies for Economic Adjustment Programmes.

After the initial boom between 1992 and 1995, economic growth began to slow to a trickle during 1996-1999, see Figure 2-3. Real GDP growth during this period only averaged 2.9 percent with an annual population growth rate of 3 percent, this translated into a decline in the overall standard of living throughout the late 1990s.

¹These Economic Adjustment Programmes were intended to help reschedule external debt and debt services and re-establish internal and external balances. However, their policies concentrate on market-oriented policies aiming to improve the efficiency of public institutions, and to enhance the role of the private sector. The country gain more financing from international institutions such as the IMF, IBRD, and foreign governments. Moreover, Jordan benefitted from the return of funds after the Gulf War I (1990), concessional loans and assistances, rescheduling of external debt, and inflow of external funds after structural reform of public institutions (World Bank, 2003).

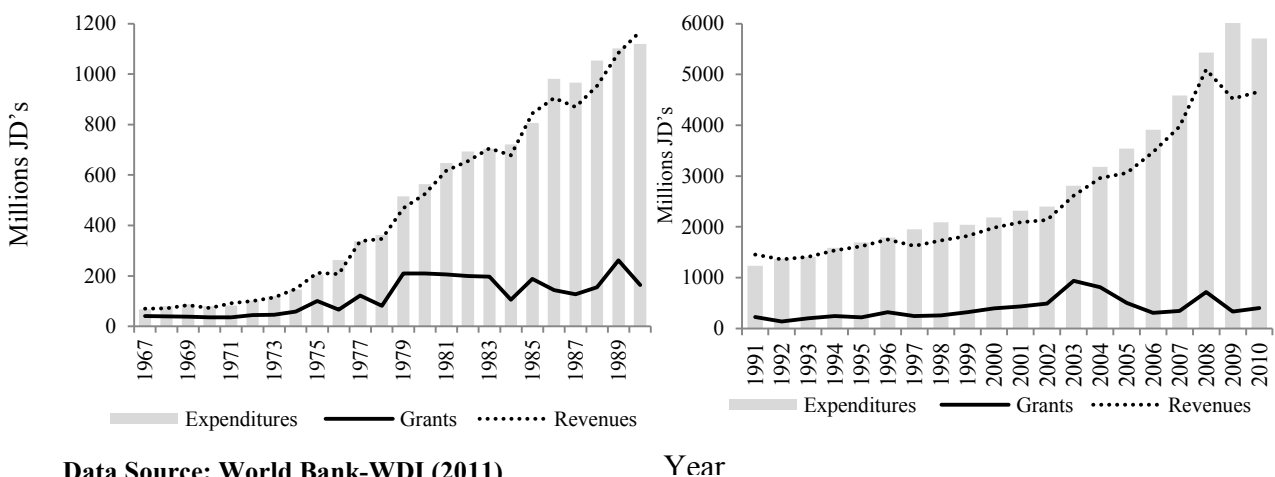
Figure 2-6: Total Public Debt (Internal and Foreign) and GDP (Million JDs), 1990-2009.



Data Source: Central Bank of Jordan (2011)

In 2006, the government gained from the decline in interest rates in global markets, since they recalled and replaced some of the country debt using new low interest rate debt instruments. In addition, after 2008, and to maintain the stability and the soundness of the financial system after the financial crises led to a reduction in the volume of loans (funds) available to private sector, the government covered the public debt using the domestic market instead of foreign market. Figure 2-6 shows the amount of domestic and foreign debt since 1990.

Figure 2-7: Total Public Revenue, Expenditure and Grants (Million JDs), 1967-2010.



Data Source: World Bank-WDI (2011)

Table 2.1: Economic Adjustment Programs Time-table

Date	1989	1991	1994	1999
Objectives	<ul style="list-style-type: none"> ▪ Increase the rate of economic growth. ▪ Maintain price stability. ▪ Reduce budget and balance of payments deficit. 	<ul style="list-style-type: none"> ▪ Restore and sustain economic growth. ▪ Generate employment. ▪ Achieve budgetary and balance of payment viability. 	<ul style="list-style-type: none"> ▪ Sustain economic growth. ▪ Enhance job opportunities. ▪ Improve living standards. 	<ul style="list-style-type: none"> ▪ Sustain economic growth. ▪ Maintain low inflation. ▪ Strengthen the international services position.
Aims	<ul style="list-style-type: none"> ▪ Economic growth rate to 4% by 1992. ▪ Reduce inflation from 14% to 7% by 1993. ▪ Eliminate external current account deficit by 1993. 	<ul style="list-style-type: none"> ▪ Increase real GDP growth rate to 4%. ▪ Reduce inflation to less than 5% in 1997. ▪ Reduce external current account deficit near balance in 1998. 	<ul style="list-style-type: none"> ▪ Real growth of 6% a year until 1998. ▪ Hold inflation at 4-5%. ▪ Eliminate exceptional financing by 1998. ▪ Maintain a comfortable level of foreign exchange rate. 	<ul style="list-style-type: none"> ▪ Raise growth to 3.5% by 2001. ▪ Keep inflation in the range of 2-3%. ▪ External current account deficit of GDP to 5.3 by 2001. ▪ Increase foreign exchange reserves to \$1.7 billion.
Approaches	<ul style="list-style-type: none"> ▪ Boost investment incentive. ▪ Eliminate government dissaving. ▪ Seek rescheduling of external debt-service obligations. 	<ul style="list-style-type: none"> ▪ Increase domestic saving and investment. ▪ Improve the efficiency of investment. 	<ul style="list-style-type: none"> ▪ Increase domestic savings. 	<ul style="list-style-type: none"> ▪ Fiscal consolidation. ▪ Wide ranging structural reforms.
Policies	<ul style="list-style-type: none"> ▪ Reduce the government budget deficit by: increases in tax rate on luxury products, reduction in subsidies, and increases Gas product prices. ▪ Monetary expansion. ▪ Manage exchange rate. ▪ Trade liberalization and tariff reform. 	<ul style="list-style-type: none"> ▪ Reduce budget deficit. ▪ Pursue a tight credit policy. ▪ Maintain flexible exchange rate policy. 	<ul style="list-style-type: none"> ▪ Reduce fiscal deficit to GDP to 2.5%. ▪ Maintain flexible exchange rate policy. ▪ Accept obligations under IMF Article VIII. ▪ Switch to indirect monetary control. 	<ul style="list-style-type: none"> ▪ Reduce budget deficit to GDP to 4% by 2001. ▪ The exchange rate peg will continue to serve as a nominal anchor. ▪ Monetary policy to build up foreign reserves and maintain low inflation. ▪ Tax and tariff reforms.

Source: IMF (2005), and Al-Tarwaneh (2012, p.16)

Consequently, the changes in the performance of commercial banks, analysed in the last part of section three in chapter two, appear to reflect the impact of both economic and regulatory factors prevailing during our period of study.

2.2. 1. Banking Industry³

The banking industry in Jordan has developed considerably over the last four decades in terms of the number of licensed banks operating, size of assets, deposits and credit facilities and banking services. During the 1970s and 1980s, the banking sector doubled its loans, deposits, and number of operating banks in the country, after the government identified services provided by banking as a key player in its economic development policy (Saleh and Zeitun, 2006). At that time, Jordan was the only Arab country in which the assets value of banks exceeded GDP. In fact, the banking establishment in Jordan is relatively recent; the first licensed bank was the Ottoman bank (British bank) which started its operation in 1925 (Hamiltona *et al.*, 2010). Before 1964, the Jordanian Monetary Council was the monetary authority in the country and the amount of Jordanian Dinar issued was be backed by Sterling pounds. However, there were only three foreign banks and four domestic banks operating at that time.

In 1964, the Central Bank of Jordan (CBJ) was established as the only authority responsible to undertake both monetary policy and supervise the banking system in the country. The main objectives were to maintain monetary stability and to insure the convertibility of the Dinar in an attempt to promote and enhance economic growth in accordance to the central governments general economic policy.

³ The banking industry in Jordan consisted of two groups according to the CBJ classification; the commercial banks and Islamic banks. It is worth nothing that one Islamic bank is included on our empirical studies in the remaining chapters to be tested individually and jointly.

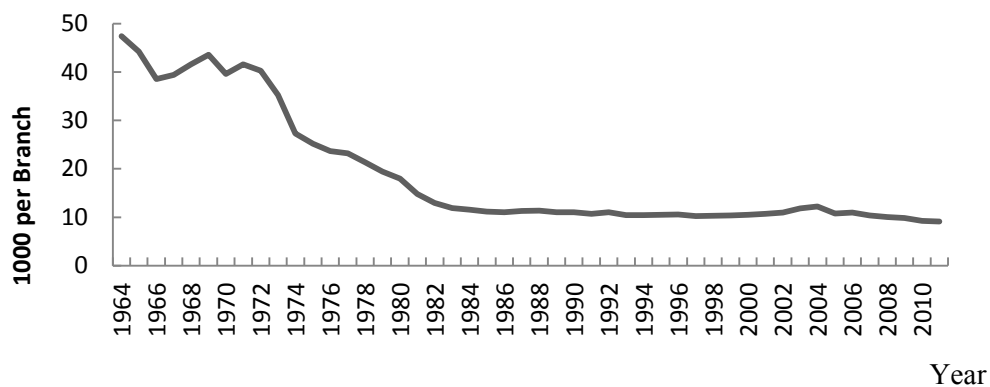
According to monetary policy in the country, the development may be divided into two stages: the first stage (1964 to 1990), the CBJ used traditional and direct monetary tools, fixing the interest rate and reserve requirement ratio to control the operation of the banking system (Miani and Daradkah, 2008). During this period, the banking industry served as an agent for the government, helping to channel investment funds to selected sectors under its economic development policy⁴, whilst imposing many restrictions and requirements on banking activities (Maghyereh, 2002). Furthermore, and according to Karasneh *et al.*, (1997), the Central Bank exercised their control to establish the size, cost and direction of credit facilities, and to restructure the financial portfolio of banks operating in Jordan.⁵ The second stage was from 1991 to present with the government initiating a series of financial sector reforms to improve the structure and efficiency of the banking sector. In this manner, interest rates were fully liberalized (set by the market rather than governmental authority) in the early 1990s and, also in 1993, the CBJ changed the way it implemented direct instruments of monetary control by issuing its own certificates of deposits to mop up excess liquidity from the system. In 1996, a new investment law was passed which allowed equal treatment for foreign and local practices. In addition to this, there was further liberalization of financial markets to foreign participants. In addition, a new securities law was approved which improved the structure of the stock market in 1997. In the following year, the CBJ introduced an overnight repurchase agreement with operating banks, and opened an overnight deposit facility. In August 2000, a banking law was approved by parliament which aimed to protect deposits, reduce money market risk, guard against loan concentration, and money laundering.

⁴ For example, banks were required to invest 8 percent of deposits in government bills and bonds and to invest at least 15 percent of their capital in public and mixed sectors.

⁵ For example, (1) the CBJ determined lending limits for banks (2) set a ceiling on interest rates for loans and deposits (3) restricted entry into the Jordanian banking market (4) imposed high reserve requirement ratios (5) set tight restrictions on foreign exchange transactions (Karasneh *et al.*, 1997).

Furthermore, in an effort to enhance competition within the Jordanian banking industry, the CBJ allowed three new branches of a foreign-owned bank to begin operating in the country. These branches belonged to a large financial institution in the region which had a wealth of experience in risk management practices and a large financial position in terms of assets, liabilities and capital. The CBJ hoped that their introduction would help to promote and enhance competition within the Jordanian banking sector, and encourage existing banks to operate more efficiently, in order to be able to compete with the new banks operating in the country (Himiltona *et al.*, 2010).

Figure 2-8: Banking Density Index, 1964-2010.



Data Source: Central Bank of Jordan (2012)

At the end of 2010, the licensed banks operated 663 branches inside the country and one year later the number was 695 branches. As such, the banking density index (number of people/ total number of branches) stood at around 9100 persons per branch at the end of 2011 compared to 9220 persons per branch year previously. Figure 2-8 shows that density index decreased from 47.36 thousands in 1964, to 11 thousands in 1990, and 10.5 thousands in 2000 with a mean average of 18.9 thousands from 1964 to 2011.

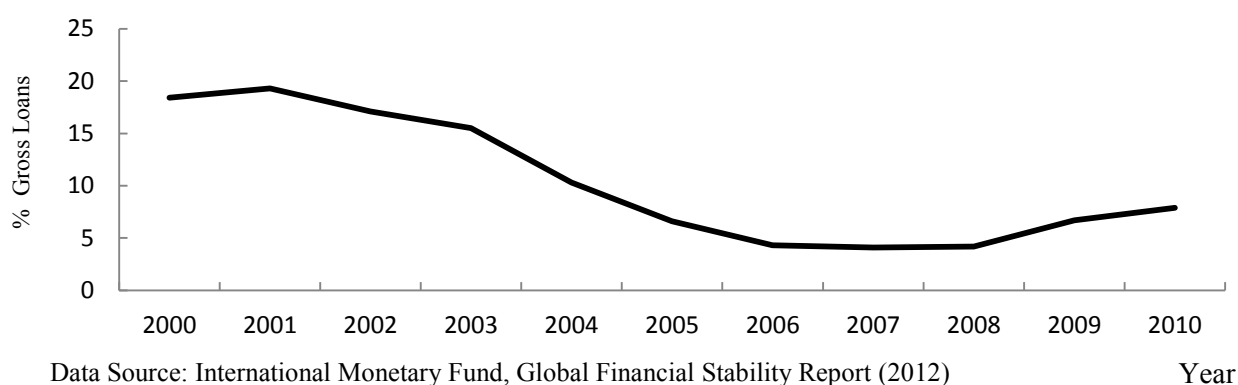
The IMF reported in 2003 that the Jordanian banking sector had reached the status of a highly developed financial system, being the most developed nation in this regard amongst countries in the MENA region. The report indicates, using a number of financial indicators,

which the banking sector in Jordan is well developed, profitable, and efficient; see Creane *et al.* (2003).

2.2.1.1. The recent international banking crisis and the banking sector in Jordan

During the recent global financial crisis the Jordanian banking sector fared relatively well; it remains sound and has proven resilient towards the CBJ having tight regulations; it is helped by banks conservative funding practices (with loan/deposit ratio near 75 percent) resulting in healthy deposit levels and reasonable profit levels. Deposits continue to be the major funding base; with liquidity ratios and provisioning remain high. At the same time NPL (non-performing loans) ratios have increased modestly to 7.9 percent at the end of 2010 from 6.7 percent of outstanding loans at the end of 2009 (IMF, 2010). Whereas, financial institutions in the region have faltered, all local banks posted profit in 2008 and 2009 (Oxford Business Group, 2010). Figure 2-9 shows banks' nonperforming loans as a percentage of total gross loans from 2000-2010.

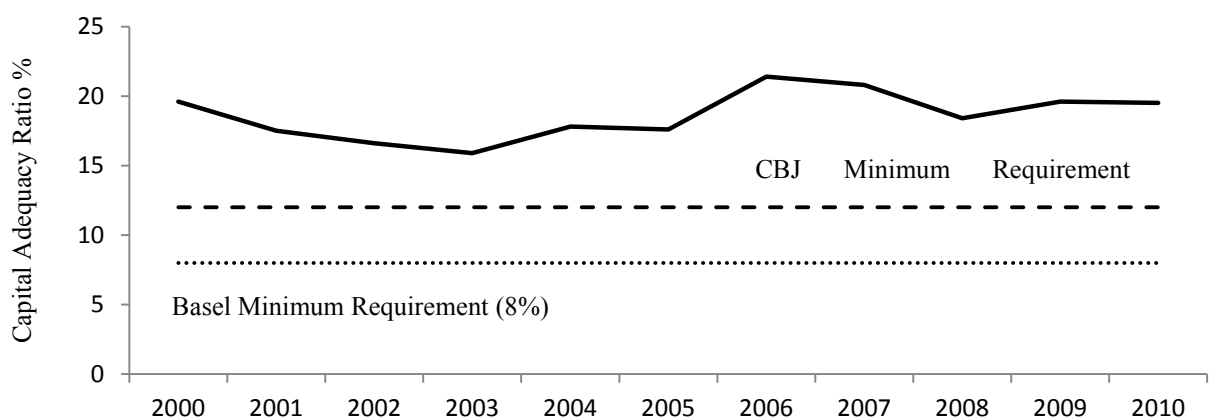
Figure 2-9: Bank Nonperforming Loans to Total Gross Loans (%), 2000-2010.



Jordan's economy only suffered a minimal impact from the crisis. Dimou (2010) stated that "The setting of 12% as a percentage for capital adequacy has preserved the banks from any financial problems and led to a near impossibility of bankruptcy, the world standard for capital adequacy does not exceed 8%; however, Jordan used a conservative banking

system to save its banks in 2008”. In addition, Jordan's financial sector has had a relatively limited exposure to structured products and overseas capital markets (Audi, 2010).

Figure 2-10: Capital Adequacy Ratio %, 2000-2010.



Source: Association of Banks in Jordan (2012)

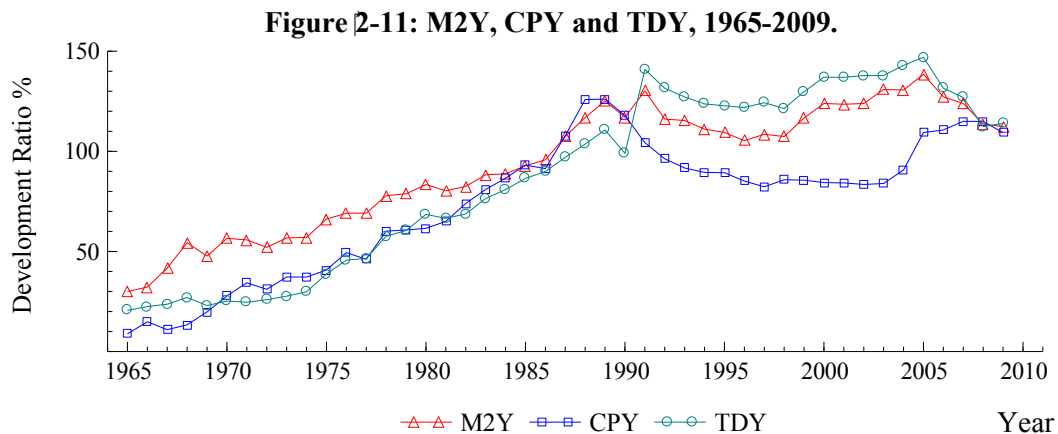
Year

2.2.1.2. Trends in Main Indicators of Banking Development

Developments in the financial sector⁶, particularly regarding banks, are usually defined as a process that leads to changes in quality, quantity, and efficiency of intermediary services provided by commercial banks. Since there is no unique definition as to financial innovations, measuring financial sector development is a complicated procedure, where the evolution depends on the progress in the financial system and the subsequent structural changes over time. Hence, banking sector development implies a long process of evolution in the structure of the banking sector, caused by significant changes in both services and instruments offered by the financial institutions operating within the economy (Son, 2002). In this regard, Kelly and Alavrotas (2008) have noted that measuring the above aspects is a difficult, if not impossible, task.

⁶ For more details and further investigation see Son, 2002 from p.51, and Beck *et al.*, (1999).

Figure 2-11 shows three banking sector development indicators, which cover several aspects of the development concept in the financial industry⁷. The first two indicators represent the simplest measures of banking sector development; the ratio of broad money (M2) to GDP reflects the level of financial depth (M2Y), and the ratio of credit extended to the private sector to GDP (CPY). These ratios proxy the extension of the commercial banks' ability to facilitate credit for alternative beneficial purposes. The total deposits to GDP ratio (TDY) capture the ability of banks to produce loans through the system, King and Levine (1993). As shown in Figure 2-11, M2Y, CPY and TDY have experienced a slow increase over the period 1965-2009.



Source: Calculated by the Author's using data collected from Central Bank of Jordan (2011)

The ratio of broad money to GDP has increased from almost 30 percent in 1965 to about 130 percent in 1991. During 1992 to 1998 the ratio fell to around 110 percent and it was largely affected by the Gulf Wars. The CPY indicator delivers more accurate information about the role of financial intermediaries in funding the private sector and allocating funds from savers to borrowers, see Khan and Senhadji (2000, p.5). It increased significantly from 8.8 percent in 1965 to around 109 percent in 2009 with an average of 74 percent for the

⁷ For more investigation about MENA region see, IMF staff paper No.53 (3), Creane *et al.*, (2007).

whole period. In contrast, the TDY ratio rose from 20.5 percent in 1965 to 110 percent at the end of the 1980s. There was a sudden decline in 1990 due to the financial crisis in the previous year. Nevertheless, the decline in GDP over the first Gulf War, and the large wave of Jordanian migrants returned home saw the TDY experience a high ratio at about 140 percent. This ratio reflected the role which financial institutions played in the development of the banking system by encouraging higher savings ratios. The average ratio of total deposits to GDP is about 87 percent over the period.

2.3. Sources and Uses of Funds in Banking

Financial institutions make pivotal contribution to a country's economic development through their deployment of allocation of resources. Financial intermediaries mobilise savings from a large number of small savers. These funds are allocated to individuals or practices that require more funds than they have at their disposal. A well-functioning financial system improves the allocation of resources in multiple ways.⁸ Financial institutions create viability for investment projects which may have been impossible otherwise. Therefore, "the financial system creates economies of scale by pooling the relatively small savings of a large number of individuals and makes them available to a relatively small number of large investment projects" (Rose, 1999). Furthermore, the diversification of financial institutions investments reduces risks. Financial institutions also provide allocational efficiency by separating the act of saving from investing, reducing information and search costs for savers, allowing them to generate returns which would have been otherwise unobtainable.

This section discusses the mobilization and allocation of financial resources by the banking system in Jordan. Therefore, we consider the balance sheet structures of these

⁸ For more details of these discussion points, see (Levine, 1997,p.6), (Levine, 2004), and (Economic Commission for Africa, 2004)

institutions to find the sources of their funds. In addition, an analysis of the structure of banks' balance sheets is an essential ingredient in the performance evaluation process, an issue to be addressed in subsequent chapters. Table 2.2 shows the consolidated balance sheet for Jordanian banks from 2007 to 2011.

Table 2.2: The Consolidate Balance Sheet for Jordanian Banks (Million's JD) , 2007-2011.

	2007	2008	2009	2010	2011
Foreign Assets	6285.9	6516.5	5810.3	5309.7	6104.5
Cash in Vaults (In Foreign Currencies)	135.3	96.1	125.7	98.1	114.5
Balances with Foreign Banks	4298.6	5295.7	4531.6	3192.4	3897.5
Portfolio (Non-Resident)	637.5	372.6	333.5	817	816.2
Credit Facilities to Private Sector (Non-Resident)	974	309.7	536.4	945.3	1020.1
Other Foreign Assets	240.5	442.4	283.1	256.9	256.2
Domestic Assets	31400.5	20299.1	23986.3	26647.2	28868.6
Claims on Public Sector	7402.7	3077.4	4353.1	5203.4	5686.3
Claims on Central Government	2451.7	3700.5	4721.4	5169.8	6888.9
Claims on Public Entities	625.7	652.6	482	516.5	513.8
Claims on Private Sector (Resident)	14905.2	10985.5	12514.5	12674.4	13593.7
Claims on Financial Institutions	128.1	176.6	246.1	166.1	146.4
Reserves	3630.7	4013.4	6009	6477.8	5639
Currency	177.8	206.7	206.7	234.8	347.6
Deposits with CBJ in Jordan Dinar	3452.9	3806.7	5802.2	6243	5291.4
Deposits with CBJ in Foreign Currencies	527.4	472.2	573	409.3	411.2
Unclassified Assets	2798.1	1956.7	2286.2	2185	2553.2
Liabilities	37686.4	26815.6	29796.6	31956.9	34973.1
Demand Deposits	5807.1	3372.6	3785.1	4436.7	5053.8
Public Non-Financial Institutions	39.3	69.6	16.4	25.2	29.7
Municipalities and Village Councils	20.7	16.4	35.3	20.2	3.4
Non-Banking Financial Institutions	15.3	51.1	33.5	57.8	88
Social Security Corporation	26.5	48.3	58	45.6	43.5
Private Sector (Resident)	3270.8	3599.7	4293.5	4905	5642.5
Time and Saving Deposits	15272.2	9999.7	11639.3	12816.5	14377.3
Public Non-Financial Institutions	592.5	595.4	445.7	276.7	299
Municipalities and Village Councils	43	3.4	7.2	15.3	13
Non-Banking Financial Institutions	85.7	85.3	115.7	144.9	189
Social Security Corporation	50.3	262.8	284.7	501.5	507.9
Private Sector (Resident)	9228.2	10692.4	11963.2	13438.9	14263.3
Foreign Liabilities	6164	4793.2	5522.2	5674.8	5990.8
Central Government Deposits	637.4	526.7	561.1	780.9	665.8
Credit From CBJ	449	436.3	373.1	371.7	414.6
Capital Accounts & Allowances	5397.2	3523	3803.5	4374.8	4949.7
Unclassified Liabilities	3959.5	4164.1	4112.3	3501.5	3521.1

Source: Central Bank of Jordan (2012)

2.3. 1. Sources of Funds

Like their counterparts across the worlds, Jordanian commercial banks obtain their funds from two main sources: capital reserves, and deposits.

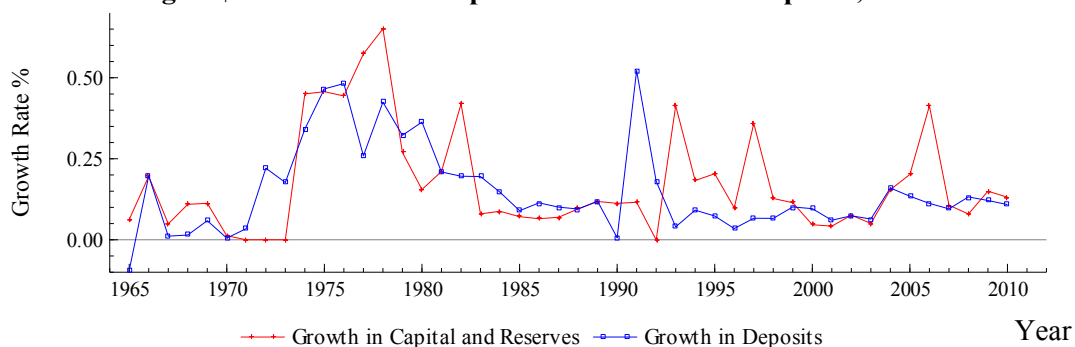
2.3.1.1. Capital and Reserves

The greater the bank’s capital, the greater the public confidence in the stability of the banks and their ability to meet their obligations (Sinkey, 1998). However, one of the most difficult factors to quantify is the amount of capital which is sufficient to meet the target of bank capital. Capital could perform the following functions; protect uninsured depositors in the event of insolvency and liquidation and acquire the physical plant and basic needs required for banking services, such as building and offices.

“Capital performs such indispensable functions as supplying resources to start a new financial firm, creating a base of resources for future growth, providing a cushion of protection against risk, and promoting public confidences in the long-term viability of a financial firm. Moreover, capital has become the centrepiece of supervision and regulation today-the lever that regulators can pull whenever the alarm bell sounds in an effort to prevent the collapse of a financial firm”.

Rose and Hudgins (2008, p. 476)

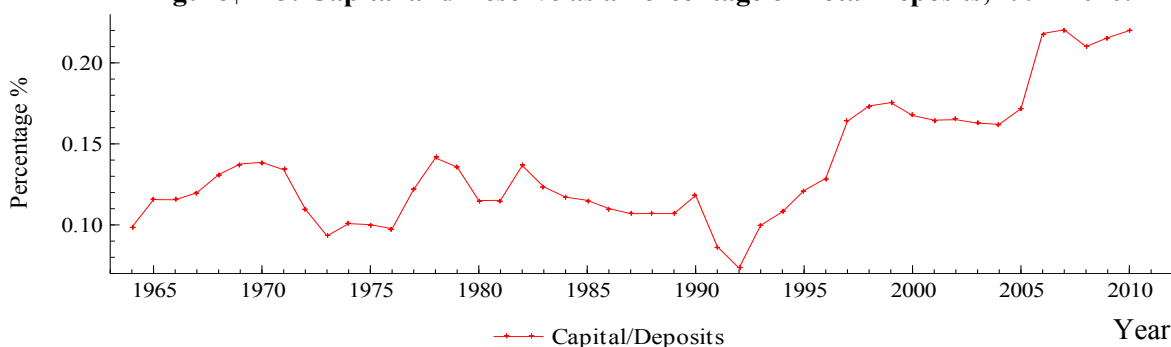
Figure 2-12: Growth in Capital and Reserve and Deposits, 1964-2010.



Data Source: Central Bank of Jordan (2011)

Figure 2-12 shows the growth in capital and reserves rate and the growth of total deposits of Jordanian banks rate, where Figure 2-13 illustrates the capital to deposits ratio and its growth rate. Capital and reserve to account an average growth around 17.2 percent during the whole period from 1965 to 2010. In addition, the total deposits held by banks operating in Jordan have also registered an average increase of around 15 percent; starting with 48.7 million in 1965 and increasing to 22504.8 million at the end of 2010.

Figure 2-13: Capital and Reserve as a Percentage of Total Deposits, 1994-2010.



Data Source: Central Bank of Jordan (2011)

Figure 2-12 shows that from 1973 to 1977 a high growth rate in capital and reserve was recorded, and the years 1992 to 1999 and 2003 to 2007. The main reason was new banks start operating in the country during these periods, and the consolidated capital and reserves items in the balance sheet were greater. In addition, capital and reserve as a percentage of total deposits have fluctuated between 7 percent and 22 percent over the whole period. We can explain these changes and fluctuations by a number of facts. Firstly, the CBJ requested a rise in capital; banks' capital requirements in Jordan was JD .75 million until 1981, after that the central bank asked them to maintain capital of at least JD 3 million. In 1985 the central bank requested banks to raise their capital to JD 5 million. After 2003, the minimum required capital became JD 50 million; in addition, the new capital requirement at the end of 2011 is 100 million JD and 50 million JD for foreign branches. These rises were the reason that the

CBJ is keen on instigating mergers in what is widely considered to be an overcrowded market (CBJ, 2011). Secondly, the requirements of Basel I meant that the central bank forced the banks operating in Jordan to maintain a minimum capital of 8 percent of their risk-adjusted assets to comply with the Basel Accord (1988). The growth in the capital-asset ratio in 1991 and 1992 was a result of this rule. Thirdly the banking law in Jordan obliged banks to transfer 10 percent of their annual profits to a statutory reserve account until it was equal to its capital⁹. In contrast, it is worth to mention that capital and reserve declined in 1991 as two banks were involved in great losses and one of them faced bankruptcy and ended its operation. The “Petra Bank” collapsed when challenged by a financial scandal.

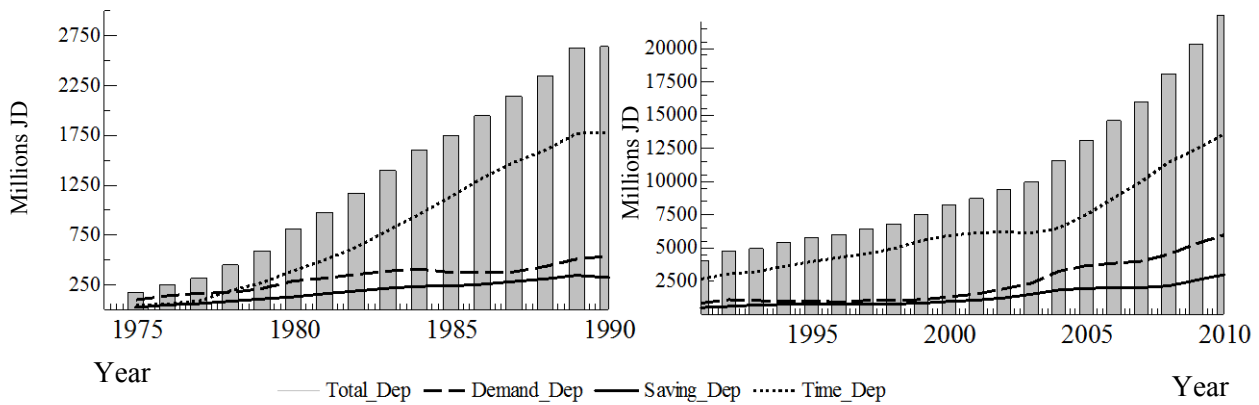
2.3.1.2. Deposits:

Deposits on the whole are classified into demand, savings and time, which are dominant liability items in the balance sheet of banks. Deposits are of particular importance because they are the main source of bank funding and their corresponding structure determines the volume and nature of the loans made by commercial banks.

The structure of deposits has various implications for asset management. This shows, for example, the stability or volatility of the bank's funds. Since current account deposits are theoretically redeemable on demand, a higher ratio of current account deposits to total deposits indicates potential instability. Savings and time deposits are interest-bearing, while current accounts are commonly interest-free; their relative proportions are important variables to monitor as sources of costs and revenues.

⁹ For further details see Article 62 of the banking Law No 28 of 2000.

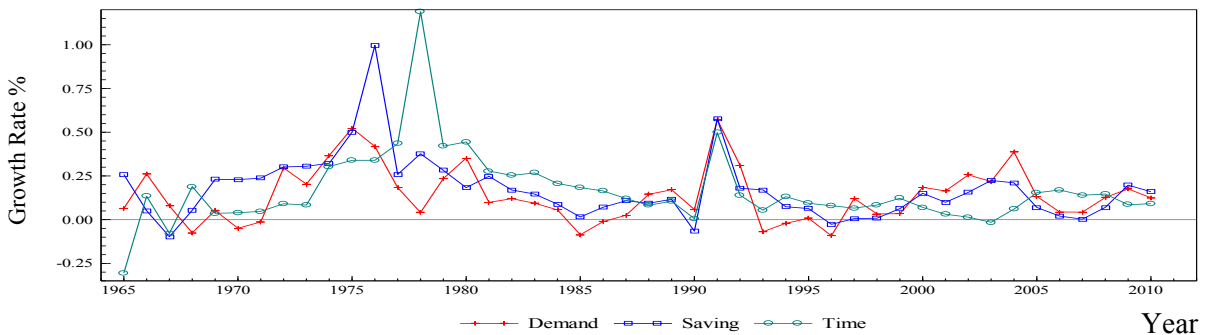
Figure 2-14: Deposits According to Maturity, 1975-2010.



Data Source: Central Bank of Jordan (2011)

The structure of deposits also generally determines the lending profile - the structure of bank assets generally. What it does, for example, tends to give an indication to the question of whether and to what extent banks can lend long term. In general, the more the time deposits, the more appropriate to carry out long-term loans.

Figure 2-15: Deposits Growth over the Period, 1964-2010

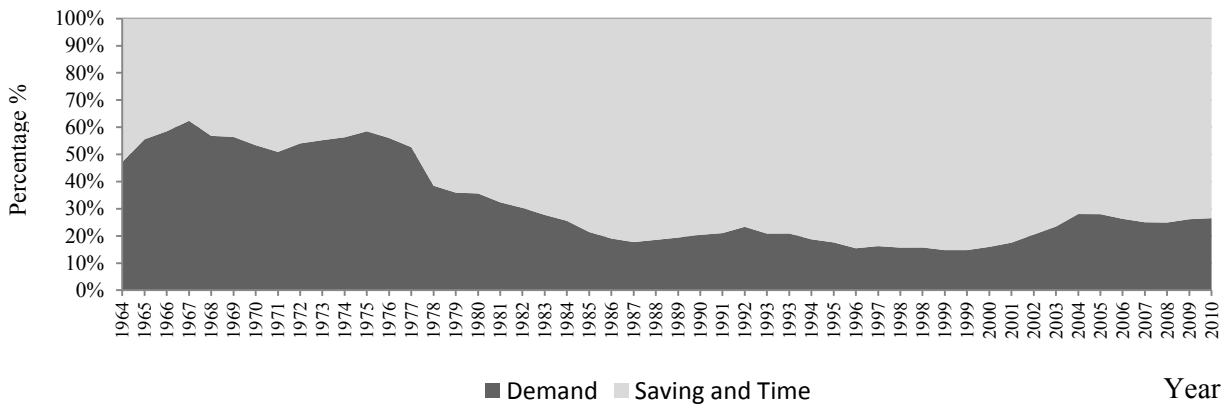


Data Source: Central Bank of Jordan (2011)

As can be seen from Figure 2-15, the 1970s period saw a high growth rate in deposits since the establishment of new banks enhanced and changed the behaviour of the population toward the banking industry and the more wide distribution of banking as a safe place to place wealth instead of keeping savings at home. Furthermore, returns can be obtained by depositing funds at banks. In addition, an increase in deposits took place in 1991 in the wake of the Gulf crisis as many Jordanian expatriates brought their savings back to the country.

Substantial increases were recorded for saving and time deposits. Whereas the proportion of demand deposits to total deposits steadily declined from 62.4 percent in 1967 to 14.8 percent in 1999, the proportion of saving and time deposits to total deposits held by banks operating in Jordan increased from 37.6 percent in 1967 to 85.2 percent in 1999.

Figure 2-16: Demand Deposits and Time and saving as a Proportion of Total Deposits, 1994-2010.



Data Source: Central Bank of Jordan (2011)

The justification for this shift (seen in Figure 2-16, above) might be because the other types of deposit pay interest whereas demand deposits do not. In fact, we can here link depositors' behaviour during this period with most political issues affecting the region and the country. After 1999, when the new King led the country after his father's death, there was a decrease in savings and time deposits as people were fearful of the unclear political situation and withdrew their deposits. In addition, during Iraqi War II, there was another downward trend which can be put down to the new investment opportunities especially in the stock markets. There was also a high demand for other alternative investments, such as building construction, which pays higher returns than saving and time deposits due to the decline in interest rate on the global market. To end with, the new banks increased the competition between banks which may have encourage the residents to invest more in time and saving deposits.

In this manner, the Jordan Deposit Insurance Corporation (JODIC) was established in 2000, and managed and supervised by a Board of Directors chaired by the Governor of the CBJ. JODIC is responsible for compensating Jordanian Dinars depositors up to JD 10,000 in case of bank liquidation. In October 2008 the government would guarantee all deposits in banks operating in Jordan until the end of 2009: a pledge it later extended until the end of 2010.

2.3. 2. Uses of Fund

A major contribution of the financial system is the role which it plays in the allocation of an economy's resources, promoting development. Resources are mobilized by the commercial banking system, and in Jordan, this has been particularly influential in the direction and level of economic growth. In addition, each asset has a specific rate of return, risk, and acquisition cost. Thus, the composition of assets is a key determinant of profitability, an issue to be addressed later.

2.3.2.1. Cash and Balances with Other Banks:

Cash and balances with other banks represent the most liquid assets among the banks' balance sheet assets. The IMF guide (2006, p.276) defined liquidity as *"In terms of instruments, liquidity generally refers to those assets that can be converted into cash quickly without a significant loss in value"*.

Capital liquidity is essential for the bank to meet its regulatory obligations at all times. In general, these duties include meeting deposit withdrawal requests and loan demands - the basic functions of liquidity. According to Sinkey (1998, p.248) liquidity serves:

1. To demonstrate to the market, in particular risk-averse depositors, that the bank is safe and therefore capable of repaying its borrowings.

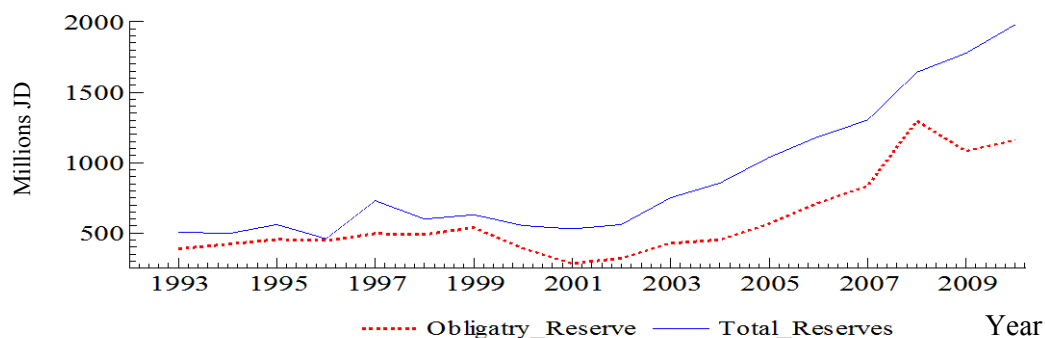
2. To enable the bank to meet its prior loan commitments (liabilities), whether formal or informal.

3. To enable the bank to avoid unprofitable sale of assets.

4. To avoid abuse of the privilege of borrowing.

Liquidity is measured by the volume currency and coins (cash), balances within the Central Bank, and balances with other depository institutions. Banks in Jordan by law are required to maintain a proportion of their assets in the form of legal reserve.¹⁰

Figure 2-17: Obligatory and Total Reserves Held by Central Bank (Million's JD), 1993-2010.



Data Source: Central Bank of Jordan (2011)

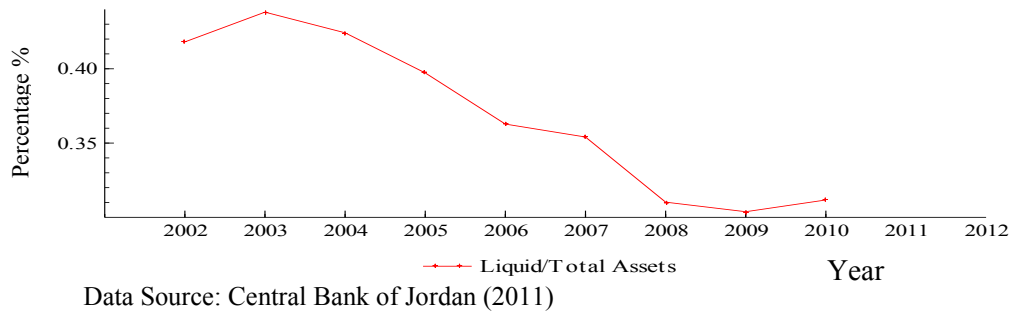
The compulsory cash reserve with the Central Bank became law in 1971, but the data are only available from 1987. In 1991, the Central Bank imposed reserves denominated in foreign currencies; the rate was 35 percent for foreign currencies deposits and 15 percent for local currency deposits, and 8 percent from 2000 to 2007 for local currency deposits. The Central Bank increased the requirement to 9 percent in 2008 to control the credit provided by banks during the global credit crunch. The required figure was reduced to 7 percent in 2009 to encourage the banking sector to expand their investment portfolios, especially public debt

¹⁰ “Licensed banks have to deposit a compulsory cash reserve with the Central Bank as a percentage of their various types of deposits. This percentage range from 5-35 percent” Article 42 of the Central Bank Law No. 23 of 1971.

instruments. In addition, the Central Bank pays interest on banks' foreign currency deposits at a rate which is equivalent to the rate prevailing in the international market since May 1989.

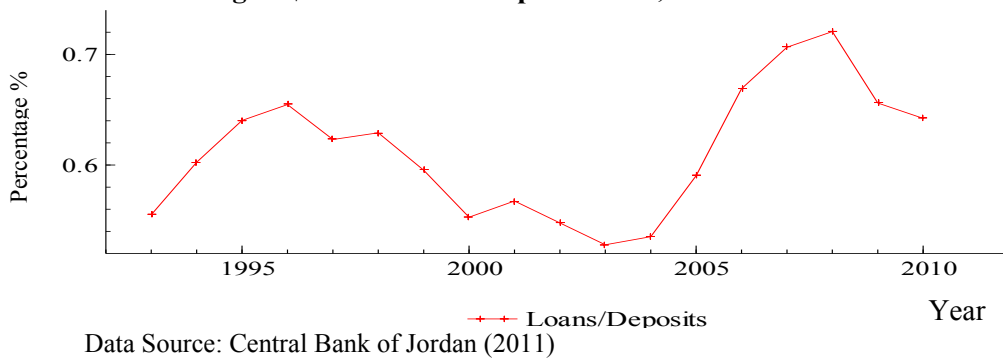
Figure 2-18 shows that cash and balances constituted around 42 percent of the total assets in 2002 but declined to 31.2 in 2010. This could imply that banks were rather liquid, particularly in 2002-2003. A Banks' liquidity is also considered to be an important factor in determining profitability. As Hemple and Simonson (1999, 158) state: *“Long-run profitability may be hurt if a bank has too many in low-earning sources in relation to its needs for such liquidity”*.

Figure 2-18: Cash and Balances as a percentage of Assets over the period, 2002-2010.



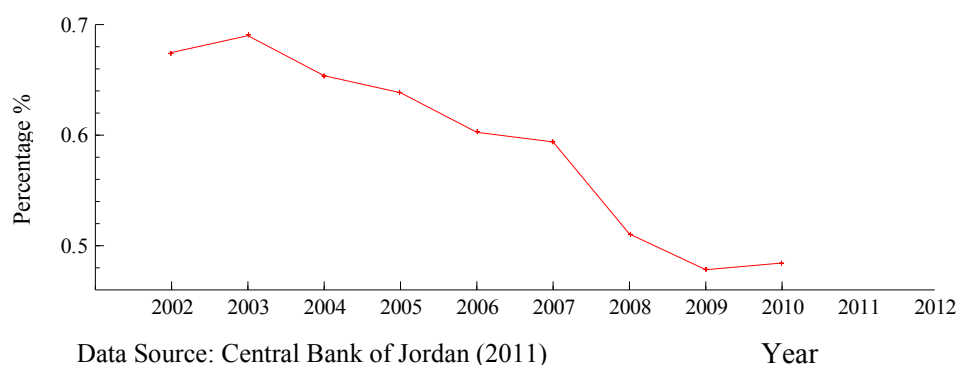
Further insights on liquidity, the ratio of loans to deposits will be utilised as far as it has been proposed in the literature. Figure 2-19 shows the movement of loans to deposit ratio from 1993-2010.

Figure 2-19: Loans to Deposits ratio, 1993-2010.



The above figure shows that 2008 was the least liquid, and account for 72 percent, whereas 2003 was the most liquid accounting for 52.7 percent, it worth mentioning a further liquidity measure the ratio of liquid assets to total deposits.

Figure 2-20: Cash and Balances to Total Deposits ratio, 2002-2010.



The ratio of cash balances to total deposits is a superior tool of analysis in some ways (compared to the loans/deposit ratio) because it compares liquid and illiquid assets. Liquidity in this figure may be related mainly to the increase in the size of deposits over the period. As mentioned before, the required reserve ratio for deposits were relatively unchanged from 2001 to 2007, and as seen in figure 2.26.

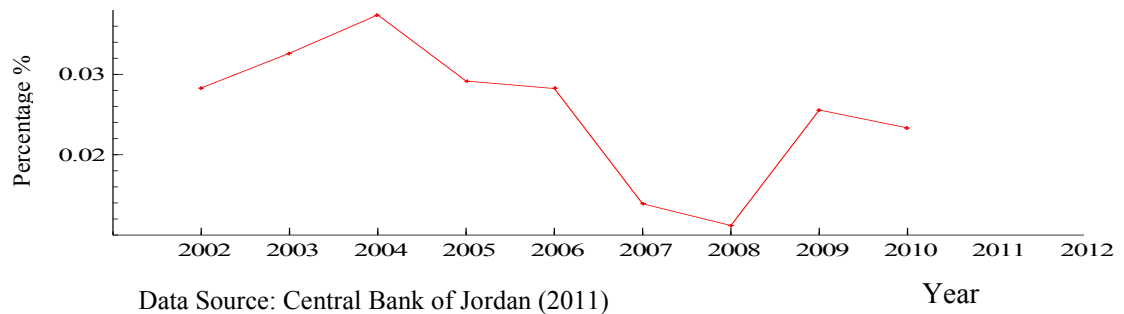
2.3.2.2. Security Investments

Security investments¹¹ are generally regarded as secondary reserves. The reserves of a commercial bank consist of high earning liquid assets that can be converted into cash with little delay and little risk of loss. Commercial banks purchase securities for various purposes, such as providing the bank with diversification, income tax benefits and liquidity back up for the secondary reserve (Sinkey, 1998). It is not surprising that the volume of securities in the

¹¹ For commercial bank operating in Jordan investments are almost wholly in government securities, since the banking legislation specified prohibits banks from investing in the equities of companies or in real estate. Article 48 of the Banking Law, No.28 of 2000.

commercial banks' portfolio, as appeared in the Consolidated Balance Sheet of commercial banks operating in Jordan, has been relatively small.

Figure 2-21: Portfolio to Total Assets Ratio, 2002-2010.



These investments account for an average of 2.6 percent of total assets from 2002 to 2010. It may be that banks in Jordan prefer to invest in funds in the Central Bank to obtain the window rate, which gives a good source of income as it fits the CBJ's need to manage liquidity and profitability.

2.3.2.3. Loans:

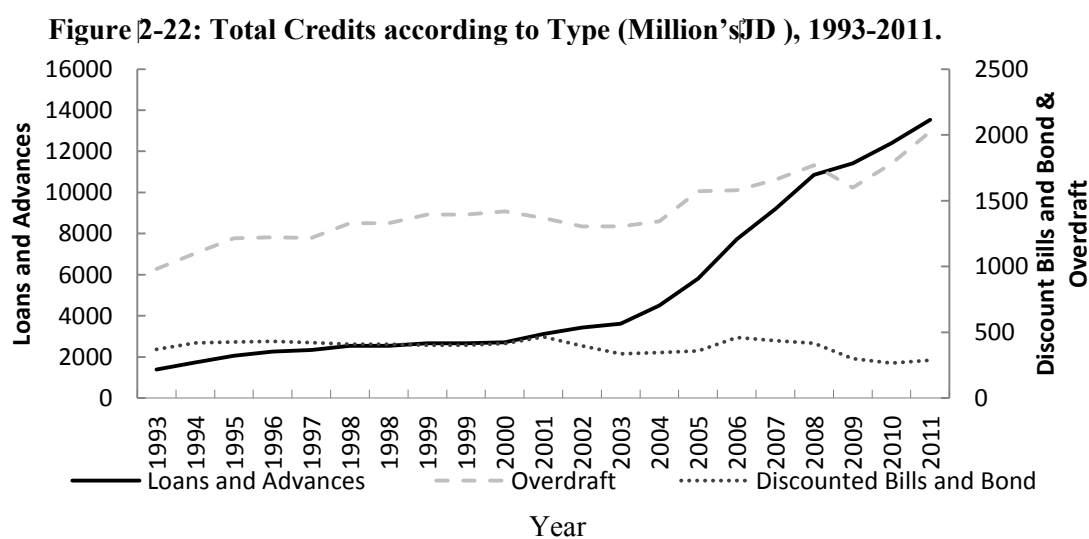
Loans are the least liquid of banking assets and are the major source of risk. Loanable funds represent the main category of assets for most banking institutions as well as the primary source of income. The loan portfolio is influenced by several factors, such as capital position, risk and profitability of various types of loans, stability of deposits, economic conditions, and the influence of monetary and fiscal policy. Table 2.3 shows the Loans Portfolio of Jordanian banks from 2007 to 2011.

Table 2.3: Loans Portfolio (Million's JD), 2007-2011.

	2007	2008	2009	2010	2011
Total Credit	11295.6	13044.3	13317.2	14451.4	15851.2
Overdraft	1769.6	1599.6	1782	2025.5	2025.5
Loans and Advances	9199.8	10859	11418	12403.8	13538
Due within					
(3) Months	2904.2	2904.2	2048.6	2152.7	2575.4
(3-6) Months	985.2	985.2	1062.7	1095.8	1018
(6-12) Months	1119.3	1119.3	1107	1123.3	1112.1
More than (12) Months	5234.8	5234.8	6468.3	7067.9	7756.9
Receivable	51.5	88.9	99.5	93.1	44.1
Accrued	526.6	526.6	631.9	871	1031.5
Discounted Bills & Bonds	437.2	415.7	299.6	265.6	287.7
Due within					
(3) Months	148.4	165.7	114.8	99.8	152.6
(3-6) Months	65.4	64.2	42.7	41.4	34
(6-12) Months	75.6	53.6	33	27.4	21
More than (12) Months	97	74.2	52.9	27.3	30.7
Receivable	5.9	10.2	9.9	9.3	6.7
Accrued	44.9	47.8	46.3	60.4	42.7
Ratio of total credits					
Overdraft	14.7	13.6	12.0	12.3	12.8
Loans and Advances	81.4	83.2	85.7	85.8	85.4
Discounted Bills and Bonds	3.9	3.2	2.3	1.9	1.8

Source: Central Bank of Jordan (2012)

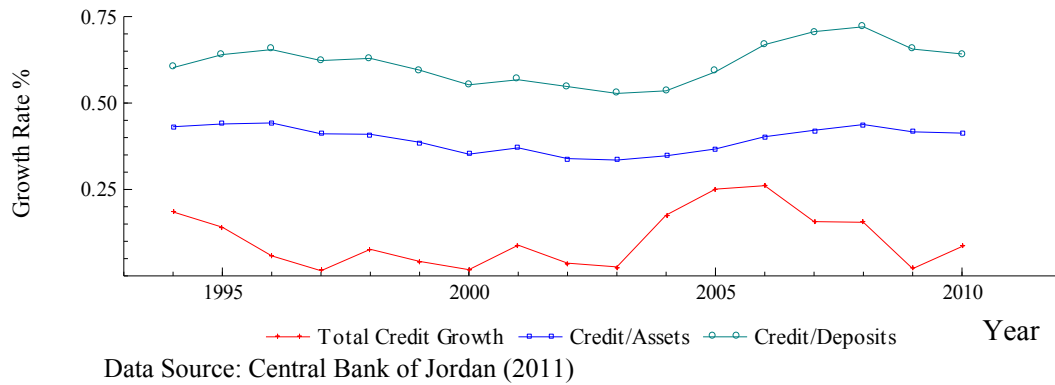
Figure 2-22 shows total credits provided by banks operating over the period 1993 to 2010 in terms of loans, overdrafts, and discounted bills and bonds.



Source: Central Bank of Jordan (2012)

Figure 2-23 shows that total credits provided by banks operating in Jordan recorded an average growth rate of 10.6 percent over the period 1993-2010.

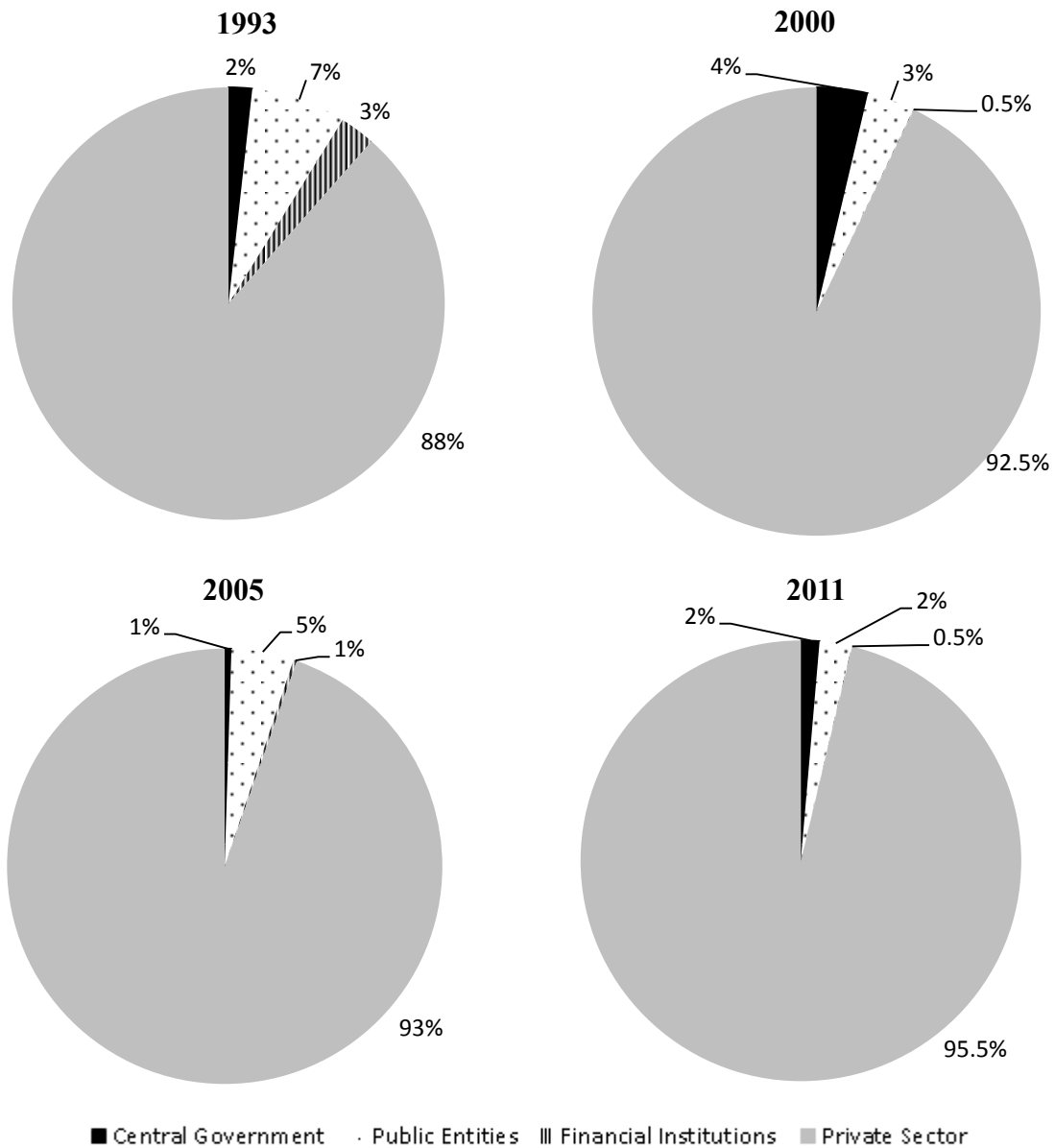
Figure 2-23: Total Credit Growth, Credit to Assets, and Credit to Deposits, 1993-2010.



In addition, the loans portfolio of Jordanian banks according to borrowers can be classified by the Central Bank of Jordan’s available data; Credit for Central Government averaged 2 percent of total credit provided from 1993 to 2010, an average of 5.1 percent for Public Bodies, 0.006 percent for Financial Institution, with the Private Sector being 92.3 percent. Figure 2-24 shows the distributions according to borrowers for selected years.

Furthermore, Figure 2-23 allows us to consider the lending performance indicator, which is the ratio of total credit to total assets. This ratio measures the ability (and willingness) of banks to convert their idle cash deposits into productive resources. The average credit to assets ratio from 1993 to 2010 was 39.6 percent, and according to Sinkey (2002, p.452) the industry average has been in the range of 50 to 65 percent with few banks outside the range of 40 to 70 percent over the past decade from data regarding the American Financial industry. It can be argued here that the Jordanian banking industries lending performance is somehow far away from the developed financial industry ratios.

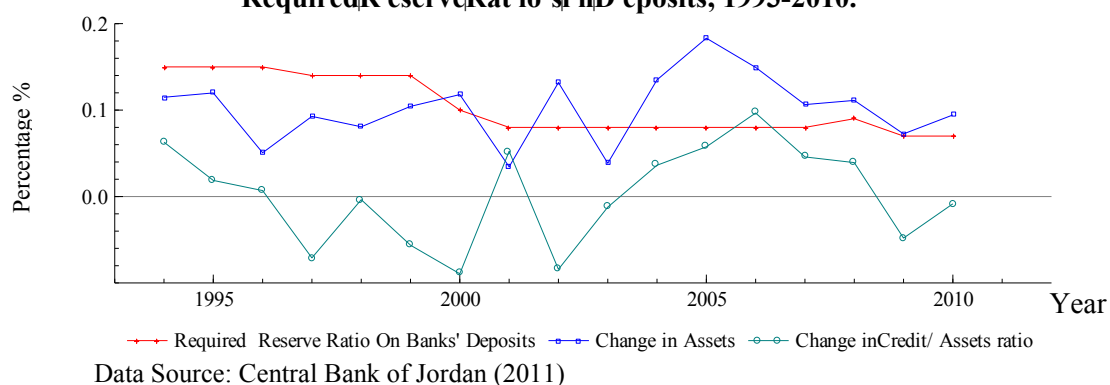
Figure 2-24: Loans Portfolio of Jordanian Banks according to Borrowers



Data Source: Central Bank of Jordan (2012)

In 2000 the minimum reserve requirement, as mentioned before, was changed to 8 percent, which enabled banks to diversify their portfolios more and encourage the banking industry to make more loans, as can be seen from Figure 2-25. The decrease in 2008 and the increase in 2009 also can be explained by the increase and the decrease in the required reserve for deposits from 9 to 7 percent.

Figure 2-25: The Changes of Credit to Assets Ratio, the Change in Total Assets, and the Required Reserve Ratio on Banks' Deposits, 1993-2010.



However, the policy variable may not be the only factor that could affect the distribution of banks' credit. The volume of credit depends on the volume of deposits available and in our case the regional situations may also have affected the lending behaviour, especially the movement of deposits after the Iraqi Wars I and II, and the decreased interest rate in the global market which affected the interest rate structure of the Jordanian Dinar.

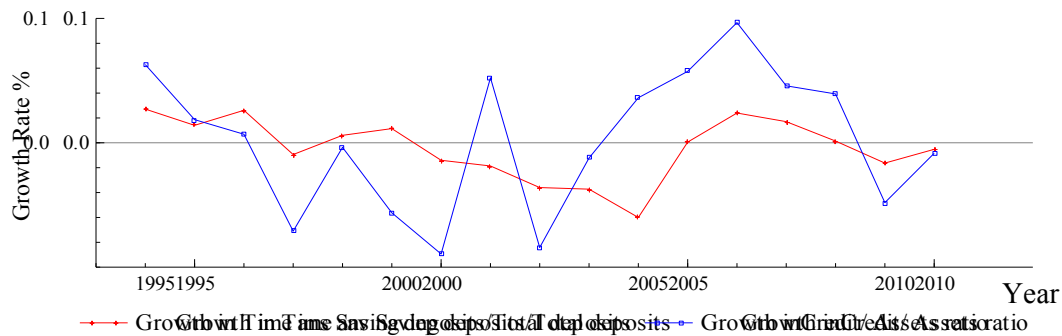
The policy variable may not be the only factor affecting the volume of banks' credit as it depends on the volume of deposits, time and saving deposits (Rhoades and Rutz (1982)), which, to some extent, measures the volatility of banks deposits. The lower this volatility¹² the more assets and financial leverage risk the bank may assume. Figure 2-16 shows the proportion of savings and time deposits over the period from 1964 to 2010 with an average of 67.2 per cent.

Since saving and time deposits constituted an average of 67.2 percent of total bank deposits, they may be representing the more stable and reliable part of bank deposits as constituted as the core deposits of banks. Figure 2.27 shows the movement of saving and time deposits growth to total deposits with growth in credits to total assets. It has been shown that both growth ratios somehow move together except from 2000 to 2004, which affected

¹² i.e. the higher ratio of saving and time deposits to total deposits.

the credits to assets ratio by two factors; the change of required reserve from 10 percent to 8 percent and the second Iraqi War and its effect on the general economy which affected the lending behaviour since the big share of Jordanian exports were toward the Iraqi market.

Figure 2-26: Saving and Time Deposits Growth to Total Deposits Ratio with Growth in Credits to Total Assets Ratio, 1993-2010.



Data Source: Central Bank of Jordan (2011)

A positive correlation is therefore expected to appear between the saving and time deposits to total deposits ratio and loans to total assets ratio. Table 2.4 shows the expected sign of their statistical association, the correlation coefficient is 0.36. In sequence, the number of banks' branches may be also considered as a factor which might affect the amount of credit provided by banks extended, a positive sign between credits to total assets ratio and banking branches but less than the time and saving deposits and account for 0.27 correlation coefficient.

As the supply of funds to the banking sector did not reflect the increase in credit, we may justify by looking at the other main uses of funds, cash and balances, which has been termed here as the liquidity of the banks. During 2002 to 2009, when such data are available, it is obvious that the industry is liquid and illustrates the weak performance of banks in terms of credit extended.

Table 2.4: Variables Correlation

Variables	Time and Saving deposits/ deposits	Credit/ Assets	Branches
Growth in Time and Saving deposits/ deposits	1.00		
Growth in Credit/ Assets	0.36065	1.00	
Branches	0.40409	0.27015	1.00

Source: Author's Calculations

2.4. Banking Profitability

Profits can play a very important role in providing a source of internal capital growth and a signal upon which may provide facilities for additional borrowing. Profits also provide a source of dividend payments to shareholders and provide expectations of future dividend payments, which may encourage future equity investment. Thus far, "profits" are fundamental to commercial banks. Profits of commercial banks are frequently the only realistic source of equity capital. The crucial role that profitability plays in the future viability of banking organisations implies that the relative competitive strength of different-sized banks may be assessed based on this criterion. This section places great emphasis on the measurement of banks profitability during the period 1991-2009.

2.4. 1. The Need for Adequate Profits

Bank profits are required to attract new capital to make possible the expansion and improvement of the banking sector. If the return on existing capital is not comparable to the returns on other investments, capital will be directed to other more profitable pursuits. Profits can perform many functions; one of which is to provide reserves for contingencies and losses that may have occurred incidental to the business of banking. Profits in banking also act as an incentive to management to expand and improve corporate strategy, to reduce costs, and improve services. Shareholders are interested in profits as they represent the return on invested capital. Bank profits are beneficial to depositors as they provide a safer, more liquid

institution which is more efficient as it increases reserves and expands the ability to offer a wider range of facilities. Borrowers also have an indirect interest in an adequate level of profits since the lending ability of a bank depends on the size and structure of the bank's capital accounts, and bank profits constitute a major source of equity capital. (Reed and Gill, 1989, p 213).

2.4. 2. Measurement of Bank Profits

Bank profitability can be measured by using different methods. All of these methods have some pros and cons. One popular method is to compare profitability to total bank assets, and, as mentioned above, the return on assets is a valuable measure when comparing the profitability of one bank with another or with the commercial banking system (Reed and Gill, 1989, p.200). If time and saving accounts comprise an unusually large proportion of total deposits, interest expenses may be higher than average. The bank could, of course, attempt to offset this by adopting more aggressive lending and investment policies to generate more income.

Rates of return on total assets do not show how well the bank is performing for its owners. Thus, bankers and bank stockholders look closely at earning per share. This is a good way to see how well a bank has done compared with previous years or to management's expectation. Nonetheless, the return on assets (ROA) and the return on equity (ROE) are the methods that will be used to measure bank profitability in this study¹³. These measures are important tools of financial analysis, providing information about bank performance and, therefore, can be employed to compare performance over time and/or across banks.

2.4.2.1. Return on Assets

The return on assets (ROA) is typically considered the most suitable ratio for assessing the performance of a bank (Sinkey, 1998). This measure is calculated by dividing a

¹³ For further details, see Gitman and Zutter (2011, 81), Rose and Hudgins (2008, 167) and (Sinkey, 1998, 84).

bank's income before interest payable by its assets. ROAs measure the effectiveness of a manager at utilising the resources of a bank to generate profit. It also gauges a bank's effectiveness in using all of its financial and real investments to earn interest payments and fees. Thus it reveals the return to both depositors and shareholders. This measure of bank profitability is particularly relevant when comparing operational efficiencies across banks.

2.4.2.2. Return on Equity

While the ROA ratio illustrates the ability of management to generate profit on its assets, the ROE measures profitability from the owner's perspective. The ROE expresses how much the business is earning on the book value of their investment. This ratio is calculated by dividing a bank's net income by its equity, reflecting revenue generation, operational efficiency, financial leverage and tax planning (Sinkey, 1998).

This ratio has some pitfalls as a profitability measurement. The ROE can, for example, be high because a bank has inadequate equity capital. In addition to this, ROE is the product of ROA and the leverage multiplier and the bank can use this relationship between the two ratios to enhance its ROE. For example, a bank with a low ROA may increase its ROE by using additional leverage by increasing its ratio of assets to equity (Koch and MacDonald, 2009,p 507):

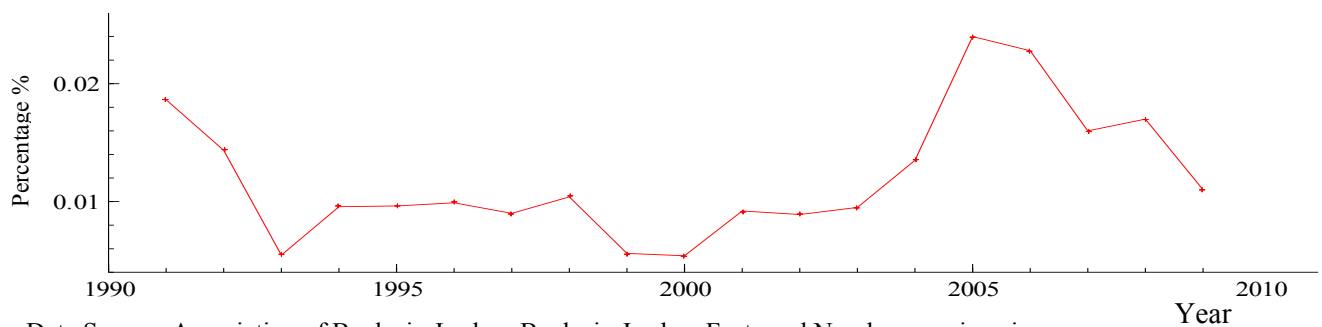
$$ROE = ROA * Leverage Multiplier$$

2.4.2.3. Trends in Profitability in the Jordanian Banking market over the period 1991-2009.

The changes in the performance of commercial banks appear to reflect the impact of both economic and regulatory factors prevailing during the concerned period. The data were

collected from the annual financial reports of the banks and from unpublished material in the Central Bank of Jordan and the Association Banks of Jordan.¹⁴ From 1991 to 1993, the banking industry's performance in Jordan, measured by ROA and ROE, appeared to decrease. The regional context was extremely fluid in the early years of the 1990s.

Figure 2-27: Banks ROA, 1991-2009.



Data Source: Association of Banks in Jordan- Banks in Jordan: Facts and Numbers, various issues.

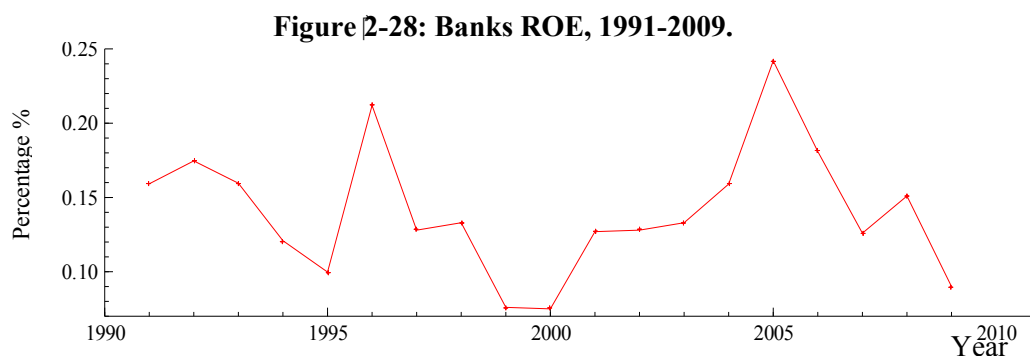
The closure of the Iraqi market had a negative impact on Jordan's exports and industrial production; around 25% of Jordan exports and 70% of the industrial output was directed to Iraq (Knowles, 2005, p 81).

At the end of this period the economy received a short-term boost from the money repatriated by the returnees, as mentioned previously, when around 300,000 workers and their families were forced to leave the Gulf area, which was spent mainly in the construction sector. According to Knowles (2005, p.81) the estimated expenditure was between US\$ 600 to 700 million on housing and US\$ 50 to 150 million on industrial and commercial building.

On the other hand, banks' profitability appears to register a positive upwards trend, from 1994 to 1998. The last period ended with a short-term economic boom resulting from the money repatriated by the returnees. Furthermore, Knowles, (2005, p.82) noted that "*The*

¹⁴ Banks in Jordan: Facts and Numbers, Association of banks in Jordan-hard copy of Arabic version from 1991.

injection of returnees' capital created a mini-boom that lasted until the mid-1990s, with annual real GDP growth averaging almost 9% between 1992 and 1995”.



Data Source: Association of Banks in Jordan- Banks in Jordan: Facts and Numbers, various issues.

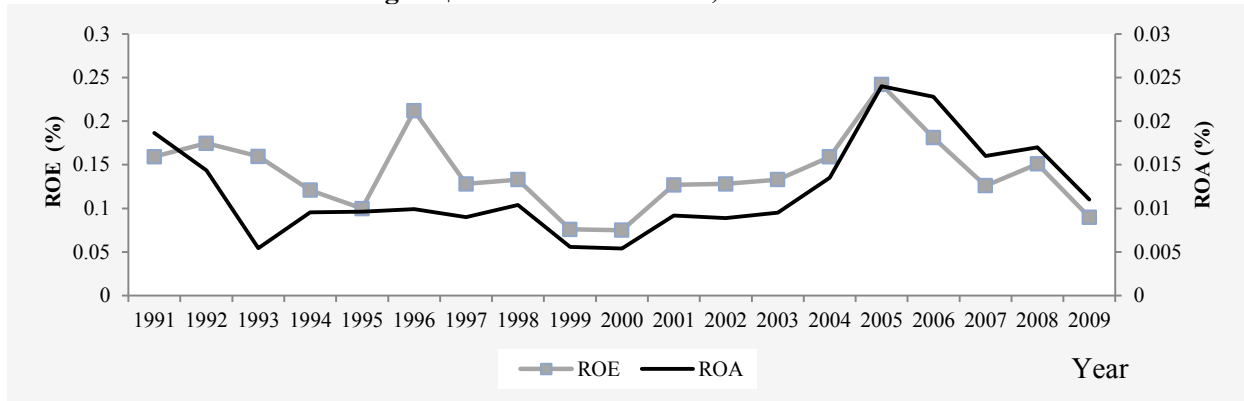
In October 1994 came the signing of the peace treaty between Jordan and Israel, as the conflict was recognised as a major cause of uncertainty to the economic development in Jordan. However, the regional situation was expected to bring a significant peace dividend to the economy. The country had gained from agreements while international efforts had been made to ‘normalise’ the peace by supporting the country by developing and funding many projects, such as the Jordan Rift Valley. Jordan was allowed to enter into international agreements, for example the Euro-Med and the World Trade Organisation (WTO), aiming to move the country toward an open economy and to the acceptance of the global norms of economic decision-making.

Before continuing with a further explanation of the profitability trends in Jordan, it is worth noting that, from Figure 2-29, somehow the ROE moves away far from ROA¹⁵. However, due to the confidentiality of the data used in this section, we can tell that foreign banks operating in Jordan possessed very small amount of capital compared to the domestic

¹⁵ A foreign bank operating in Jordan has registered a 30% ROE during 1996, while ROA was 1.9%.

ones. In fact, some foreign banks had less than five million JD in capital, while domestic banks should not have less than JD twenty million at some period.

Figure 2-29: ROA and ROE, 1991-2009.

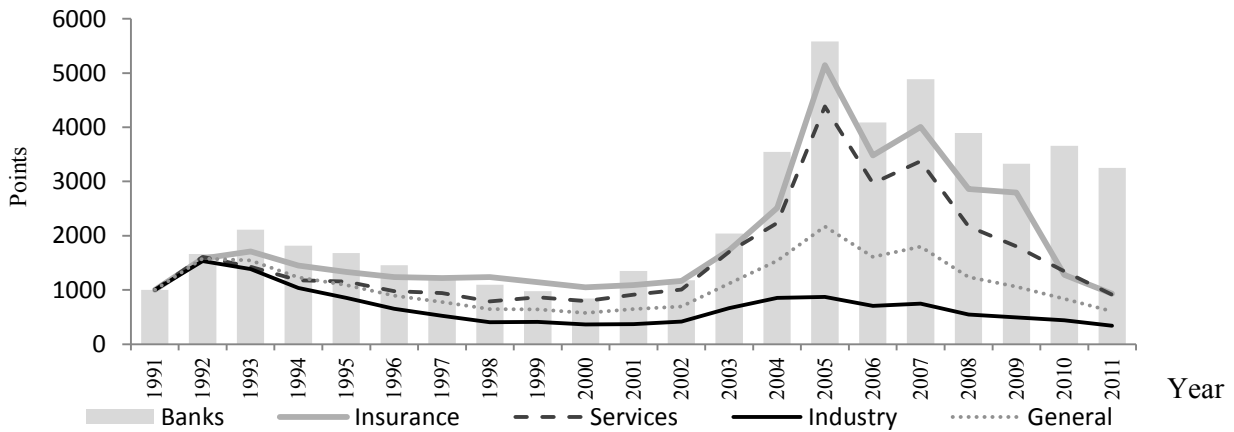


Data Source: Association of Banks in Jordan- Banks in Jordan: Facts and Numbers, various issues.

Returning to the period 1999 and 2000, the downward trends appeared to take place after King Hussein’s death, putting the country under pressure. People in Jordan and neighbouring countries were waiting for the new King’s plans towards the political and the economic future of the country. For the next five years the banking industry in Jordan benefitted from the movement of investment and capital after the Iraqi War II. In addition, the global economic boom at that time may also have encouraged the sector to register a positive return. After 2006, the performance of the banking industry declined, which may be due to the interest rate decline and the high proportion of default risk during the crises. The banks began investing in government’s instruments instead of private lending with a lower rate of return.

In turn, it is worth mentioning the development of banks’ share prices listed on Amman Stock Exchange (ASE). In 2002, the Iraqi War II and the regional situation affected the general index and, of course, the banking index.

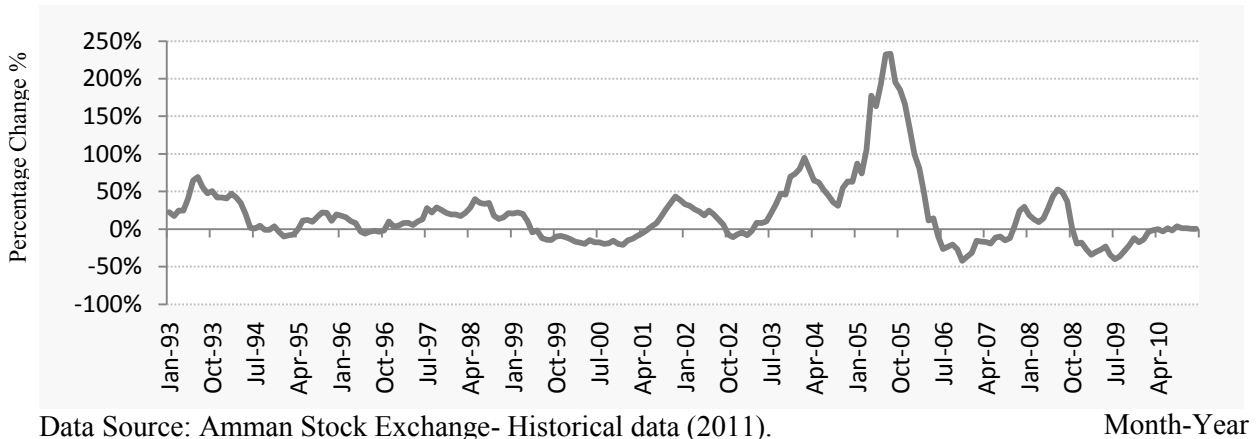
Figure 2-30: ASE Un-weighted Price Indices (points), 1991-2011.



Data Source: Amman Stock Exchange- Historical data (2012).

Figure 2-31 shows the monthly percentage change of banks' stock prices listed on the ASE. The monthly data reflect more prices fluctuations which can give a clearer picture of price indexes of the banking sector from 1993-2010.

Figure 2-31: Monthly Percentage Changes of the Stock Prices Index of the Banking Sector, 1993-2010.



Data Source: Amman Stock Exchange- Historical data (2011).

The highest percentage change was in July 2005, and accounted for a 232.4% increase in monthly basis calculations. In addition, the banking industry profits originated mainly from stock market investment portfolios, the non-operational activities. Whereas, there were a negative growth due to the losses of banks portfolios' in 2006. From the late 2008 to mid-2009, many reasons can be explained for such decreased, the heavy-weighted or large listed

companies listed in ASE, namely the mining and extraction sectors, affect banks portfolio's as the 2006 negatively as the lost a huge drop of their values. Also, high domestic inflation rate that also decrease consumers spending powers which affect banks' credit policies. Consequently, the deterioration in number of traded stocks and capital volume in ASE also affected banks' by reducing their trading and brokerage fees income, since most banks have brokerage companies dealing at ASE. From 1993 to December 2010 the average banking stocks growth rate was 18 percent.

2.5. Conclusion

Jordan had been susceptible to political and economic events affecting the region. The closure of Arab Gulf markets to Jordanian goods and products and the transfer of people from Kuwait and other Gulf countries, around 300 thousands persons, had a huge impact on the economy and results in most sectors, banking, financial services, housing, education and health (MOP, 2008). The banking industry in Jordan has developed considerably in the last four decades in terms of the number of licensed banks operating, size of assets, deposits and credit facilitating and the banking services. Monetary policy in the country also experienced considerable development turning from the traditional and direct monetary tools to liberalised interest rate, and equal treatment for foreign banks. In fact, the country has initiated a multiple financial reforms in order to improve the efficiency and structure of the banking industry since early 1990s.

To complete the full picture about the banking industry and the behaviour of banks operating, we address the analysis of bank performance and the impact of market structure on performance in the next chapter.

An examination of the source and uses of funds in Jordanian banks have shown substantial growth. On the other hand, Hemply (1994, p.158) has noted “long-run profitability may be hurt if a bank has too much in low-earning source in relation to its needs for such liquidity”. In consequence, Figure 2-18 shows that the overall picture obtained from looking at the consolidated balance sheet of banks in Jordan is a high status of liquidity, with an average of 37 percent over the period from 2002 to 2009. This led us to investigate the bank’s portfolio behaviour in Jordan as portfolio compositions affect the flow of funds into alternative security forms, which is covered in Chapter Four.

Chapter Three

The Relationship between Market Concentration and Profitability in Banking

CHAPTER 3 : THE RELATIONSHIP BETWEEN MARKET CONCENTRATION AND PROFITABILITY IN BANKING

3.1. Introduction

Competition and concentration may, in various ways, be influenced by the soundness and stability of the financial sector (Yeyati and Micco, 2003). In addition, global competition forces governments to deregulate or liberalize various aspects of their financial markets, so that their financial institutions can compete efficiently globally (Fabozzi and Modigliani, 2003).

Much of the empirical work shows that high profitability comes from high market concentration, and highly concentrated markets are less competitive than markets in which many small practices operate. Moreover, a concentrated market enables market practices to collude and to protect their market position with strategic behaviour.

In the present chapter, we will present an overview of the literature on the links between market structure and profitability, particularly to the banking sector. Following the market structure-conduct-performance (SCP) framework from the economics of industrial organization, a number of studies of banks' behaviour have considered market structure as a proxy for market power. Hence, there are two theories put forward to examine market structure: this chapter focuses on the two most related theories, namely; the structure-conduct-performance (SCP) hypothesis and the efficient market (EM) hypothesis.

3.2. Theoretical Background

Theoretically, the seminal work on SCP dates from Mason (1939). A student of Mason's, Bain (1951, 1956) developed the early classical work in this area which has come

to be known as the SCP hypothesis. Bain gave the field its modern shape using inter-industry comparisons. In turn, as the market defined as a mechanism through which buyers and sellers exchange goods and services with the desired terms of sale, market structure refers to the underlying characteristics that determine the intensity of competition among practices. In addition, there are important elements of such characteristics as the number and size distribution of buyers and sellers in the market, the height of entry or exit barriers, prices, product differentiation, and the stability of demand and supply functions in the market.

Table 3.1: Types of Markets which describe the Structures of the Practices

MARKET TYPE	FREEDOM OF ENTRY	NATURE OF PRODUCT	MAIN CONDITION	FAMILIAR INSTANCE
PERFECT COMPETITION	Unrestricted	Homogeneous	Over 50 competitors, all with negligible market shares	Wheat, corn, cabbages, carrots (these approximate to perfect competition)
MONOPOLISTIC COMPETITION	Unrestricted	Differentiated	Many effective competitors, none with more than 10 percent of the market	Builders, restaurants, retailing, clothing
OLIGOPOLY	Restricted	Undifferentiated	The leading four practices combined, have 50-100 percent of the market	Cement, cars, electrical appliances
MONOPOLY	Restricted or completely blocked	Unique	One practice has 100 percent of the market	Many prescription drugs, local water company, and other utilities

Source: adapted from Baumol and Blinder (2008), Hamilton and Webster (2009).

There are several types of markets which describe the structures of the firm, from markets with many practices in which there is freedom of entry with competitive rivalry to markets where there is one supplier with restricted or completely blocked freedom of entry. The various categories of markets, as presented in Table 3.1 show the differences between the four categories.

In the context of banking, Rose (2008) defines structure as the number of banks and competing non-bank financial services firms serving in a given market, the particular services they offer in that market, the distributions of banks and bank customers, and the barriers to market entry. Market structure had had two main internal elements: market share and concentration. The market share ranges from 100 percent to nearly zero, from pure monopoly to perfect competition. Secondly, concentration looks at the combined market shares of the biggest players. This is how concentrated the market is in the pockets of large players (Clarke, 1985). In consequence, the fact that elements of market structure have an autonomous influence on the performance of firms does not imply that there is only one set of variables that can do so. Yet it is sometimes suggested that market structure determines the behaviour or conduct of practices, whose joint conduct then determines the collective performance of practices in the market place. According to Ferguson (1988), conduct refers to the behaviour of the practices in a market, the behaviour of price competition, promotional activities, mergers and innovations, to the decisions these practices make and also to the way in which these decisions are taken. It, therefore, focuses on how the practices set prices, whether independently or in collusion with other practices in the market. In sequence, practices dealing in a perfectly competitive market have no incentive to advertise or to attempt to discourage entry; practices can sell all that is demanded at the market price.

Different types of market structures will influence the conduct of the business, i.e., under pure competition, each practice is a price taker and has no significant influence on price. Under imperfectly competitive market, each practice believes that it can influence the price by changing the quantity of goods or services it produces. Then, the market performance is related to productive and allocative efficiency, and the practices profitability. Profitability, performance, and efficiency are all interrelated in one way or another. Profitability measurement assesses the relationships among different components of cost and

revenue and provides a common origin for evaluating financial performance across businesses. Performance measurement is the quantitative assessment of efficient progress towards achieving a particular goal; therefore, performance can be divided into two elements: profitability and efficiency. Profitability is the main goal of a firm's economic performance; efficiency on the other hand, refers to how well a practice can yield a maximum quantity of outputs or minimum cost of production from a given total of inputs. In the case of banks, performance may be particularly affected by factors such as concentration in the local market, asset and liability management and the structure of branching. Like other practices, the structure and the behaviour of banks will affect their market performance. Therefore, we describe a conventional version of the SCP framework and then focus on some of the criticisms. The simplest version in Figure 3.1 below illustrates that market structure determines the conduct of practices in the market, and the conduct determines the market performance.

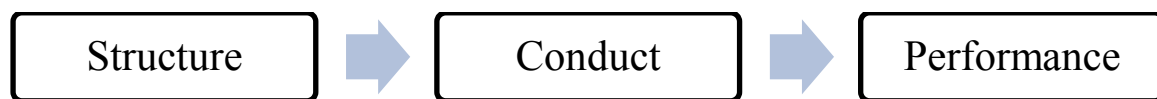
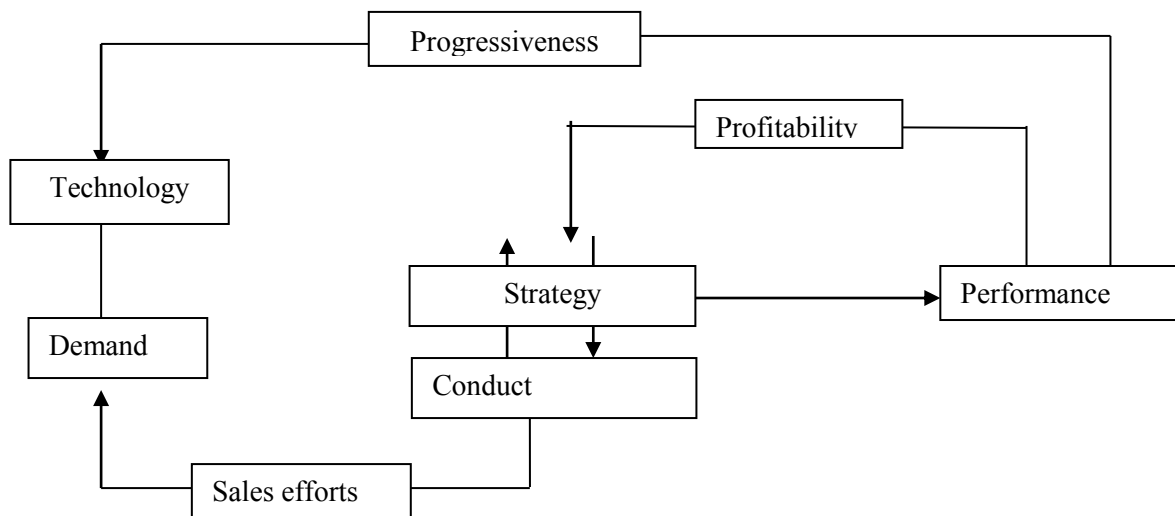


Figure 3-1: The linear SCP model

However, the simple version of SCP model is very simple so that it does not explain fully the real interactions relationship among structure, conduct, and performance. While there are feedback effects in real-world markets, such feedback effects exist from performance to structure i.e. (high profits increase market share and affect structure), performance to conduct i.e. (high profits may encourage research and development), and from conduct to structure i.e. (mergers and predation affect structure). In addition, these interactions in the relationships might be determined within the whole system of structure, conduct and performance. Figure 3.2 may help to explain these interactive relationships.

Figure 3-2: The Interaction Relationship between Market Structure, Conduct and Performance.



Source: adapted from Rose (1987,p36), and Mukherjee (2007, p348).

Martin (1994) has notice that the simple version relationship has been augmented to incorporate the interaction among these three variables. The model consists of potentially three simultaneous equations as a function of the other two variables:

The first is for structure (S),

The second is for conduct (C),

And third is for performance (P),

$$S = f_1(C, P) \tag{3.1}$$

$$C = f_2(S, P) \tag{3.2}$$

$$P = f_3(S, C) \tag{3.3}$$

The theoretical basis of the SCP paradigm can be found in the firm's pricing behaviour, which is considered as the basic directing mechanism in a free market system. Individual practice cannot decide the market price because there are too many buyers and sellers, and each practice has freedom of entry and exit in the long run, and thus supernormal profits do not exist. The price can be defined as the amount for which a unit of a product sells,

and it reflects what they are willing to pay. In perfect competition, price will be equal to marginal cost,

$$P = MC \quad (3.4)$$

Since profit maximization is generally offered as the main objective of practices, the perfect competitor firm will increase production until the marginal revenue from increasing output and selling the production equals the marginal cost of production. However, in an imperfect market a practice faces a downward-sloping demand curve and as a consequence the opportunity of making supernormal profits may exist. To understanding this, consider the simple case of a monopoly. A practice will choose the output at the point which makes its marginal revenue equal to its marginal cost. As known the monopoly prices are higher than that in the perfectly competitive markets. In general, elasticity of demand is the crucial player of price-maximizing relationship, and then profit-maximization implies:

$$MR = MC \quad (3.5)$$

$$MR = P + X \frac{dP}{dX} = P \left(1 + \frac{X}{P} \frac{dP}{dX} \right) = P \left(1 - \frac{1}{\varepsilon_0} \right) \quad (3.6)$$

MR represents marginal revenue, MC marginal cost, P is monopoly price, X presents output and ε_0 is price elasticity of demand, and d represents a change in the corresponding variable.

From equation (3.6), we get:

$$\frac{P-MR}{P} = \frac{1}{\varepsilon_0} \quad (3.7)$$

Since $MR = MC$, it gives:

$$PCM = \frac{P-MC}{P} = \frac{1}{\varepsilon_0} \quad (3.8)$$

Where PCM presents the price-cost margin; from equation (3.8), the PCM equals the inverse of market elasticity of demand and has the same expression as the Lerner index of the degree of market power (Lerner, 1934). The Lerner index measures the degree of market power by the extent to which the monopolist practices can hold price above marginal cost by picking the output that makes its $MR = MC$.

The Lerner index can be extended to an oligopolistic market. Following Cowling and Waterson (1976), Clarke and Davies (1982), and Clarke *et al.* (1984) we present a typical oligopoly model. There are N practices, indexed by $i = 1, 2, \dots, N$, producing homogeneous products. The marginal cost of each practice is assumed to differ across practices. The profit equation of practice i :

$$\pi_i = P(X)x_i - c_i x_i \quad (3.9)$$

π is profit of practice i ; x_i is the practices output; P is price; X is output of the industry, and c_i is marginal cost of the i 'th practice.

Inverse demand of the industry is

$$P = P(X) \quad P < 0 \quad (3.10)$$

The first-order condition for profit-maximizing:

$$\frac{d\pi_i}{dx_i} = P(X) + x_i \frac{dP(X)}{dX} \cdot \frac{dX}{dx_i} - c_i = 0 \quad (3.11)$$

where $\frac{dX}{dx_i} = 1 + \frac{dx_j}{dx_i}$ the output of all practices except the i th practice is denoted by $x_j = X - x_i$ ($i \neq j$)

In an oligopolistic market, there is conjectural variation where the practice has to consider the reaction of competitor to its reactions. We assume Cournot market equilibrium,

i.e., a practice expects its rivals to hold their output constant. Now we denote a parameter that shows the elasticity of a rival's output with respect to practice i 's output, which is defined as:

$$\alpha = \frac{dx_j/dx_i}{x_j/x_i} = \frac{x_i}{x_j} * \frac{dx_j}{dx_i} \quad (3.12)$$

This is the percentage change in all other practices' output in response to a one percent change of practice i 's output. It is usually called a conjectural variation for practice i (Martin, 1994). Each practice is assumed to have a conjectural variation (α). From equation (3.12) above:

$$\frac{dx_j}{dx_i} = \alpha * \frac{x_j}{x_i} \quad (3.13)$$

Introducing the definition of price elasticity of demand ($-\frac{P}{X} * \frac{dX}{dP}$) into equation (3.11), the firm's price-cost margin (PCM) is:

$$\frac{P-c_i}{P} = \frac{S_i}{\varepsilon_0} \left(1 + \frac{dx_j}{dx_i} \right) \quad (3.14)$$

where $s_i = \frac{X_i}{X}$ represents the market share of practice i , and ε_0 presents the price elasticity of practice i 's demand. Equation (3.14) can be rewritten using equation (3.13) as,

$$\frac{P-c_i}{P} = \frac{S_i}{\varepsilon_0} \left(1 + \alpha * \frac{x_j}{x_i} \right) = \frac{1}{\varepsilon_0} (\alpha + (1 - \alpha)s_i) \quad (3.15)$$

Multiplying (3.15) by s_i and summing across practices within each industry, the industry profit-cost margin can be presented as:

$$\sum_{i=1}^N \left(\frac{P - c_i}{P} \right) * s_i = \frac{1}{\epsilon_0} (\alpha + (1 - \alpha)H), \quad \text{where } H = \sum_{i=1}^N s_i^2 \quad (3.16)$$

Equation (3.16) provides a theoretical explanation for the SCP approach, that industry PCMs are related directly and positively to the market concentration measurement, Herfindahl index, and inversely to the industry's price elasticity of demand. If α increases, then profitability increases. As mentioned, the SCP one-way causation from concentration to profitability is too simple a causal relationship. The reason is that it ignores the impact that conduct and performance, in sequence, could have on structure. Studies typically estimate equations in a simultaneous equation system of the following form:

$$\Pi = f(C, B, D) \quad (3.17)$$

$$C = \varphi(B, \Pi, N) \quad (3.18)$$

$$B = \phi(SCALE, K, AD) \quad (3.19)$$

where Π presents a measure of profitability, and C is a measure of market structure and B are variables selected to measure the structural determinants of entry barriers, and D are variables representing demand conditions. In equation (3.17) profitability is associated with high entry barriers and collusion. In equation (3.18) the degree of easy collusion is often proxied by market concentration, which is measured by the concentration ratio. Market structure is determined by entry barrier (B), market performance(), and number and size distribution of sellers/buyers (N). Following Bain (1951), entry barriers are postulated to be a function of economies of scale capital requirement (K) and product differentiation advantages(AD).

This approach has inadequate theoretical foundations. While Bain analysed the SCP relationship in detail, empirical studies later used this relationship as a base for their work. Although there are a variety of oligopoly theories, only some of them suggest that price and

the concentration were positively associated. The first attempt to explicitly include behaviour was the study of Cowling and Waterson (1976), with an assumption of Cournot behaviour. The Cournot and dominant firm model suggest that prices increase with market concentration. However, if we assume the Bertrand model, this prediction might not be applicable. A second criticism is related to the problem of entry. The SCP hypothesis assumes that existing practices in concentrated markets have the market power to earn supernormal profits. But practices may not be able to exercise such power if threatened by potential new participants. The potential or actual entry might nullify the market power of oligopolists. With regard to potential competition, we are able to find some important implications from contestable market theory, which was introduced by Baumol *et al.* (1982). The theory starts with assumptions of zero sunk costs and free entry/exit from the market in the short run. They showed that the possible competition could play the same role in disciplining incumbent practices that actual competition does. In this case, the concentration will not result in high yields, as expected, in general. Therefore, even in highly concentrated markets there is no systematic relationship between structure and performance. The market performance in contestable markets will be optimal as in competitive markets. Although the underlying assumptions of the theory of competitive markets may be too strong, Martin (1994) argued that no real-world industry has as yet been shown to be contestable; however, the contestable markets hypothesis provides a conceptual tool to point out the limitations of the SCP approach which deals with only realized competition. A third criticism concerns the interpretation of the concentration, profitability, positive relationships.

3.2. 1. Market Efficiency Paradigm

Scholars argued that the links between market concentration and profitability are likely to be caused by the efficiency of large-scale operations instead of market power. This traditional theory has been criticized since the work of Demsetz (1973). He argued that the commonly observed links for this relation are likely to be caused by market power. His work was followed by Peltzman (1977), Clarke *et al.*, (1984), Porter (1979), Weiss and Pascoe (1985), and Berger (1995). The larger efficiency differences create more unequal market shares and greater returns. In this view the superior efficiency causes both high profitability and high concentration, thus profitability and concentration move together. If some practices have superior efficiency, they might be large practices and earn high returns. Demsetz (1973) considered industries in which large practices have a competitive advantage. His argument can be explained by absolute cost advantages of successful practices. Large practices with cost advantages will have higher rates of return than small practices because their costs are lower. As Demsetz (1973) does not actually suggest a specific model, we consider the model of Clarke *et al.*, (1984) who followed Demsetz's methodology. They suggested a specific model with which to test whether Demsetz's hypothesis is the sole explanation for the correlation between concentration and profitability. To see this, we consider equation 3.16

$$\sum_{i=1}^N \left(\frac{P - c_i}{P} \right) * s_i = \frac{1}{\varepsilon_0} (\alpha + (1 - \alpha)H), \quad \text{where } H = \sum_{i=1}^N s_i^2 \quad (3.20)$$

This equation is presented as a theoretical justification of the SCP approach. However, this relationship does not necessarily imply collusion among practices, as interpreted by Clarke *et al.* (1984). If $\alpha = 0$, i.e. in the case of no collusive practices as in the basic Cournot model, then the outcome is $PCM = \frac{H}{\varepsilon_0}$. This indicates that profitability at the industry level

and concentration are positively related in the case of no collusive practices, which is the prediction of Demsetz. More generally, in equation (3.20) the *PCM* is positively correlated with market share and there are larger returns for the larger practices. Clarke *et al.*, (1984) found an explanation for these results in the capabilities of large practices to create efficiencies. Consider practices that have initially identical costs and size. If one of these practices discovers an innovating method to lower cost, it could increase its market share and mark-up. Consequently, it raises the Herfindahl index. Since the practice occupies a larger share of the industry, the *PCM* also rises, and therefore profitability and concentration move together without any collusion. The efficiency interpretation of the positive relationship between market concentration and profitability is that practices with greater efficiency will be able to take higher profits than other practices, because their costs are lower. However, a practice may prefer to exercise market power.

3.2. 2. Banking Market Concentration

Concentration ratio (*CR_k*) and the Herfindahl-Hirschman Index (*HHI*) are the main measures of market concentration have been proposed in the literature. The concentration ratio shows the share of the total market, banking in particular, (e.g. measured by employment, sales, assets, deposits, and credits) that is accounted for by relatively few of the largest practices in that particular market. The calculation of the concentration ratio is as follows;

$$CR_x = \sum_{i=1}^x s_i \quad (3.21)$$

CR_x is the x practice concentration ratio, and s is the percentage market share of the r th practice i.e. assets, deposits, and sales. CR_k is the market share of the k largest practices in the market, ignoring the remaining practices in the market. However, using the concentration ratio has its disadvantages. Firstly, the selection of the number of practices to be included is highly arbitrary and ignores the structure of the remaining practices in the market.

Moreover, these limitations mentioned above may be to some extent corrected using an alternative measure of market concentration, such as the Herfindahl-Hirschman index (HHI), which had taken into account the number and market shares of all practices in the market. It is calculated by summing the squared market shares in percentage terms of all practices as follows:

$$HHI = \sum_{i=1}^N s_i^2 \quad (3.22)$$

where N is the number of practices in an industry and s is the percentage of i.e. deposits/assets controlled by the r th practice. The Herfindahl-Hirschman Indices HHI , which is grounded on the knowledge that the market behaviour is dominated by a small number of large practices. However, bank supervisory bodies have traditionally measured ($HHIs$) using deposit market share as a proxy for the level of competition over the cluster of services offered by banks (Cohen, 2004). According to U.S. guidelines if the HHI is less than 1,000, the banking industry is regarded to be a competitive one, while if the HHI lies between 1,000 and 1,800 somewhat concentrated (Moderately) concentrated, and concentrated industry if HHI is more than 1,800, Zaretsky (2004). In addition, the EU commission realizes that more than 1,000 indicating a level of concentration that may affect competition adversely, Hamilton and Webster (2009). We use (CR_k) and (HHI) to evaluate the degrees of banking

markets concentration in Jordan, considering the *CRk* ratio, in terms of both deposits and assets, as the big three and the big five banks in Jordan.

3.2. 3. Measures of Performance

Gilbert (1984, p.632) states that “The only measures of bank performance derived from the report of income and report of condition that do not have major measurement problem are bank profit rates”. One of the main advantages of using the profitability measure is the fact that it is simple and readily available. However, we found that the two profitability measures most commonly used in the literature are return on assets and return on equity. In fact, profitability measures are regarded as the most appropriate measures of bank performance.

Market structure can be described with reference to the distribution of banks in the financial system in terms of the number of providers and their market share. The description may also include the different characteristics of banking market, including its size and value. However, market structure is important because of its impact upon the performance of the banking sector in providing banking service to the end-user.

The studies of bank market structure use the structure-performance hypothesis to examine the banking industry. According to this hypothesis the structure of the market determines the degree of competition in the market and the degree of competition affects the performance of practices.

3.3. Reviews of Empirical Studies

The structure-performance relationship could be better explained by the hypotheses that can be categorized into two main theoretical approaches; the Structure-Conduct-

Performance Hypothesis, and the Efficient Structure Hypothesis. The first of which favors a highly concentrated market to effective collusion. This is justified by looking at the levels of competition among market practices and what extent they are affected by concentration among a few large practices. In fact, in high levels of concentration, effective monopoly exists, and then market applicants are able to reach the monopoly price that maximizes practices profits. In brief, the SCP hypothesis results from the model of oligopolistic behaviour of practices which implies that collusive activities are less costly to preserve in concentrated markets (Stigler, 1964). Prices, therefore, are likely to increase in response to any additional increases in concentration.

As mentioned earlier a positive relationship between market concentration and performance is interpreted by the SCP in banking, which advocates as evidence that practices are able to achieve monopolistic rents through their ability to offer lower deposit rates and to charge higher loan rates (Mugume, 2010). Shen (2003) re-evaluates the issue of bank concentration on bank performance, using 52 countries from 1993-2000. His findings support the view that the higher the market concentration the higher the profit. Also, he finds that the concentration effect is negatively affected by low risk, corruption, confiscation and accounting standard.

Several studies have reported a statistically significant negative relationship between market concentration and performance, such as Geroski (1981), Connolly and Hirschey (1984), Clarke (1984), Berger and Hannan (1989), Maudos (1998), and Delorme Jr. *et al* (2002). However, previous studies finding a positive relationship between concentration and profitability cannot be interpreted as a causal relationship between structure and performance. This proposition has been offered by Berger and Humphrey (1991), Molyneux and Forbes (1995) and Berger (1995).

The Efficient Structure Hypothesis is a challenge to the SCP paradigm, Demsetz (1973) and Brozen (1982). Demsetz (1973) argues that a positive relationship between profit and concentration may reflect the different efficiency of the largest and smallest practices in numerous markets, rather than reflecting more and effective collusion in the concentrated markets. The efficient structure hypothesis suggests that an industry's structure arises as a consequence of superior efficiency by particular practices, which means any increase in a practice's profits are assumed to accrue to these practices as a result of practice-specific efficiency and not essentially because of collusive behaviour. Therefore, a positive relationship between firms' profits and structure can be attributed to the gains made in market shares by more efficient practices, leading in sequence to increased concentration, Smirlock (1985). In other words, the performance of an individual practice depends on the practice's degree of efficiency. This means if a practice enjoys a higher degree of efficiency than its competitors, in which the practice has a relatively low cost of production, then that practice can maximize profits and increase its size and market share, which can be done by keeping the present market price. Hence, the increase of returns and market share is the result of efficiency, on the cost side, not of a higher concentration ratio, the demand side. In turn, Berger (1995) differentiates between market power and efficient structure hypotheses; while advocating two market power hypotheses: the traditional SCP and the Relative Market Power (RMP) hypotheses.

The Relative Market Power hypothesis states that only practices with large market shares and well differentiated products are able to exercise market power in pricing products and thus earn supernormal returns (Berger, 1995). In addition, Berger declares also that there are two other explanations of the profit-concentration relationship in banking, linked to the efficient structure hypothesis. The first is the Relative Efficiency (RE) version, the efficient structure hypothesis, which asserts that practices may gain higher returns because they have

superior management and production technologies and therefore they can produce output at a lower price. These practices also can gain large market shares that result in higher concentration, similar to the original efficient structure hypothesis described above.

The second classification is the Scale Efficiency (SE) version of the efficient structure hypothesis, where some practices can produce on a more efficient scale than others with equally superior management and technology. Practices can produce at lower price because of local environment conditions and therefore gain higher return. An increase in concentration apparently provides negligible gains in market power, which were the conclusions of Daskin and Wolken (1989). They searched for a critical concentration level in local banking markets using 1985 data by testing the relationship between concentration and margins through using a switching regression technique, comprising 441 banking markets. They concluded that an increase in concentration apparently provides negligible gains in market power.

The structure-performance hypothesis and the efficient market hypothesis involve an observationally comparable relationship between concentration and return, but differ as to the structural model creating such a relationship. Amess and Gourlay (2000), in their study of the dynamics of UK industrial concentration, employ static and dynamics panel data from 99 UK industries over the period 1993-1997. The co-integration test suggests that the technological factors and mergers are found to have a positive effect on concentration. Other studies relate to the European Food sector, with special attention to Germany, France, UK and Netherlands. Viaene and Gellynck (1995) found that productivity, prices and profitability are high in sub-sectors where concentration is high. Delorme *et al.* (2002) examined the relationship between structure, conduct and performance in US manufacturing industries. The endogenous variables in the model were concentration, advertising and profit. The exogenous variables were R&D, lagged growth, investment, lagged R&D, lagged advertising and lagged profit.

Their results showed that the coefficient on profit in the concentration equation were negative in some years. Edwards *et al.*, (2006) tried to examine efficiency measures as a proxy for performance to test the SCP hypothesis for U.S. trucking; their result found concentration significantly affected the efficiency of firms. Other variables such as average haul, average load and market concentration significantly affected the efficiency of practices. In addition to the non-financial firms, Aleksandrova and Lubys (2004) tested the SCP paradigm using data for 293 large non-financial Latvian practices, concluding that the business with higher market power has lower internal efficiency and profitability than practices with moderate market power.

Clark (1986a, b) argues that the failure of previous studies to control adequately for the existence of a systematic interrelationship between market structure, risk, and profitability may be responsible for the failure of many SCP studies to find “a strong, positive and significant direct relationship between market concentration and bank profitability”. Both of his studies use the same data set, consisting of 1,857 banks located in 152 SMSAs (the Standard Metropolitan Statistical Area) in states permitting either unit or limited branch banking from 1973 to 1982. In his first study, Clark uses ordinary least squares regression procedure, with risk measured as the standard deviation of return on equity. His results show that even when controlling for bank size, there is no significant relationship between concentration and risk.

In his second paper Clark (1986b) uses a two-stage least square (2SLS) estimation and compares the results using OLS estimates of structural and reduced-form equations. The 2SLS model allows for simultaneity between the bank's profit, risk, and the structure of the balance sheet, incorporating other variables to capture the effects of the market, regulatory and organizational structures. His findings support the traditional structure-performance hypothesis; a ten percent increase in concentration, measured by the average Herfindahl

Index, will directly increase the average rate of return on equity by approximately 0.53 percent. On the other hand, the results using OLS to estimate the model's structural equation for bank profits show quantitatively small and statistically insignificant estimated coefficients on the market concentration variable.

Other scholars have used the price measurement instead of profit measurement. Berger and Hannan (1989) test the Structure-Performance hypothesis in a way that excludes the ES hypothesis as an alternative explanation of the result. This study used price measurement (deposit interest rate) instead of profit measurement to estimate the SCP relationship in banking. Their sample of 470 banks was observed quarterly over 2 1/2 years. The main conclusion suggests that the relationship between the retail deposit interest rate and local banking market concentration is negative and statistically significant and it varies substantially over time.

Hannan (1991) also studied SCP using prices. SCP was tested using commercial loan rates data, taken from the Federal Reserve System surveys of banking institutions. These commercial loan rates comprised unsecured and secured floating rates as well as unsecured and secured fixed rates. Hannan focused on the theoretical estimate on the relationship between market structure and different aspects of bank conduct and performance. The sample consisted of about 260 banks with a median size of \$139 million in assets, located in SMSAs (the Standard Metropolitan Statistical Area) for the period of 1984, 1985 and 1986, with eight independent variables being selected in the analysis. The results support the premise that the deposit market concentration will register a greater effect on the return on assets than loan market concentration.

The concentration-profit relationship had received major criticisms regarding the traditional views which have come from the proponents of the efficient structure hypothesis. Scholars have criticized the traditionalists regarding their finding about SCP. Ajlouni (2010)

surveyed the empirical research to provide evidence on how the market structure influenced the performance of banking during the 1960s to 1980s. He categorized his study into two groups. The first investigated, the relationship between bank market structure and its performance, while the second group concentrated on the efficient structure. According to Ajlouni (2010), the main features of SCP literature are a positive relationship with regard to market structure and bank performance, while 14 studies have reported an entirely insignificant relationship. In fact, return on assets appears to be the most used performance measures recording 44% of the total studies sampled. On the other hand, the market concentration ratio as a proxy of market structure appears to be used in more than 80% of studies in his sample. The most common concentration ratio measure used was CR3; the share of the big three banks was used in 60% of the whole sample.

Table 3.2: Summary of the Major Finding of SCP Literature during 1960s-1980s

The Relationship between SCP Measures					
	Entirely Positive	Varied Results According to			Entirely Insignificant
		Time Period	Bank Performance	Market Structure	
Summation	21	4	11	6	14

Source: Ajlouni (2010)

Table 3.3: Summary of the Major Finding of Bank Performance Measures in SCP Literature during 1960s-1980s

	Interest Rate on Loans	Interest Rate on Deposits	ROA	ROE	Revenues from Fees	Interest Expenses Paid/Total Time & Saving Deposits	Interest and Fees from Loans/Total Loans	Revenues from Demand Deposits/Total Demand Deposits	Others
Summation	9	3	22	11	4	15	17	13	10

Source: Ajlouni (2010)

Table 3.4: Summary of the Major Finding of Market Structure Measures in SCP Literature during 1960s-1980s

	CR1	CR2	CR3	CR5	N	H	1/H	G. Coefficient	E	G	TH
Summation	8	4	30	2	11	12	3	2	1	1	1

Source: Ajlouni (2010)

Recent studies testing market structure related to profitability in less developed countries were carried out by Sathye and Sathye (2004), Al-Karasneh (2005), Samad (2008) and Bhatti and Hussain (2010). Sathye and Sathye (2004) studied the Indian banking SCP relationship using annual data of banks operating in India for, 1998. They examined the SCP and EH hypothesis. Their results suggest that the banking market in India is competitive and operating efficiently, which supported the new process of deregulation in India, with the entry barriers removed. Al-Karasneh (2005), following Weiss (1974) and Smirlock (1985), tested the market structure and performance in the GCC¹⁶ banking market using both the SCP paradigm and EH hypothesis from 1999-2002 using ROA as a performance measurement, and HHI as a market concentration measurement. The results suggest that banks operating in the UAE and Kuwait were competitive and efficient, while the results support the SCP as an explanation for market performance in Saudi Arabia. Samad (2008) tested the SCP hypothesis and efficiency hypothesis for Bangladesh's banking industry, using annual data for the period 1999-2002. He supports the efficiency hypothesis as an explanation for market performances in Bangladesh.

In a recent study of the Pakistani commercial banks, found that market concentration dictates the profitability in the banking market of Pakistan from 1996-2004. Bhatti and Hussain (2010) tested both SCP hypotheses and EH for the sample of 20 scheduled banks in Pakistan using annual pooled data. This study has used the ROA, Return on Capital (ROC) and ROE as a bank's performance measurements. The leading banks still enjoyed a state monopoly, with the big five banks accounting for 80% of market share in Pakistan.

Finally, testing whether the banking market in developing countries which may have similar market conditions to banking market in Jordan and be classified as a concentrated

¹⁶ The Cooperation Council for the Arab state of the Gulf, the Gulf member states are Saudi Arabia, Kuwait, the UAE, Oman, Bahrain and Qatar.

market, two studies, namely Al-Muharrami *et al.*, (2006) and Chio (2005), were presented testing the market structure in two different developing countries. Al-Muharrami *et al.*, (2006) used the most frequently applied measured of concentration CR_k and HHI, to investigate the market structure of the Arab GCC banking industry from 1993 to 2002, and evaluate the monopoly power. They suggest banks in Kuwait, KSA and UAE operate under perfect competition. In addition, banks in Bahrain, Oman and Qatar operate under monopolistic conditions. Chio (2005) used the Herfindahl Index to measure market concentration by using data of deposit and loans for 23 operating banks over the sample 1995 to 2004. The econometric analysis found banking business to be highly concentrated in Macao.

On the whole, this section has discussed the most important studies of market structure and bank performance. Basically, structure and performance relationships studies concentrated at first on the American banking system. However, recent studies on the banking structure have focussed on European banking. In fact, there has been a little empirical research focussing on the relationship between structure and performance in the developing banking markets.

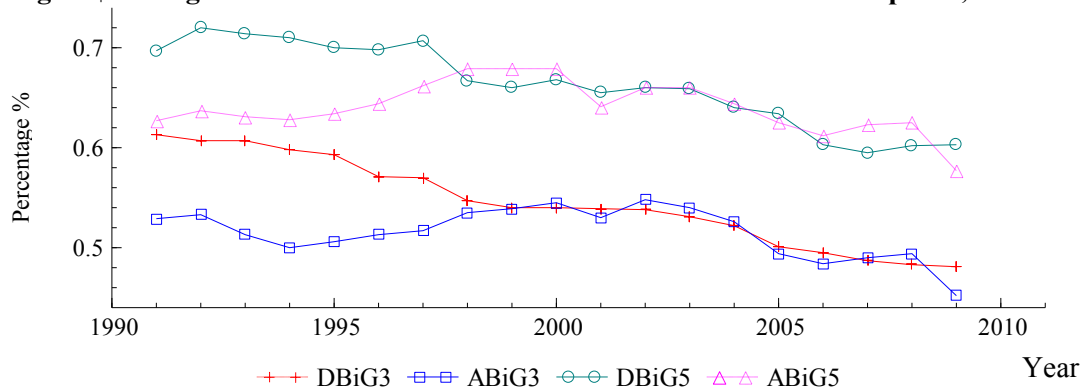
3.4. Empirical Estimation

Examining the concentration ratios in Jordanian banking industry led us to use three measures which are proposed in the literature to be employed for this purpose: the big three, big five bank concentration ratio and the Herfindahl index (HHI) for assets and deposits.

3.4.1. Concentration in Jordanian banking

For the purpose of our study we will focus on one measure that might be considered as a proxy for bank output, i.e. the volume of bank deposits. Bourke (1989) suggests deposits as the essential hallmark of a bank and the one function common to all banks. Figure 3.3 reveals concentration ratios employing deposits, and assets for further explanation of the Jordanian banking market as the output measure.

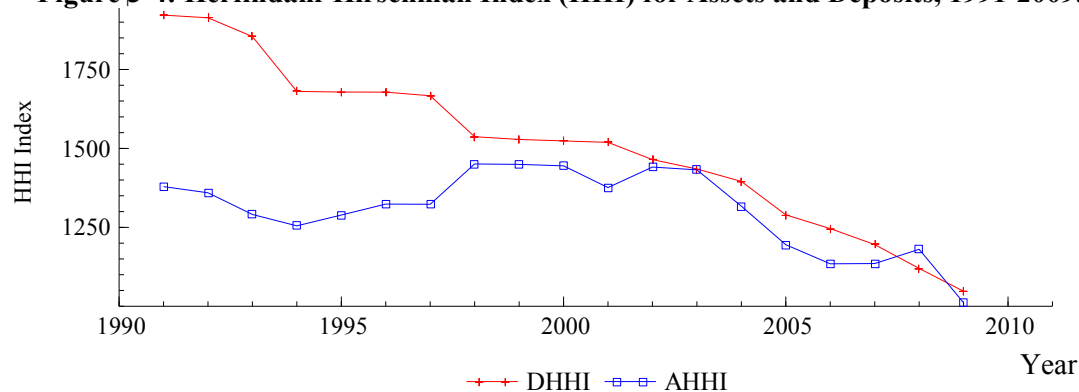
Figure 3-3: Big Three and Five Banks Share in terms of Assets and Deposits, 1991-2009.



Source: Association of Banks in Jordan- Banks in Jordan: Facts and Numbers, various issues.

The three leading banks accounted for 54 percent on average of the market deposits for our period and 51.5 percent for assets. The level of bank concentration decreased over the period 1991-2009 for both deposits and assets measured by the HHI index.

Figure 3-4: Herfindahl-Hirschman Index (HHI) for Assets and Deposits, 1991-2009.



Source: Association of Banks in Jordan- Banks in Jordan: Facts and Numbers, various issues.

3.4. 2. Data and Methodology

It has been reported earlier that in the Jordanian banking market the current level of concentration is low. Figure 3.3 and 3.4 shows the improvements of the banking markets with regard to the concentration issues during the study period. During the past two decades, the monetary authority in Jordan has witnessed developments in the banking system. They have moved from tight regulation to an open market operation in order to realize monetary stability by applying an indirect management of monetary policy.

Thus the aim of this section is to test empirically both the Structure-Conduct-Performance paradigm and the efficiency hypothesis to ensure whether the policy authority in Jordan can be justified on efficiency grounds. The theory suggests two possible approaches for the dependent variable in such models to test the profit-concentration relationship. Gilbert (1984, p.632) has claimed that the only measure of bank performance obtained from banks' financial statements that do not have major problems are profits rates. In fact, two profit measures have been proposed in the literature, i.e. the return on equity and the return on assets. Basically, return on equity is considered as the most important performance measure

from the point of view of shareholders. However, return on assets tends to provide a better view of the margins enjoyed by banks. In this study both the return on equity and assets will be utilised.

3.4.2.1. Sample and Variables Selections

The sample used in the analysis of this chapter consisted of eighteen banks operating in Jordan. It is worth noting that the total number of banks operating in Jordan is twenty-five, but seven of them had to be excluded from our sample for the reason of being newly established, i.e. less than six years. A data set composing twenty two banks has also been employed, but due to its relatively inferior statistical merits, results have been reported but not discussed. In turn, the choice of variables used in our estimation depended on data available in Bankscope, Central Bank of Jordan published reports (soft copies and hard copies) and Association of Banks in Jordan Reports. A sample of balance sheet and income statement data were taken from 1991 to 2009.

In consequence, this study has a small sample size both in terms of time series and of the cross-section used. In general, the banks sample size for the empirical research was determined by the availability of data for the key variables. It is worth mention here, that it would be great if this study included some other variables capturing research and development and marketing advertisements, but unfortunately even in Bankscope there were no such data.

As far as the eighteen banks are concerned, Table 3.5 provides summary statistics describing the characteristics of these banks, i.e. (market share (MS) and the big five banks (BIG5)), and variables analysed.

Table 3.5: Descriptive Summary Statistics for Variables

<i>Variables</i>	<i>Mean</i>	<i>Median</i>	<i>Maximum</i>	<i>Minimum</i>	<i>Std. Dev.</i>
ROA	0.011	0.011	0.058	-0.074	0.012
ROE	0.102	0.092	0.471	-0.257	0.101
MS	0.060	0.030	0.368	0.007	0.078
BIG5	0.663	0.660	0.720	0.595	0.040
MSCR5	0.019	0.019	0.022	0.016	0.002
MKTGROW	0.102	0.096	0.522	0.035	0.063
DDOTD	0.216	0.210	0.281	0.148	0.046
INF	0.043	0.034	0.221	-0.007	0.039
DISC	0.060	0.065	0.090	0.038	0.022
ASSETS	952.242	540.380	7468.000	61.252	1240.554
Log. Assets	6.184	6.003	8.918	3.262	1.019
LTTA	0.396	0.400	0.773	0.058	0.116
CRTA	0.150	0.138	0.680	0.014	0.088

MS is individual banks market share in terms of deposits. BIG5 is a measure of market structure, in terms of deposits; *MSCR5* denotes the interaction between market share and concentration ratio; MKTGROW is the growth in the percentage of market deposits; DDOTD is the ratio of demand deposits to total market deposits; INF is the inflation rate; DISC is Central bank discount rate; ASSETS individual bank (*i*) total assets, *Log.ASSETS* is the natural logarithm of total assets, *LTTA* is ratio of bank (*i*) loans to its total assets, *CRTA* is ratio of bank (*i*) capital and reserve to its total assets.

In terms of describing the main characteristics of these banks' market share, market concentration and banks size will be explained. Market share in Table 3.5 shows that the average is 6 percent while the maximum value amounted for 36.8 percent which indicates a wide range of banks' market share. The banks market concentration measured by big five banks also exhibited wide ranges. The average big five banks amounted 66.3 percent, while the maximum stood at 72 percent. Finally, the banks' total assets (size measurement) indicate a wide range too; with the average bank size is 952.24 million JD. The maximum bank assets accounted 7468 million JD.

3.4.2.2. Methodology

The traditional SCP and Efficient Structure ES hypotheses can be tested by estimating the profit equation below as following, Weiss (1974) and Smirlock (1985):

$$\pi = a_0 + a_1MS + a_2CR + \sum_{n=1}^4 a_n Z_t + \sum_{i=4}^3 a_i X_i + \varepsilon_{it} \quad (3.23)$$

π is a profit measure, MS a measure of market share, CR is a measure of market structure (concentration measure), and Z is a vector of additional control specific macroeconomic variables was found to affect bank profitability by prior studies, while X is a vector of control variable composing specific bank characteristics.

Bank profit is represented by both the rate of return on equity and assets. Bank (i) market share is captured by its deposits divided by total banks deposits in the market. The concentration ratio is measured by the big five banks' deposits. It is worth to mention here that we examine assets data in terms of market share and the big five banks, but due to its relatively inferior statistical merits, results have not been reported. In addition, this study controls for specific macroeconomic variables that affect bank profitability, i.e. inflation (INF).

$$\sum_{n=1}^4 a_n Z_t = a_1 MKTGROW_t + a_2 DDOTD_t + a_3 INF_t + a_4 DISC_t \quad (3.24)$$

The variable market growth $MKTGROW$, represent the percentage growth in the Jordanian deposits market during the study period. The demand deposits ratio $DDOTD$ is measured as the ratio of demand deposits to total market deposits, present as a proxy for cost variables, INF denote inflation rate, $DISC$ is the Central bank discount rate. Below are the specific bank characteristics variables.

$$\sum_{i=1}^3 a_i X_{it} = a_1 ASSETS + a_2 LTTA + a_3 CRTA \quad (3.25)$$

ASSETS is bank *i*'s the logarithm of total assets a bank size proxy, *LTTA* present the ratio of loans to its total assets for bank *i*, which is a proxy for bank risk, *CRTA* is the ratio of bank *i*'s capital and reserve to its total assets, a measure for bank risk as well.

In such a study of banks, a number of control variables are included to account for cost, size and risk. We will use the following equation to test the competing hypotheses for the Jordanian banks.

$$\pi = a_0 + a_1 MS + a_2 CR + a_3 MKTGROW + a_4 DDOTD + a_5 INF + a_6 DISC + a_7 ASSETS + a_8 LTTA + a_9 CRTA + \varepsilon_{it} \quad (3.26)$$

The following statistical relationships as appeared in the light of the existing studies are hypothesised to hold between the rate of return variable and each of the independent variables.

- a. There is a positive relationship between the rate of return and market concentration measurements *CR* on the basis of the SCP views concerning the structure-performance relationship.
- b. There is a positive relationship between the rate of return and market share variable, *MS*, on the grounds that a large bank market share enables the bank to differentiate its product and ability to set prices without facing the usual market constraints to generate higher profits.
- c. The relationship between the rate of return and the interaction variable between market share and concentration ratio may be positive or negative.

- d. This study controls for specific macroeconomic variables that affect bank profitability, *DDOTD*, and *DISC*.
- e. There is a positive relationship between the rate of return and market deposits growth, since rapid market growth should expand profit opportunities for existing banks.
- f. There is a positive relationship between rate of return and the ratio of demand deposits to total deposits. In fact, interest payment on demand deposits were prohibited and thus provided a cheaper source of funds compared to other sources or deposits.
- g. The relationship between the rate of return and the inflation variable is indeterminate.
- h. The relationship between the rate of return and the discount rate variable is indeterminate, because higher market interest rates restrict economic activity, and on the other hand they create a more profitable environment for banks.
- i. The relationship between the rate of return and banks total assets may be positive or negative depending upon economies of scale.

Since banks' profits are not independent of risk, this study uses two variables, *LTTA*, and *CRTA* for measuring bank specific risk,

- j. There is a positive relationship between the rate of return and the ratio of bank loans to total assets, *LTTA*, since the higher the amount of loans as a percentage of total assets, the higher the risk for a bank. Thus, the bank is expected to earn a higher rate of return to compensate for the higher risk.
- k. The relationship between the rate of return and the ratio of bank capital and reserve to total assets may be positive or negative. The bank capital adequacy literature supposes that banks want to maximise leverage in order to maximise profits. However, for

increasing bank leverage, they have to pay a higher cost rate for funding and this could affect the positive impact on profitability.

Table 3.6 provides a summary of anticipated signs the variables employed in the light of the previously-mentioned hypotheses.

Table 3.6: Variables Signs

<i>Variables</i>	<i>Anticipated signs</i>
Market share	Positive
Market Concentration	Positive
interaction variable	indeterminate
Market Growth	Positive
Demand deposits/deposits	Positive
Inflation	indeterminate
Discount rate	indeterminate
Assets	indeterminate
Loans/Assets	Positive
Capital/Assets	indeterminate

The efficient hypothesis can explain the market behaviour in Jordan if the sign on market share is positive, implying that banks with a large market share are more efficient and therefore gross higher profits than their rivals. Furthermore, concentration does not affect bank profitability. On the other hand, the SCP hypothesis can be supported by the positive coefficient on the concentration ratio, suggesting that the market share does not affect a bank's profitability and that profitability is the result of indicative of collusion.

In the panel framework common slope coefficients for the whole time period for each bank, can assumption which may seem too strong given the picture obtained about banks' characteristics presented in table 3.5. However, due to the small population of the Jordanian banks it is necessary for our purpose to employ neither solely cross-section nor solely time-series analysis. This assumption permits us to run a panel regression for Jordanian banks, since the panel data provide more informative data, more variability, collinearity among variables should be reduced, more degree of freedom and efficiency. In addition, the

Hausman test provides a formal way of choosing between a random effect and a fixed effects model.

Naturally, panel analysis is likely to be more applicable as compared to pooled OLS as panel allow for control for individual unobserved heterogeneity. In this regard, the Hausman test, (e.g. random effect vs. fixed effect, and random effect vs. pooled OLS), provides a way of testing between models for choosing a specific estimation among two options. The Durbin-Wu-Hausman (DWH) tests for the appropriateness of our model specification. Adopting this approach, the null hypothesis of “no correlation between the individual specific effect and the independent variables” cannot be rejected for both profitability measures for the eighteen banks, suggesting that applying the random effects model is appropriate.

The random effects model estimation is a consequent strategy, and discriminates between random and fixed effects by defining the target of inference (Wooldridge, 2002). Sinjders (2005) and Andre and Mueller (2011) agreed that a random effects model is more appropriate if the interest of inference relates to a population mean, i.e. banks are viewed as sampled from an overall population. On the other hand, fixed effects are more suitable if the data are not sampled but almost cover the full population, which is not the case for our comprehensive sample the eighteen banks. Furthermore, we control for unobserved bank specific effects, and the results can confirmed that there was no significant specific bank effects founded, which can also confirmed that using the random effect model is preferred.

In addition, we apply the Breusch and Pagan (1980) Lagrange multiplier (LM) for testing random effects models against the pooled OLS model under the null hypothesis that the cross-sectional variance components are zero. Test results suggests that the banks effect

is equal to zero and that the estimate coefficients obtained from panel model are reliable in all cases.

Furthermore, also we use Durbin-Wu-Hausman test for endogeneity, we assume that vector variables used for measuring bank specific size and risk Assets, CRTA, and LTTA are endogenous, i.e. they are determined by profits. To examine the existence of endogeneity we test the three variables jointly.¹⁷ Under the null of no endogeneity, a rejection of the null requires us to use instrumental variables techniques. Results obtained using return on equity as a profit measure does not support the use of instrument variables, ($\chi^2= 3.77$ with p -value 0.9281).

3.4.2.3. Test for non-spherical residual

We conduct Wooldridge serial correlation test (2002), for identifying serial correlations. This test has the null of no first-order serial correlation. Results imply that the residuals are serially correlated in all cases. Table 3.8 presents all the non-spherical results.

Another issue to be addressed is the presence of bank-level heteroskedasticity of variance of the regression disturbances is likely. However, this study uses the Wald Heteroskedasticity test and LR Heteroskedasticity test to detect for the heteroskedasticity problem in both fixed and random effect, respectively. We accept the null hypothesis that there is no heteroskedasticity. A result for heteroskedasticity implies that the residuals are heteroskedastic for all cases (estimated models in Table 3.8).

The results of non-spherical test for all models presents in table 3.8 in all cases, residuals are hetroskedastic and serially-correlated. These results required to use the cluster-robust standard error estimator¹⁸. This option can produce “correct” standard errors even if

¹⁷ Further information please see, Berger *et al.*(2004), Evans *et al.* (1993), and Bresnahan (1989)

¹⁸ For Further information about cluster, please see Rogers (1993), Huber (1967), and any general issues and commands, the STATA 12 User’s Guide.

the observations are correlated. By using this robust standard error estimator (cluster) we assumed that observations should be independent across clusters (i.e. Banks) Rogers (1993).

Table 3.7 shows the correlations between the control variables. This correlation matrix displays that a high level of correlation that can be found between two of the independent variables, the percentage of capital ratio to total assets CRTA and big five banks BIG5, with -0.767 correlations. However, the problem here is that there is no agreement when correlation can be classified as a high. Kennedy (1998) claims that a high correlation exist if the absolute correlation coefficient were 0.80 or 0.90, while Anderson *et al.* (2008, p.644) consider an absolute correlation coefficient with value exceeds 0.70 to be high. Again, in excess of 0.80 variables may be assumed of exhibiting multicollinearity according to Brayman and Cramer (2005, p.302). In our case, since both market proxies are away from that, with a value of 0.142, we can feel more comfortable in dealing with the model.

Table 3.7: Correlation Matrix

	ROE	MS	BIG5	MSCR5	MKTGW	DDOTD	INF	DISC	L.Assets	CRTA	LTTA
ROE	1										
MS	-0.1723 (0.003)	1									
BIG5	0.2933 (0.000)	0.1418 (0.013)	1								
MSCR5	-0.1496 (0.009)	-0.0306 (0.595)	-0.5001 (0.000)	1							
MKTGW	0.1872 (0.001)	-0.0491 (0.393)	0.142 (0.013)	-0.0896 (0.119)	1						
DDOTD	0.2606 (0.000)	-0.0167 (0.771)	0.1694 (0.003)	-0.0893 (0.120)	0.391 (0.000)	1					
INF	-0.0104 (0.857)	-0.0567 (0.325)	-0.3592 (0.000)	0.2248 (0.000)	0.1977 (0.000)	0.2037 (0.000)	1				
DISC	0.1431 (0.013)	0.1067 (0.063)	0.5589 (0.000)	-0.2502 (0.000)	0.0724 (0.208)	-0.1959 (0.000)	-0.0006 (0.992)	1			
L.Assets	-0.0831 (0.149)	0.7057 (0.000)	0.2137 (0.000)	-0.1125 (0.050)	0.0169 (0.770)	0.3621 (0.000)	0.012 (0.836)	-0.023 (0.690)	1		
CRTA	-0.1846 (0.001)	-0.2529 (0.000)	-0.7678 (0.000)	0.334 (0.000)	-0.184 (0.001)	-0.2071 (0.000)	0.2113 (0.000)	-0.4608 (0.000)	-0.2586 (0.000)	1	
LTTA	0.0873 (0.129)	-0.483 (0.000)	-0.1201 (0.036)	0.0278 (0.629)	-0.052 (0.366)	-0.0209 (0.716)	0.1029 (0.073)	0.003 (0.959)	-0.1678 (0.003)	0.2982 (0.000)	1

Note: *p*-values are between ().

3.4.3. Estimation Results

We estimate the model described in equation 3.26, using an unbalanced panel data set. The model was estimated on data comprising twenty two banks and eighteen banks using both profitability measures, ROA and ROE.

In fact, comparing the four sets of results, the eighteen banks using ROE as profit measure appear consistent with the theory, and now we will focus on the conclusion on the preferred model. As we mentioned early, we carry out a number of tests in order to correct for heteroskedasticity and autocorrelation. The adjusted *R*-squared value is 0.346 which is relatively good and close to that found by other studies. The diagnostic tests show that the random effect model is the preferred one; Table 3.8 presents the regression results obtained for testing both hypotheses, the EM and SCP.

The results from the Jordanian banking market support the SCP hypothesis as an explanation for the market behaviour. We find a significant positive profitability-concentration relationship. The estimated coefficients of the market-share variable appeared insignificant; there were no support for larger banks market share is in linked to profitability. Thus, the findings reject the efficient market hypothesis and support the traditional SCP hypothesis as an explanation for the market behaviour of Jordanian banks under the big-five banks concentration measurements. The results can be explained by the fact that the big-five banks in Jordan in terms of deposits hold more than 60 percent during study period.

In turn, the results for controls for specific macroeconomic variables that effect bank profitability are mixed. The market deposits growth variable *MKTGROW* and inflation *INF* displays an insignificant relationship with profits. While, the relationship between the ratio of demand deposits over total deposits variable, *DDOTD*, and profits is significant with a positive sign, indicating that banks enjoying prohibited interest payment on demand deposits by providing a cheaper source of funds compared to other sources of deposits and increase

banks' profits. Similarly, there is a positive significant relationship between profits and the discount rate variable *DISC*, indicating that banks gain from favourable economic conditions from the reduction in interest rate during the recent years.

Table 3.8: Regression Results for Testing Efficient Markets and SCP Hypothesis

<i>Dependant</i>	<i>Eighteen Banks</i>			<i>Twenty two Banks</i>	
	<i>ROA</i>	<i>ROE</i>	<i>ROE*</i>	<i>ROA</i>	<i>ROE</i>
Intercept	-0.025* [-3.23]	-0.011 [-0.19]	-0.024 [-0.43]	-.032* [-3.65]	0.027 [0.52]
<i>MS</i>	-0.022 [-1.03]	0.047 [0.26]	0.028 [0.16]	-0.021 [-0.47]	0.086 [-0.51]
<i>BIG5</i>	0.011** [2.02]	0.138* [3.77]	0.148* [4.26]	0.0074 [1.41]	-0.005 [-0.15]
<i>MSCR5</i>	0.0002 [0.95]	-0.001 [-0.88]		0.0001 [0.73]	-0.0005 [-0.46]
<i>MKTGROW</i>	0.008 [0.75]	0.094 [1.30]	0.098 [1.35]	0.0078 [0.73]	0.112 [1.57]
<i>DDOTD</i>	0.1069* [5.71]	0.023* [6.52]	0.813* [6.44]	0.095* [5.20]	0.596* [5.08]
<i>INF</i>	0.0180 [0.98]	0.111 [0.92]	0.104 [0.86]	0.017 [0.98]	0.073 [0.66]
<i>DISC</i>	0.0797** [2.09]	0.552** [2.17]	0.558** [2.19]	0.080** [2.14]	0.591** [2.40]
<i>ASSETS</i>	-0.0003 [-0.25]	-0.034* [-3.66]	-0.032* [-3.55]	0.0011 [0.77]	-0.022* [-2.60]
<i>CRTA</i>	0.013*** [1.90]	-0.014 [-0.30]	0.059 [1.33]	0.009 [1.61]	-0.048 [-1.14]
<i>LTTA</i>	0.004 [0.67]	0.061 [1.35]	-0.011 [-0.25]	0.012*** [1.68]	0.099** [2.37]
<i>R-square</i>	0.236	0.346	0.348	0.184	0.145
<i>F-stat.</i> (<i>p-value</i>)				8.80 (0.000)	
<i>Wald (chi-square)</i> (<i>p-value</i>)	90.97 (0.000)	173.86 (0.000)	172.98 (0.000)		73.57 (0.000)
<i>Hausman Test</i> (<i>p-value</i>)	4.82 (0.9032)	1.22 (0.999)	1.36 (0.998)	39.47 (0.000)	9.52 (0.483)
<i>Breusch-Pagan Lagrange Multiplier</i> (<i>p-value</i>)	47.61 (0.000)	299.15 (0.000)	298.39 (0.000)		311.44 (0.000)
<i>Wald Heteroskedasticity test</i> (<i>p-value</i>)				4176.97 (0.000)	
<i>LR-Heteroskedasticity test</i> (<i>p-value</i>)	216.55 (0.000)	148.51 (0.000)	184.19 (0.000)		191.91 (0.000)
<i>Wooldrige-test for autocorrelation</i> (<i>p-value</i>)	36.147 (0.000)	57.071 (0.000)	56.237 (0.000)	44.798 (0.000)	105.526 (0.000)
<i>No. of Observation</i>	304	304	304	326	326

Note: *t*-value in [], *p*-values in (), and *, **, *** indicates significance at the 1%, 5%, 10% levels. ROE*: presents the regression results obtained excluding the interaction variable.

Finally, the bank specific control variables seem to be not that important in explaining bank performance in Jordan. The estimated coefficient on the size, proxied by bank assets, does have the anticipated negative sign, indicating that as a bank increases in size there are diseconomies of scale which cause return to deteriorate. *CRTA*, the ratio of capital and reserve to total assets, has an insignificant impact.

In addition, the last bank specific control variables, *LTTA*, the ratio of bank loans to total assets, a measure of liquidity risk, also has an insignificant impact on banks' profitability.

Table 3.9: Mean Values of the Estimation Variables

<i>Variables</i>	<i>Average</i>
ROE	0.102
MS	0.060
BIG5	0.663
MKTGROW	0.102
DDOTD	0.216
INF	0.043
DISC	0.060
ASSETS	6.182
LTTA	0.396
CRTA	0.150

As the variables employed in the regression are not in logarithmic form, it is difficult to compare coefficients. We prefer to measure how responsive ROE is to percentage changes in the other independent variables i.e. the elasticity of return on equity. The ROE elasticity is calculated by multiplying the coefficient of the variable concerned by the product of dividing that variable by ROE at their mean values which are present in table 3.9. Table 3.10 provides a summary of elasticities results of the variables when testing the market structure proxies.

The elasticity of ROE with respect to concentration measurement variable is 4.392, a 1 percent change in big-five banks concentration ratio result in a 4.392 percent in ROE.

A *ceteris paribus* one percent increase in the demand deposits as a percentage of total deposits would produce an increase in the return on equity by 2.263 percent. Banks enjoying a cheaper source of funds (demand deposits) interest payment compared to other sources of deposits such as saving deposits, and affects their profitability positively.

A *ceteris paribus* one percent increase in the discount rate would produce an increase in the return on equity by 0.628 percent. It can be that the banks gained from the increase in the discount rate in the market as they run in a more profitable environment, as this increase may result by an expansion all over the economy.

A *ceteris paribus* one percent increase in the size proxied control variable assets would produce a decrease in the return on equity by -1.895 percent. Results from chapter five as well can conclude that the banks in Jordan inefficiency were attributed to technical inefficiency, managerially inefficient in controlling costs.

Table 3.10: Variables Elasticises

<i>Variables</i>	<i>Equation 2.26</i>
MS	insignificant
BIG5	4.392
MKTGROW	insignificant
DDOTD	2.263
INF	insignificant
DISC	0.628
ASSETS	-1.895
LTTA	insignificant
CRTA	insignificant

Overall, the results that the Jordanian banking market is in line with the SCP hypothesis as an explanation for market behaviour. The results seem to contradict our expectation, considering that the big-five banks account for more than 60 percent market share. Moreover, our findings support the position that despite the significant rise in new foreign banks operating in Jordan and the decrease in market concentration, banks' profits

seem to be explained by greater market power. In contrast, the direct policy implications is that policies would help to promote and enhance competition within the Jordanian banking market and encourage existing banks to operate more efficiently should be expected to benefit without being detrimental to consumers.

3.5. Conclusion

During the 1990s the Jordanian banking industry could be described as a relatively concentrated market, especially concentration in deposits, where the top five banks took more than 60 percent of the total market share. By the end of 2000, the market became less concentrated. In addition, the Central Bank of Jordan had adopted policies that marked a striking development in the banking industry, especially encouraging foreign banks to operate in the country.

This chapter sought to examine the impact of market structure on bank performance. Two competing hypothesis were tested, the SCP and the ES hypothesis, for Jordanian banks, using an unbalanced panel data set over the period 1991 to 2009. This chapter employed the random effect model. However, heteroskedasticity was detected in the random effect model. So the cluster-robust standard error estimator was used.

Initial results suggested some consistency with the literature and found a positive, statistically significant market concentration coefficient and a statistically insignificant market share coefficient. We can conclude that the results support the SCP hypothesis as an explanation for market performance in Jordan.

Furthermore, the results for controls for specific macroeconomic variables are mixed. The market deposits growth variable and inflation displayed an insignificant relationship with profits, indicating that banks have no profit opportunities impact from the rapid market growth. While, the relationship between the ratio of demand deposits over total deposits and profits is significant with a positive sign, indicating that banks enjoy a cheaper source of funds compared to other sources of deposits. A positive and significant coefficient with discount rate variable as well, indicating that banking gain from the favourable economic conditions from the reduction in interest rate during the recent years.

The bank specific control variables seem to be not that important in explaining banks' performance in Jordan. The estimated coefficient on the size variable does have the anticipated negative sign, indicating that as a bank increases in size there are diseconomies of scale which cause returns to deteriorate. Capital and reserve to total assets ratio has an insignificant impact, in addition, the ratio of bank loans to total assets also has an insignificant impact on banks' profitability. Such results obtained led us to investigate the bank efficiency using alternative approaches regarding the banking sector, which will be utilised in chapter five, with another profitability measurement, the bank share prices return.

Chapter Four

Portfolio Behaviour of Commercial Banks in Jordan under Risk Aversion: The Expected Utility Approach

CHAPTER 4 : PORTFOLIO BEHAVIOUR OF COMMERCIAL BANKS IN JORDAN UNDER RISK AVERSION: THE EXPECTED UTILITY APPROACH

4.1. Introduction

Banks play a crucial role in a country's economy, generating credit throughout the economy. Banks take savings from small and large depositors, make loans, operate payments systems, and provide a mechanism for the transmission of the monetary policy (Garcia, 1997). At the micro-level, the main objective for individual banks is to maximise the value of wealth. To do so, banks hold a portfolio of assets and attempt to structure their portfolios to maximising their return.

With factors such as market interest rate levels, loans and cash demands, discount rate level and monetary policy actions, banks aim to have the desired distribution of assets in its portfolio. If the asset distribution is not as desired, then the bank will attempt to adjust its portfolio composition by increasing some or decreasing other holding assets, depending upon the cost of doing so (Anderson and Burger, 1969).

This chapter aims to investigate the portfolio behaviour of commercial banks operating in Jordan. It also aims to determine if the yields or assets rate of return influence portfolio composition of banks operating in Jordan and analyse the manner in which they adjust to changes in such variables. Understanding the causal factors of portfolio change is of utmost importance for the efficient operation of monetary policy, as portfolio changes ultimately affect the flow of funds into alternative investment forms.

Based on the above exploratory research the rates of return on bank assets are proposed as being important factors in determining the portfolio allocation of banks in Jordan. This research tests the hypothesis that the demand for the choice of assets is independent of the

composition of non-choice assets for the commercial banks in Jordan in monthly data from 2002 to 2009. The sample size was determined by the availability of data from the Central Bank of Jordan.

This study adopts a narrow view of the portfolio approach, using mean-variance methods, and uses interest rates and exogenous assets as determinants of the balance sheet composition. The expected utility model is commonly reduced to the mean-variance model of portfolio behaviour. When using this approach, portfolio choice decisions are based on the trade-off between their expected return and risk, where the former is the mean of the probability distribution of returns and the latter is usually approximated by the variance of that distribution. A number of static models, as well as dynamic models are tested in this chapter on the portfolio behaviour of Jordanian banks. In order to determine the underlying static relationship we opted to use the mean-variance expected utility approach. Moreover, the researcher applied the Brainard and Tobin (1968) process of the general stock adjustment to introduce dynamics to the model. Therefore, the models presented in this work are based on the mean-variance approach of portfolio theory as originated by Hicks (1935) and developed in works of Markowitz (1952, 1959) and Tobin (1958, 1965), and continued in several studies by, amongst others, Parkin (1970) Parkin *et al.* (1970).

4.2. Alternative Theories of Bank Portfolio Behaviour

Studies dealing with portfolio behaviour of banks over the last four decades will be reviewed. The significance of this study stems from the fact that changes in portfolio composition ultimately affect the flow of funds into alternative investment forms. Many

studies have dealt with portfolio behaviour in the banking literature; such as the traditional approach, the precautionary approach and the portfolio theoretical approach¹⁹.

Robinson (1962) started the analysis of the traditional bank behaviour approach. She conducted a study on the conflicting problem between banks' profitability and safety. In addition, she argued that this conflicting problem should be resolved before going through investment of banks funds, and she listed the legal reserve requirements (imposed by Central Banks), safe investment, and advances to customers and investment in the open market for income generation as steps to be taken sequentially.

The Central Bank imposes the so called "reserve requirement" as a legal requirement for banks to permit customers to withdraw deposits upon demand, so this policy should be followed by banks. A bank is holding of cash for all possible contingencies and, for investment protection such dual-use is considered as the second priority. By fulfilling its obligation, legal requirement of reserve, protective investment, making loans to customers, then the available funds can be invested on the open market to generate income. Therefore, the first priority in the above framework is safety and interest rates do not influence the choice of the bank's portfolio. In addition, this framework does not specify how a bank optimizes, and hence when portfolio composition is adjusted, due to the absence of marginal analysis which, in turn, comes from the exclusion of interest rates from influencing the choice variables.

The models about traditional banking behaviour are descriptive and not analytical. The applications of a linear programming framework were suggested by Chambers and Charnes (1961). They view the bank's problem as one of constrained profit maximization, where the constraints are the "requirements laid down by the bank examiners which are

¹⁹ Please see Hester and Pierce (1975), the research work of Fan (1991), Subeniotis (1991), and Muhammad (2010).

interpreted as defining limits within which the level of risk associated with the return on portfolio is an acceptable” and the balance sheet constraint. This model has advantages, for example marginal analysis is considered as one of them. The reliability of the model is low as uncertainty is absent from the model due to the assumption that the bank knows “the levels that will prevail, at various dates in the future, of demand and time deposits, of interest rates and of the bank’s net worth”.

Orr and Mellor (1961) and Porter (1961) applied a new approach of bank portfolio behaviour. This theory is based on two basic assumptions: the bank minimizes expected loss or maximizes expected return, and the bank is subject to random flows of deposits and estimates the probability distribution of deposits flows. Choosing the optimal beginning-of-period allocation of the funds to maximize expected profits among reserves and other assets is one of the bank’s problems. Later on, this approach was adopted by many scholars including, Morrison (1966), Pool (1968), Frost (1971), Baltensperger (1972, 1980), Baltensperger *et al*, (1972), Pringle (1974), Hester and Pierce (1975), Knobel (1977) and Sprenkle (1987).

The Precautionary Model is based on many factors, one of which is uncertainty which plays an important factor but banks are nevertheless viewed as risk neutral. Hicks (1935) propose the theory of bank behaviour under risk aversion upon which most of the empirical work is based, considered as a popular portfolio theory. He was the first to introduce the idea of mean- variance (μ, σ^2) in his paper, which was further developed by Markowitz (1952, 1959). This pioneering study of efficient portfolio selection, along with Tobin’s (1958) paper on liquidity preference, all makes explicit the assumptions of risk aversion. The Portfolio Theoretical Approach provides some assumptions; it assumes that the bank maximizes expected utility, whose arguments are commonly the expected value and variance of return subject to the balance sheet constraint of the portfolio. In general, the maximization of

expected utility will result in the selection of a diversified portfolio for a risk averse bank. Most of the empirical work on bank portfolio behaviour is based on this approach. More studies that dealt with prominent empirical work on commercial bank portfolio behaviour were undertaken by the following scholars: Kane and Malkiel (1965), Parkin (1970), Parkin *et al.*, (1970), Courakis (1974,1975,1980,1989), Klein (1971), Ply (1971), Sharp (1974a), White (1975), Bewley (1981), Sealey (1980), Fan (1991), Subeniotis (1991), Arjoon (1994), Kiagigi, Ford and Cadle (1994, 2001) and Muhammad (2010).

Ply (1971) investigated this model by suggesting three assets: a riskless asset, advances and deposits. The purpose of this model was to determine sufficient conditions for financial intermediation. Ply concludes that the expected return differential is positive between assets and liabilities, and the intermediation will hold for the stochastic independence between assets and liability return. Consequently, intermediation will exist when there is a positive risk premium on advances and a negative risk premium on deposits only.

Banks are considered as microeconomic firms that maximize an objective function operating within the framework of balance sheet constraints, authoritative control and market constraints. Banks are supposed to achieve certain goals such as satisfying the depositors, attracting borrowers, maximizing their wealth and fulfilling their commitments to the Central Bank. Studies on the portfolio behaviour of commercial banks were started by Edgeworth (1888), who pointed out the importance of random and unsystematic deposit flows that create uncertainty for shaping a bank's optimal portfolio.

Both Ply (1971) and Parkin *et al.*, (1970) did not pay attention to the liquidity problem in their models that could arise due to randomness of cash requirements and default risks. To incorporate the issue of deposit variation, Kane and Malikiel (1965) have tackled it by modification of the Tobin and Markowitz portfolio model. They suggest that the variation

of deposits is based on the customers' relationship, as when the relationship is good it will decrease and increase when it is bad. In turn, Sealey (1980) accommodates random deposits supply as one of the uncertainties for a bank via an implicit supply function included random deposit supply in his model.

Risk aversion can arise either because the bank's objective function is concave in returns, or because influential depositors, whose deposits are the major source of the bank's funds, or banking authorities, induce it to act as a risk averter are examples of explicit allowance the Portfolio-theoretical approach provides. It can support diversification and handle constraints.

Moreover, the portfolio theoretical approach places great emphasis on the importance of uncertainty over future rates of return, future deposits withdrawals uncertainty and, therefore over future liquidation costs. Furthermore, expected profit and its variability is a bank consideration in portfolio theoretical models and, therefore, they considered to be risk averse and they maximize expected utility.

4.3. Assumptions of the Model

The model developed upon assets/liability choice, along the lines of the derivatives of the Parkin-Gray-Barrett model (1970), which is based in the literature on the stochastic nature of asset return and borrowing cost. This model makes some assumptions; the utility derived from a bank's portfolio can be described by a general utility function of profit. Assuming that, the main objective of banks is to maximize the expected utility of terminal wealth. To do so, the bank's decision makers choose their portfolio to maximize the expected utility of their portfolio. Having made these assumptions, we draw on the traditional mean-variance approach to bank portfolio modelling, by which a bank's utility function can be characterized

in terms of its overall portfolio rate of return. The bank is assumed to be a price taker in the asset markets and, therefore, the optimal proportionate combination of the portfolio is that which maximizes the mean-variance utility index subject to the balance sheet constraints and regulatory requirements. The exponential utility function has proved to be a popular function since it was first introduced into this type of study by Freund (1956). The optimal composition of the portfolio is derived from the maximisation of its certainty equivalent (CE). That is to say, the objective function amounts to one that equals the mean of profit discounted by the product of its variance and half of the bank's risk-aversion parameter. Following our discussion thus let:

$$E(U) = E(a - ce^{-b\pi}) \quad (4.1)$$

Where E is the expectation operator; U is utility per decision period; a, b, c are positive parameters; e is the Naperian e ; and, π is the level of real profit. If profit is normally distributed then the expected value of the exponential term in equation (4.1) is immediate since it is effectively, the moment generating function of a normal variable. Hence to maximise $E(U)$ the bank should maximise:

$$CE = \mu - (0.5b)\sigma^2 \quad (4.2)$$

μ is the mean of profit, and σ^2 is its variance. The parameter b , is the degree of risk-aversion and the balance sheet is observed as a portfolio of assets. Liabilities are treated as negative assets.²⁰

$$i_{1t}'A_{1t} + i_{2t}'A_{2t} = 0 \quad (4.3)$$

for an n dimensional choice set and m dimensional set of non-choice (exogenous) variables, A_{1t} is a n –column vector of choice assets at time t and A_{2t} is an m –column vector of exogenous variables; and the transpose of i_j are unit row vectors.

²⁰ : Hence: the plus sign in the following equation 4.3, and this must balance.

When equation (4.2), taken for the banking system as such, is maximised subject to equation (4.3) it is straightforward to deduce that the demand equation system in the static version of the model can be written as variants of those in Parkin *et al.* (1970), namely as:

$$A_{1t} = \Gamma R + BA_{2t} + \varepsilon_t \quad (4.4)$$

R is an n component vector of expected decision period returns on a choice set of items; Γ and B are respectively $n \times n$ and $n \times m$ matrices of parameters on the rate of return and exogenous variables; ε_t is an n component vector of disturbance terms assumed to possess a normal distribution with mean of zero and an unknown variance matrix, Ω , that is $\varepsilon \sim N(0, \Omega)$ and $\Omega = \Omega(\varepsilon) = \Sigma \otimes I$; where Σ is the covariance matrix of the errors across the n equations for any given point in time, t .

A number of restrictions on the coefficient matrices Γ and B are implied. The matrix Γ is symmetric and semi-definite with positive diagonal features, since it is the variance-covariance matrix of assets return multiplied by the scalar $b/2$. This matrix also has zero row column sums; which is the Cournot Aggregation condition. As a consequence of the latter and the symmetry of Γ , it also has rows that sum to zero. We note in addition that there are no intercepts in equation (4.4). In respect of B we observe that it has column sums of 1. This is the Engel Aggregation condition.

The conditions and restrictions on the elements (coefficients) of Γ and B are:

$$i'\Gamma = \tilde{0} \quad (4.5a)$$

$$\Gamma_{ij} = \Gamma_{ji} \quad (4.5b)$$

$$i'B = -i \quad (4.4c)$$

Equations (4.5a) the Cournot and (4.5b) are symmetric. Equation (4.5c) states the Engel condition, which has a negative sign on the right hand side because we have entered liabilities as negative assets. We impose the symmetry constraint and the resultant estimates of the properties of the system without the symmetry constraint. Imposing symmetry is likely to

increase estimation efficiency, especially in circumstances where multicollinearity may be present.

The conditions that the row sums of Γ are zero, which is the system of demand equations is homogenous of degree zero in the vector of assets returns is:

$$i'\Gamma = \tilde{0} \quad (4.6)$$

For the sake of formal completeness (but not sufficient) the condition for bank profit maximising behaviour to exist is that liabilities' supply (which we do not model) yield non-positive elasticities and that assets' demands have yield elasticities that are non-negative, that is:

$$\Gamma_{1t} \leq 0, \forall A_2 \quad (4.7a)$$

$$\Gamma_{1t} \geq 0, \forall A_1 \quad (4.7b)$$

Equation (4.4) defines a static model. To transform the system into a dynamic one, we incorporate an adjustment process proposed by Brainard and Tobin (1968). The dynamic specification, then, is essentially a system-wide partial stock adjustment mechanism and it takes the form:

$$\Delta A_{1,t} = A_{1,t} - A_{1,t-1} = L(A_{1,t}^d - A_{1,t-1}) + \varepsilon_t \quad (4.8)$$

Here, $A_{1,t}^d$ is the desired (optimal) vector of endogenous assets, and $(A_{1,t}^d - A_{1,t-1})$ represents a vector of differences between desired and actual holding of choice set items through an $(n \times n)$ L response matrix. In other words, equation (4.8) states that the actual changes in the holding of any choice set asset denotes an adjustment from its definite to its anticipated level. Even more, if $A_{1,t}^d$ becomes a long-term target, say, due to transaction cost and market imperfections, then its differences from the actual levels is reduced in the succeeding decision period by a constant proportion over time, which obviously depends on the magnitude of the coefficients in the L matrix. When the latter expression is substituted into equation (4.8), we rearrange to show:

∴

$$A_{1,t} = L\Gamma R_t + LBA_{2,t} + (I - L)A_{1,t-1} + \varepsilon_t \equiv \Lambda R_t + \Pi A_{2,t} + ZA_{1,t-1} + \varepsilon_t \quad (4.9)$$

Here the notation is that used above with respect to the static system, equation (4.1); we note, additionally, that I is the identity matrix and $A_{1,t-1}$ is an n component vector of lagged endogenous items. Additionally, however, we have this condition on the matrix of lagged responses:

$$i'Z = \tilde{0} \quad (4.10)$$

below is a Cournot Aggregation condition, implied by the balance sheet equation.

$$\begin{bmatrix} y_1 \\ y_2 \\ \cdot \\ y_n \end{bmatrix} = \begin{bmatrix} X_1 & 0 & \cdots & 0 \\ 0 & X_2 & \cdots & 0 \\ \cdot & \cdot & \cdots & \cdot \\ 0 & 0 & \cdots & X_n \end{bmatrix} \begin{bmatrix} \beta_1 \\ \beta_2 \\ \cdot \\ \beta_n \end{bmatrix} + \begin{bmatrix} \varepsilon_1 \\ \varepsilon_2 \\ \cdot \\ \varepsilon_n \end{bmatrix} \quad (4.11)$$

The y_i are the k observations on endogenous asset i ; X_i are the observations on the m exogenous variables (stacked in order of their appearance on the right-hand side of equation (4.9) relevant to choice asset i ; β_i is the vector of coefficients on the exogenous variables in the equation for choice asset i , so that they are the i th row of Γ , B and L combined in that order; and, the ε_i are the vectors of errors over the sample period for equation i . In this portfolio framework the X_i are, of course, identical across the choice asset equations. Accordingly, the generalised least squares estimate of the vector of the stacked β_i coefficients, namely, $\hat{\tilde{\beta}}$, is:

$$\hat{\tilde{\beta}} = [I \otimes (X'X)^{-1} X']y \quad (4.12)$$

and, accordingly, the variance-covariance matrix is:

$$\text{var}(\hat{\tilde{\beta}}) = \Sigma \otimes (X'X)^{-1} \quad (4.13)$$

where Σ is the $n \times n$ covariance matrix of the error vector across the n equations for any t .

In this case, therefore, least square is the minimum variance, linear unbiased estimator.

Accommodating the within and across equation restrictions on the stacked $\tilde{\beta}$ vector in equation (4.11) produces this estimate of the vector when the sum of squared residuals is minimised:

$$\hat{\tilde{\beta}}_R = \hat{\tilde{\beta}} - [X\Omega^{-1}X]^{-1}\Psi'[\Psi(X\Omega^{-1}X)^{-1}\Psi']^{-1}(\Psi\hat{\tilde{\beta}} - r) \quad (4.14)$$

Here $\Omega^{-1} = (\Sigma \otimes I)^{-1}$; $\hat{\tilde{\beta}}_R$, is the estimate of the vector of coefficients under the linear restrictions, $r = \Psi\hat{\tilde{\beta}}$; and $\hat{\tilde{\beta}}$ is the estimate of the vector in the unrestricted version of the system. Obviously, should the restrictions that are imposed on $\tilde{\beta}$ through the particular structure given to Λ hold completely then the ultimate term in equation (4.14) will be (effectively) zero and the two estimates of the vector will be identical, because the data themselves reveal a pattern that complies with the specific restrictions. The equations system of (4.9) is estimated by the multivariate regression technique, as suggested by Zellner (1962), with restrictions stipulated in equations (4.5) and (4.6) being imposed separately and jointly for the Jordanian banks.

4.4. Methodology and Data

To estimate the coefficient of the system of equations, Full Information Maximum Likelihood (FIML) is employed. This chapter employed (FIML) because whether the static or the dynamic system is estimated, one of the equations must be deleted from the system, without the loss of any information. Barten (1969) proved that under FIML, it is possible to estimate the coefficients of the deleted equation indirectly by imposing restrictions of

Cournot and Engel aggregation respectively, regardless of which equation is omitted. Barton also explained that even when restrictions are imposed on the matrices of coefficients, FIML estimates the likelihood function under the assumption that the contemporaneous errors have a jointly normal distribution. Provided that the likelihood function is correctly specified, on the whole, FIML estimators are consistent, asymptotically efficient and asymptotically normally distributed. Another gain of FIML is that tests of parameter restrictions can be seen as likelihood ratio test.

4.4. 1. Choice Non-Choice Items and Estimation Procedures

Choice and non-choice items in the balance sheet have to be separated in order to settle the optimal portfolio of banks and, therefore, its asset demand and liabilities supply equations. In the Jordanian case, the banks have to take whatever deposits they can at the rates which predetermined. The assets, in general, are outside the control for reasons related to the behaviour of depositors²¹ or to the behaviour of the Central Bank in imposing controls on quantities or on deposits rate of return or on both.

In the context of Jordan, Table 4.1-4.2, shows the definition of each set of assets, bearing in mind the above considerations. These tables also indicate the status of the liabilities and provide details of the notation that we have adopted for the scalar variables and returns. When applied to Jordanian banking data, equation (4.9) will be a seven-equation system. It is possible to delete one equation from the system without any loss of information, as we mentioned earlier, due to the balance sheet identity.

²¹ Perhaps and as consequence operating bank setting rates of return on deposits rather than the Central Bank.

4.4. 2. The Nature of Data

For the estimation of the Expected Utility (EU) model, we use monthly time series data from 2002 to 2009. The data were collected from the Central Bank of Jordan and the Association Banks in Jordan. In turn, the choice of length of data series used in our estimation depended on data available from Central Bank of Jordan. A sample of balance sheet statement was determined by the availability of data at the time of our estimation. It is worth mention here, that it would be great if this study included some other more years, but unfortunately there were no such data available for longer series. Below we provide the nature of the key endogenous and exogenous variables that will be used in our econometric work.

4.4.2.1. Aggregation of Data:

Commercial banks behave identically and have the same expectations, the same returns, the variance-covariance matrix perceptions and identical utility functions. Aggregation over choice compositions can easily be accommodated on theoretical grounds by assuming that all commercial banks operating in Jordan form one representation agent. The following rules should be considered before taking aggregation over different assets and over elements of the assets. Firstly, the aggregation items have to be homogeneous (Courakis, 1974, p.187). Consequently, they must have the same return and risk characteristics so as not to be distinguished by a decision unit as different assets (Bailey, Driscoll and Ford, 1980, pp.7-8). However, previous research in portfolio behaviour theory shows how different endogenous and exogenous variables employed in the estimation would themselves be composed of elements on which the aggregation principles may or may not apply.

Recognizing inconsistencies caused by such aggregation, but simultaneously being deprived of alternative options as regarding information and computational facilities, we have to employ the assumption that all such aggregated elements of banks are homogeneous.²² In addition, due to the existence of non-stationarity among endogenous/exogenous variables, one alternative is to estimate the system (static or dynamic) in ratio forms. We adopt this approach and divide the assets and liabilities of the balance sheet by the total liabilities (total deposit, credit from Central Bank, capital and allowances, and unclassified liabilities).

4.4.2.2. Endogeniety and Exogeneity of Bank's Assets:

The endogeniety or exogeniety of assets is not covered in the majority of the literature regarding the treatment of liability items. The real nature of assets may depend on regulations of the monetary authority, however, in this study; we treat both private and public sector loans as endogenous variables, and since the loans ratios do not seem to have constraints on loans. The “Cash” is treated as an endogenous asset because of the fact that observed volumes are held irrespective of, and in addition to the reserve ratio regulations. Not far away from ‘Cash’, we will classify the deposits with Central Banks as endogenous, since the monetary authority does not seem to have any constraints.

Our next step is to examine the status of Treasury and Corporate bonds, and Treasury bills. These items are viewed as a separate account within the balance sheet, and in fact, banks in Jordan showing a high risk averse behaviour to private sector loans may diversify their portfolio by some form of collateral security. Thus, there is a possibility that banks prefer investing in governmental bonds and bills, as well as corporate bonds. We treat them as endogenous variables. Finally, “Other Assets” will be treated as an exogenous variable.

²² See note 1 in Courakis (1974, p.185).

4.4.2.3. Endogeneity and Exogeneity of Bank's Liabilities:

We can notice that the literature distinguished whether deposits should be regarded as endogenous or exogenous variables. As Brainard and Tobin (1968, p.102) have argued, “banks must be willing to accept demand and time deposits at prevailing interest rate in at least as large volume as the public wishes to hold”. Based on the above, the status of the deposits depends on the process of observed interest rate information assimilation. Commercial banks have to accept the volume of deposits demanded by the depositors. Therefore, we will take demand deposits, and saving and time deposits as exogenous variables. The potential borrowing of banks from the Central Bank of Jordan has to be treated as an endogenous variable since no valid regulation restricts this item. Parkin (1970) noticed that it is a well-established practice in the literature for treating capital and allowances as exogenous. Finally, unclassified liabilities will also be treated as exogenous variables.

Before presenting the main results of estimating the model of portfolio behaviour in Jordan, it is useful to examine some descriptive statistics that would help in shedding more light on the results.

Table 4.1: Balance Sheet Items and Rate of Return

Assets	Rate of Return
Corporate Bonds (CORP)	Average Interest Rates Corporate Bonds (CBR)
Loans to Private (PRIVATE)	Average Private Loans Rate (PRI)
Loans to Public (PUBLIC)	Average Public Loans Rate (PUB)
G. Bonds (GBONDS)	Average Interest Rate on G. Bonds (GRATE)
T. Bills (TBILLS)	Average Interest Rate on T. Bills (TRATE)
Deposits with Central Banks (DWCB)	Overnight Deposit Window Rate (WR)
Cash (CASH)	Inflation (INF)
Other Assets (OTHER)	None
Liabilities	Rate of Return
Demand Deposits	Average Demand Deposits Rate
Time & saving Deposits	Average Time Saving Rate
Credit from CBJ	Weighted Average Interest Rates on Interbank
Capital & allowances	None
Un classified liabilities	None

4.4.3. Classification of Assets between Choice and Non-Choice Items

Table 4.2: Choice and Non-choice Items

Assets		Status
CORP	Corporate Bonds	Endogenous
PRIVATE	Loans to Private Sector	Endogenous
PUBLIC	Loans to Public Sector	Endogenous
GBONDS	G. Bonds	Endogenous
TBILLS	T. Bills	Endogenous
DWCB	Deposits with Central Bank of Jordan	Endogenous
CASH	Cash on Hands	Endogenous
OTHER	Other Assets	Exogenous
Liabilities		Status
DD	Demand Deposits	Exogenous
STD	Saving & Time deposits	Exogenous
CFCB	Credit (Borrowing) from Central Bank	Exogenous
CAPITAL	Capital & allowances	Exogenous
UN	Un classified liabilities	Exogenous
Interest Rate (Rate of return)		Status
INF	Inflation	Exogenous
TRATE	Average Rate Interest on T. Bills	Exogenous
GRATE	Average Interest Rates on G. Bonds	Exogenous
CBR	Average Interest Rates Corporate Bonds	Exogenous
PUB	Average Public Loans Rate	Exogenous
PRI	Average Private Loans Rate	Exogenous
WR	Overnight Deposit Window Rate	Exogenous
DDR	Average Demand Deposits Rate	Exogenous
STDR	Average Time Saving Rate	Exogenous
INTER	Weighted Average Interest Rates on Interbank	Exogenous

In order to avoid spurious regressions, we conducted unit root tests, to ensure that the ratios are $I(0)$. If a variable contains a unit root $I(1)$, then it is non-stationary and regression involving the series can falsely imply the existence of a meaningful economic relationship (Philips, 1986). We opted to use the Kwiatkowski–Phillips–Schmidt–Shin (KPSS) test to test the null hypothesis that a series contains a unit root. This test confirms presented in table 4.3 that all interest rate variables, endogenous and exogenous variables, are $I(0)$ processes.

On the other hand, the portfolio return is normally distributed, since that is one of the essential assumptions made in the mean-variance model.

Table 4.3: Unit Root Test (KPSS)

<i>Assets</i>		<i>Liabilities</i>		<i>Interest Rate</i>	
<i>CORP</i>	0.140924	<i>DD</i>	0.145821	<i>INF</i>	0.138233
<i>PRIVATE</i>	0.145713	<i>STD</i>	0.14458	<i>TRATE</i>	0.141828
<i>PUBLIC</i>	0.140417	<i>CFCB</i>	0.135138	<i>GRATE</i>	0.145895
<i>GBONDS</i>	0.142463	<i>CAPITAL</i>	0.134826	<i>CBR</i>	0.145802
<i>TBILLS</i>	0.145452	<i>UN</i>	0.144056	<i>PUB</i>	0.142716
<i>DWCB</i>	0.144739			<i>PRI</i>	0.144028
<i>CASH</i>	0.142316			<i>WR</i>	0.137274
<i>OTHER</i>	0.145554				

Note: All variables in this table are stationary at 5% as the critical value at this level is 0.146000.

This approach is fulfilled if the returns of all items are normally distributed. The normality of each return is investigated by using the Jarque-Bera statistics test, and it was found that all variables are normally distributed. Tables 4.4 to 4.6 indicate the mean; standard deviation and the relative measures of dispersion (would help in indicating the extent of volatility of our variables). Also, the graph of the variables suggests that all variables used, interest rates (rate of return), and the assets and liabilities nominal values are stationary. In fact, the KPSS test, assumes that under the null hypothesis the variable is stationary or trend stationary, confirming that they are I(0) processes.

4.4.3.1. Descriptive Statistics for the Endogenous Variables

Table 4.4 shows that no active variable were chapter from the dependant variable, the highest relative measure of dispersion, the coefficient of variation, stood at **(0.49879)** which is the GBONDS.

Table 4.4: Descriptive Statistics for the Endogenous Variables

	<i>CORP</i>	<i>PRIVATE</i>	<i>PUBLIC</i>	<i>GBONDS</i>	<i>TBILLS</i>	<i>DWCB</i>	<i>CASH</i>
<i>Mean</i>	0.010355	0.389939	0.205124	0.004138	0.094142	0.189121	0.009728
<i>Maximum</i>	0.017014	0.449327	0.292675	0.008459	0.154328	0.253431	0.015711
<i>Minimum</i>	0.005288	0.323725	0.166398	0.000993	0.064227	0.122909	0.007099
<i>Std. Dev.</i>	0.002498	0.030943	0.030881	0.002064	0.026447	0.038690	0.001832
<i>SD/Mean</i>	0.241236	0.079355	0.150547	0.49879	0.28092	0.204578	0.188322

4.4.3.2. Descriptive Statistics for the Main Interest Rate (%)

The (INF) appears changing over at an incredible rate of relative measure of dispersion (1.102526); therefore, the main interest rate is stable in general. Also, it is important to mention that the value of dispersion PRI does not appear to be changing relatively to the movements on TRATE or WR.

Table 4.5: Descriptive Statistics for the Main Interest Rate (%)

	CBR	PRI	PUB	GRATE	TRATE	WR	INF
<i>Mean</i>	9.358333	8.808333	7.323958	5.825244	4.692049	3.612500	4.501101
<i>Maximum</i>	11.50000	10.50000	8.400000	7.370076	7.134444	5.200000	19.46228
<i>Minimum</i>	7.600000	7.400000	6.000000	4.565000	2.120000	2.000000	-3.589209
<i>Std. Dev.</i>	0.948091	0.785080	0.839266	0.923810	1.776126	1.135110	4.962584
<i>SD/Mean</i>	0.101309	0.08912	0.11459	0.158587	0.378539	0.314217	1.102526

Table 4.6 shows the correlations among main interest rates. It shows that there are high correlations among the interest rate variables which cause multicollinearity.

Table 4.6: Correlation among Main Interest Rate (%)

Variables	CBR	PRI	PUB	GRATE	TRATE	WR	INF
CBR	1.000						
PRI	0.862 (0.000)	1.000					
PUB	0.156 (0.129)	0.552 (0.000)	1.000				
GRATE	-0.378 (0.001)	0.056 (0.585)	0.801 (0.000)	1.000			
TRATE	-0.454 (0.000)	-0.131 (0.203)	0.504 (0.000)	0.737 (0.000)	1.000		
WR	-0.384 (0.000)	-0.090 (0.386)	0.483 (0.000)	0.651 (0.000)	0.967 (0.000)	1.000	
INF	-0.263 (0.010)	-0.150 (0.144)	0.211 (0.039)	0.403 (0.000)	0.525 (0.000)	0.520 (0.000)	1.000

Figure 4-1: Endogenous Variables Movements (2002-2009)

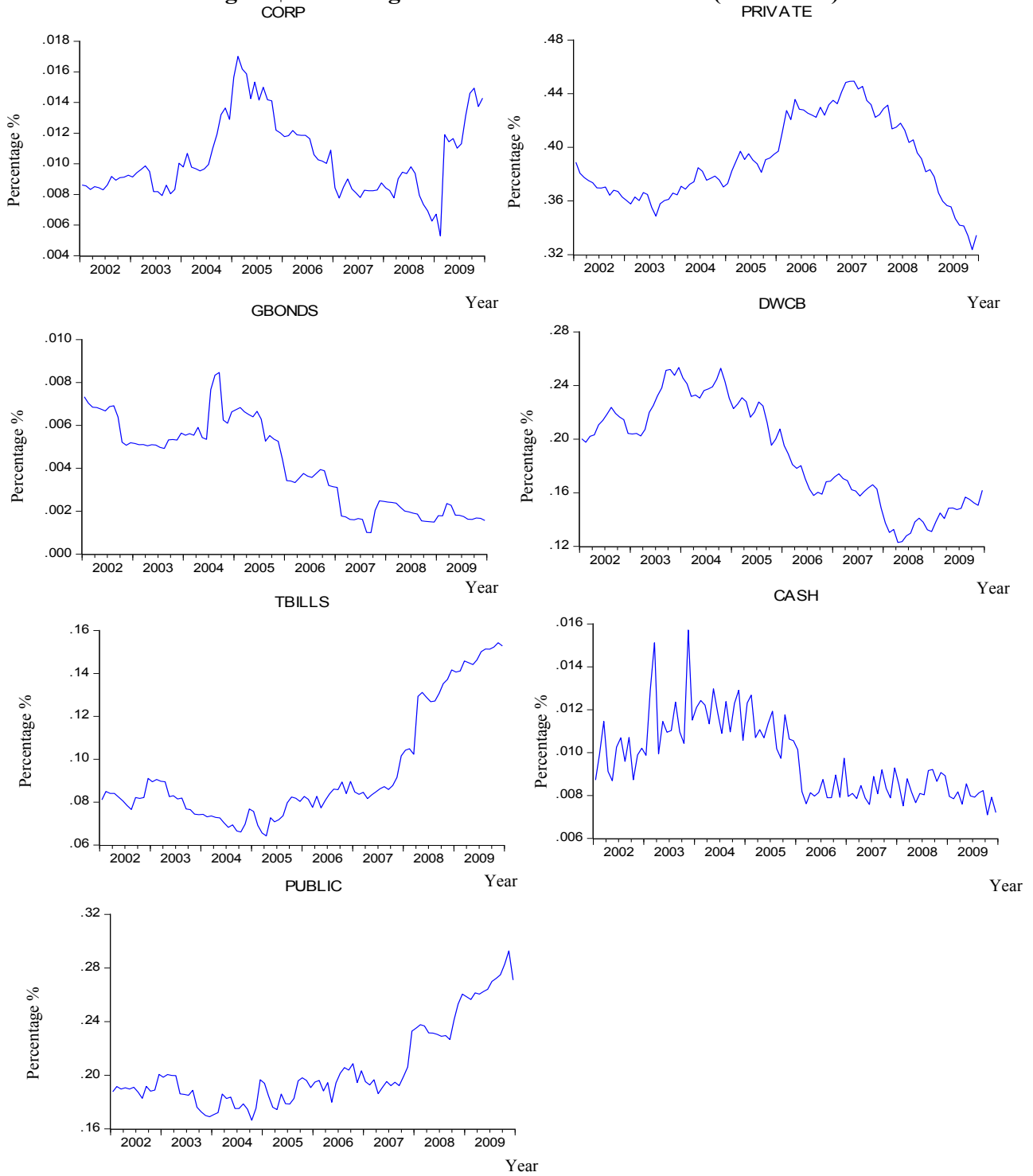
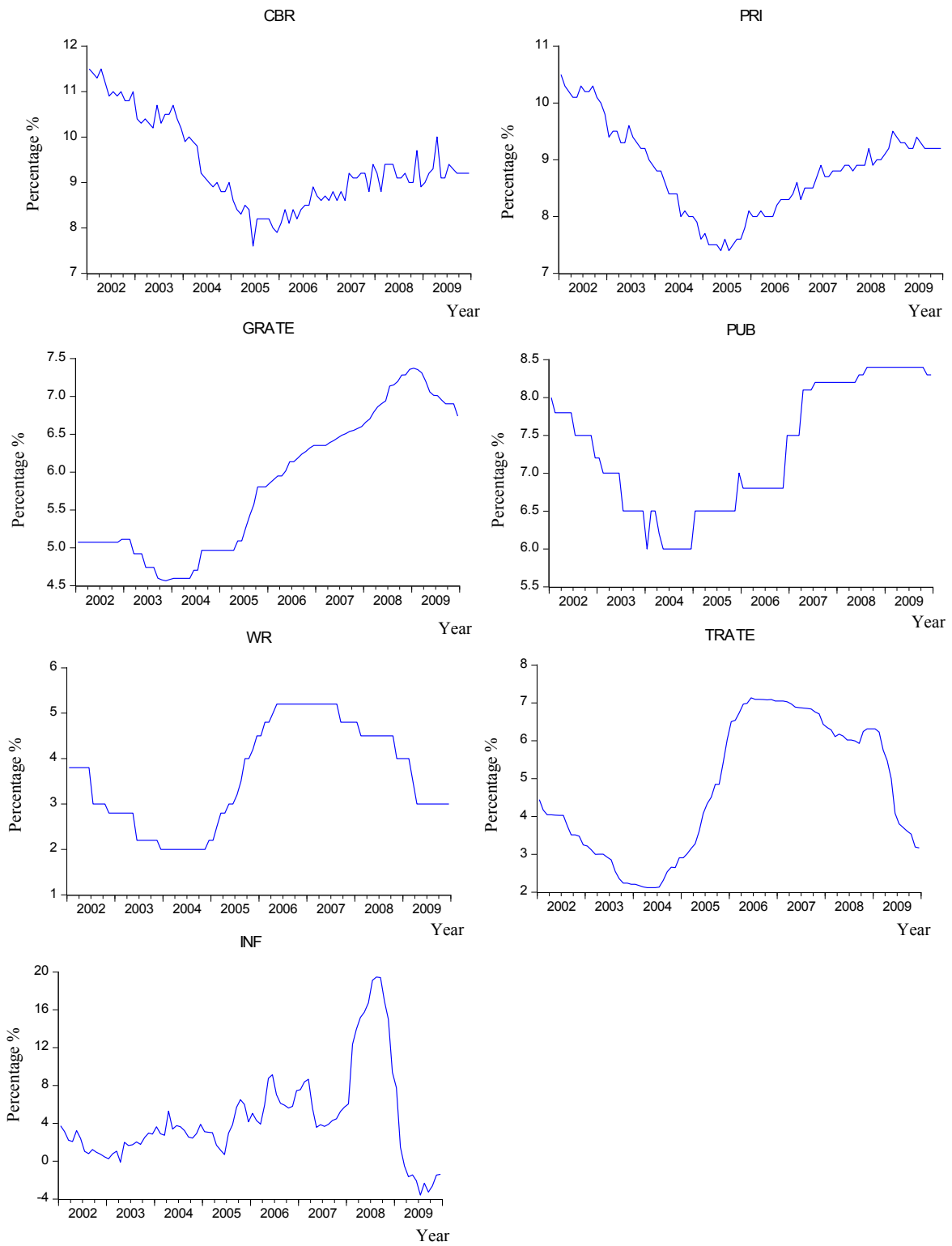


Figure 4-2: Main Interest Rate movements (2002-2009)



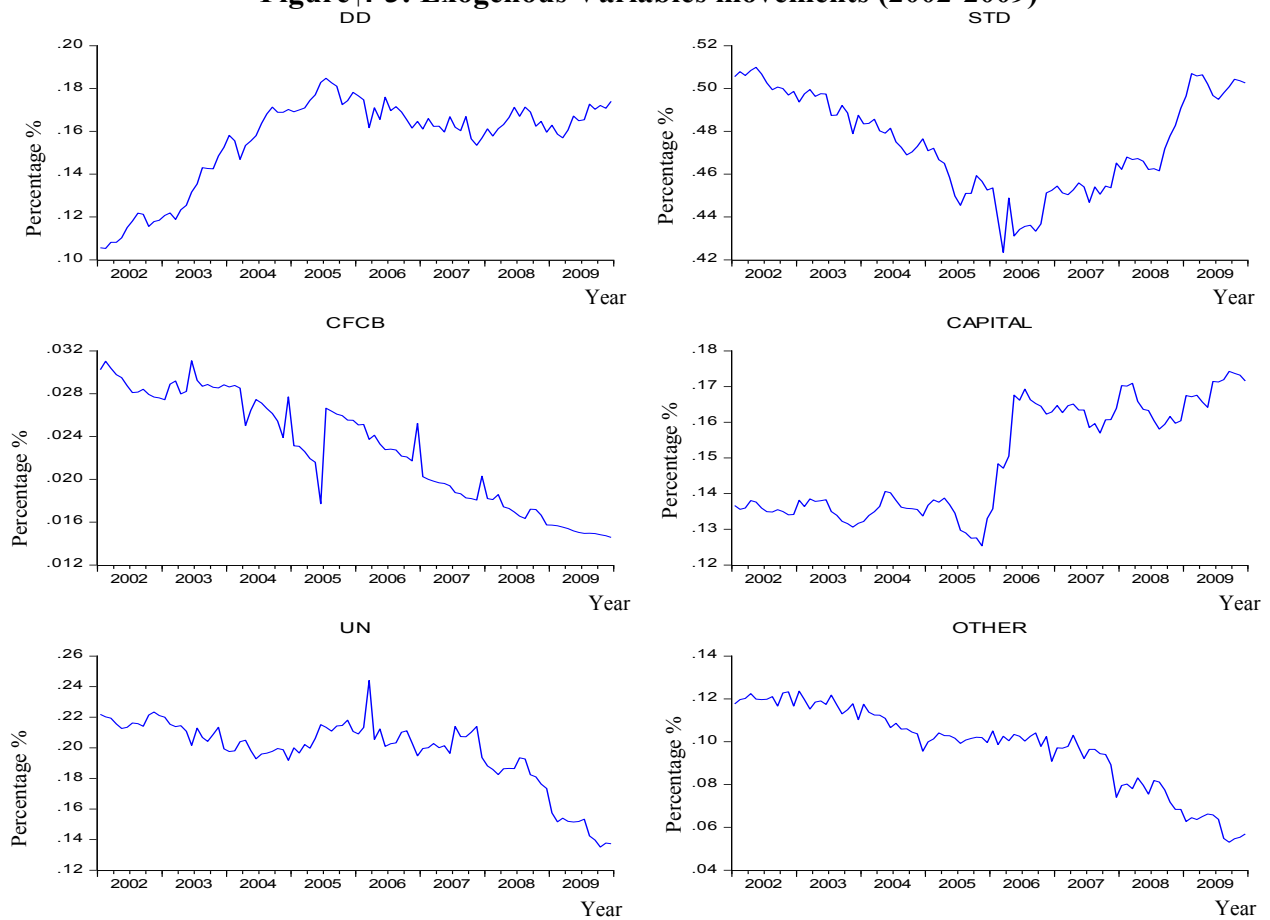
4.4.3.3. Descriptive Statistics for the Exogenous Variables

Table 4.7: Descriptive Statistics for the Exogenous Variables

	DD	STD	CFCB	CAPITAL	UN	OTHER
<i>Mean</i>	0.155854	0.474517	0.022924	0.149299	0.197406	0.097452
<i>Maximum</i>	0.184747	0.509928	0.031072	0.174273	0.244025	0.123583
<i>Minimum</i>	0.105291	0.423442	0.014576	0.125372	0.135099	0.053027
<i>Std. Dev.</i>	0.020821	0.022977	0.005123	0.015447	0.022391	0.019437
<i>SD/Mean</i>	0.133592	0.04821	0.223477	0.103463	0.113426	0.199452

Table 4.7 shows that the Exogenous variables were non-active, (CFCB) being **0.223** measure of dispersion.

Figure 4-3: Exogenous Variables movements (2002-2009)



4.5. Results of the General Framework

The dynamic model, equation (4.9), was estimated. However, this model deals with exogenous variables as independent separate variables.

Table 4.8: Aggregation of Balance Sheet Items

Endogenous

CORP	Corporate Bonds
PRIVATE	Loans to Private Sector
PUBLIC	Loans to Public Sector
GBONDS	Government Bonds
TBILLS	Treasury Bills
DWCB	Deposits with Central Bank of Jordan
CASH	Cash

Exogenous

DD	Demand Deposits
STD	Saving & Time deposits
CFCB	Credit (Borrowing) from Central Bank
CAPITAL	Capital & allowances
UN	Un classified liabilities
OTHER	Other Assets

4.5.1. Review of the Empirical Results on the Dynamic Model

This section presents and discusses the results from the dynamic model. Seven equations were constructed, with six equations being estimated and one being a residual equation derived from the balance sheet identity. The general model is, in effect, equation (4.9) without any restrictions being imposed upon the matrices of coefficients. To achieve this, symmetry, homogeneity and joint test for both (homogeneity and symmetry) are tested against the general unrestricted form. Table 4.9 reports the results of testing these special cases of the general model. The overall statistics for each equation in the model are presented in Table 4.10 and graphs of actual, fitted and residuals series from each of the six estimated equations in figure (4.4);

Table 4.9: Testing Special Cases of the General Model

Theoretical Restrictions	Likelihood Ratio (LR) and Wald Test (W)	Results
1. Symmetry	LR=29.566 > $\chi^2_{(15,95\%)}=25.00$	Rejected
	W=30.6998 > $\chi^2_{(15,99\%)}=30.58$	Rejected
2. Homogeneity	LR=26.618 > $\chi^2_{(6,99\%)}=16.81$	Rejected
	W=30.4528 > $\chi^2_{(6,99\%)}=16.81$	Rejected
3. Joint Symmetry and Homogeneity	LR=48.134 > $\chi^2_{(21,99\%)}=38.93$	Rejected
	W=53.79118 > $\chi^2_{(21,99\%)}=38.93$	Rejected

Table 4.9 shows that these restrictions are rejected at the 1% level of significance. We can conclude that the restricted models are significantly different from the general model, which means imposing restrictions is not supported by the data upon which our study is based.

Table 4.10: The Overall Statistics for Each Equation in the Model

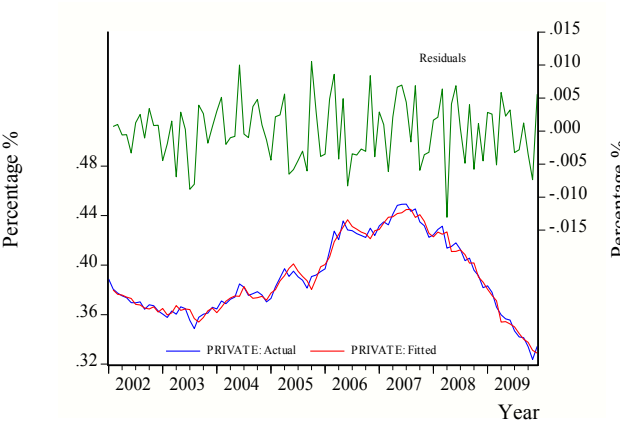
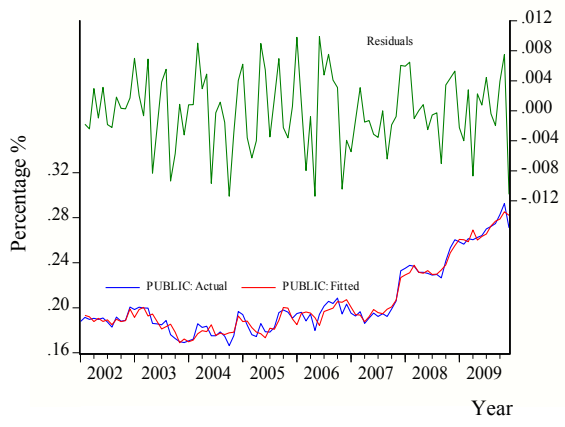
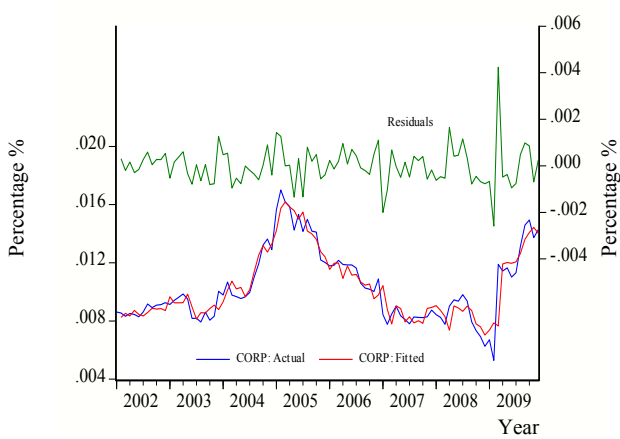
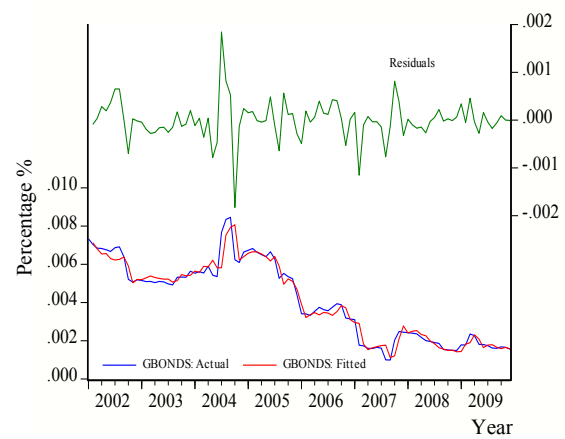
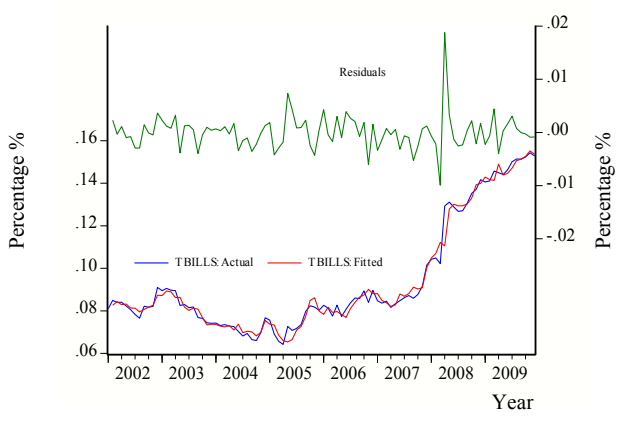
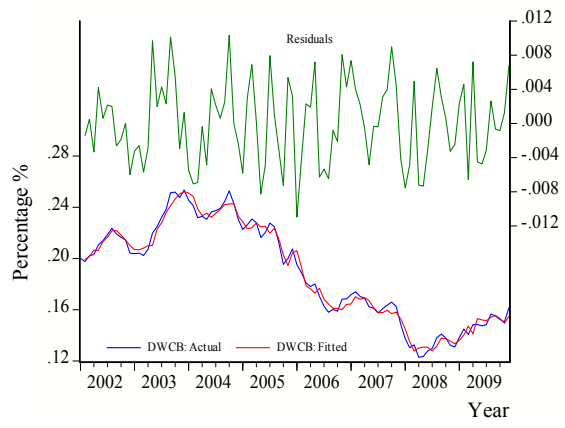
	CORP	PRIVATE	PUBLIC	GBONDS	TBILLS	DWCB
R-bar squared	0.8613	0.9723	0.9674	0.9473	0.9814	0.9805
SSR	0.0001	0.0020	0.0023	0.0000	0.0010	0.0022
DW	2.201978	2.150973	1.850591	1.765558	2.131571	1.522687

Table (4.10) shows that all of estimated equations have a high *Adj-R*², and a very small *SSR*. In addition, it seems that most equations do not suffer from autocorrelation *DW* coefficients are very closed to 2. Furthermore, the estimated system do not suffer from residuals autocorrelation even with up to 12 lags, see table (4.11). Additionally, the estimated dynamic model is normally distributed; the *Jarque-Bera* coefficient is 138.57 with probability equal to 0.9929.

Table 4.11: System Residual Portmanteau Tests for Autocorrelations

Lags	1	2	3	4	5	6	7	8	9	10	11	12
Q-Stat	41.5	70.1	108.4	148.9	180.3	210.1	255.0	295.7	334.0	371.8	421.7	457.8
Prob.	0.245	0.540	0.472	0.372	0.480	0.600	0.435	0.364	0.340	0.322	0.180	0.188

Figure 4-4: Actual, Fitted and Residuals Series from each of the Six Estimated Equations



4.5. 2. Results on the Interest Rate Matrix

To start with, seven interest rates were employed in the dynamic analysis, CBR, which stands for the interest rate on corporate bonds rate; PRI is the interest rate on loans provided by the commercial banks to private sector; PUB represents the interest rate on loans provided by the commercial banks to public sector; GRATE is the interest rate on governments bonds; TRATE is the interest rate on the treasury bills; WR is the interest rate on commercial banks deposits with Central Bank; INF stands for the inflation rate used as rate of return on cash holding by the commercial banks.

Table 4.12: Dynamic EU Model

Eqn.	Interest Rate Coefficients						
	<i>CBR</i>	<i>PRI</i>	<i>PUB</i>	<i>GRATE</i>	<i>TRATE</i>	<i>WR</i>	<i>INF</i>
<i>CORP</i>	-0.000068 [-0.1750]	-0.00168* [-2.7324]	0.001383** [2.4781]	-0.000503 [-0.5577]	0.000066 [0.2000]	-0.000226 [-0.4920]	-0.000060*** [-1.9183]
<i>PRIVATE</i>	-0.0037*** [-1.7380]	-0.00462 [-1.3558]	0.0088* [2.8457]	-0.01514* [-3.0221]	0.00344*** [1.8880]	0.00124 [0.4874]	0.00041* [2.3324]
<i>PUBLIC</i>	0.00282 [1.2108]	0.003216 [0.8740]	-0.009603* [-2.8692]	0.016183* [2.9903]	-0.001665 [-0.8460]	-0.000728 [-0.2645]	-0.000047 [-0.2498]
<i>GBONDS</i>	0.000063 [0.3207]	-0.00032 [-1.0284]	-0.00030 [-1.0702]	-0.00052 [-1.1438]	-0.000074 [-0.4491]	-0.000004 [-0.0162]	-0.000009 [-0.5406]
<i>TBILLS</i>	0.0032** [2.1261]	0.0024 [1.2314]	-0.00508** [-2.3457]	0.01344* [3.8417]	-0.00226*** [-1.7739]	0.000089 [0.0498]	0.000090 [0.7367]
<i>DWCB</i>	-0.00178 [-0.7899]	0.00132 [0.3689]	0.004377 [1.3484]	-0.013135** [-2.5021]	0.00083 [0.4319]	0.000210 [0.0788]	-0.000414** [-2.2599]

Note: the values in [] are *t*-statistics, *, **, *** indicates significance at the 1%, 5%, 10% levels.

4.5. 3. Results on the Own-Rate Effects

Table 4.12 shows that four out of the six interest rates appear insignificant, however, PUB, which stands for interest rate on public lending, and TBILLS, which presents Treasury bills rate, were significant with a negative sign. It is noticeable that all of interest rates on our model indicate insensitivity of the choice assets to the changes on their own-rates. Statistically, there will be no major changes in the holding of assets as a consequence of

interest rate movements; as a result, monetary authority interest rate changes will not affect the assets holding by commercial banks in Jordan. In their study McLaren and Upcher (1986) have tested further restrictions on portfolio models. They say it is a common feature of such an unrestricted model to have results that clearly run counter to a prior expectation about the direction of interest rate effects and the insignificant coefficients, which we also faced in our results.

4.5. 4. Results on the Cross-Rate Effects

Regarding the off-diagonal interest rate elasticity, eleven out of thirty from table 4.12 has shown values that differ significantly from zero. Therefore, the results show that the cross-rate somehow effects the decision of allocating the available funds between the choice set of assets. The most sensitive assets were the lending to private sector (PRIVATE) and followed by the Treasury bills (TBILLS).

4.5. 5. Results on Non-choice Assets

However, corporate bonds and private lending both were appearing to have a significant sign with CAPITAL, UN, and the unclassified liabilities. In fact, results show that a bank's investment decisions in Jordan to invest in highly risk assets upon banks are being affected by capital and unclassified liabilities. On the other hand, lending to the public sector appears significant to time and saving deposits and credit from the Central Bank. Also, PUBLIC were significant to other assets but with negative sign. Furthermore, government bonds (GBONDS) are the only assets that none of the endogenous variables come out as significant. Treasury bills (TBILLS) were significant with the wrong sign to other assets (OTHER). Finally, deposits with the Central Bank appear to be significant with demand deposits (DD), which can be explained by banks' behaviour in investing their short-term

deposits as deposits with the Central Bank for daily basis rate of return to avoid any unexpected customer withdrawals.

Table 4.13: Dynamic EU Model

Eqn.	Exogenous coefficients					
	<i>DD</i>	<i>STD</i>	<i>CFCB</i>	<i>CAPITAL</i>	<i>UN</i>	<i>OTHER</i>
CORP	0.048 [1.502]	0.026 [0.869]	0.048 [0.641]	0.082** [2.392]	0.059** [2.033]	-0.026 [-0.930]
PRIVATE	0.292 [1.643]	0.180 [1.080]	-0.215 [-0.523]	0.621* [3.260]	0.358** [2.221]	0.037 [0.243]
PUBLIC	-0.086 [-0.446]	0.340*** [1.884]	0.933** [2.098]	0.124 [0.600]	0.275 [1.575]	-0.960* [-5.775]
GBONDS	-0.002 [-0.150]	0.0156 [1.028]	0.014 [0.376]	0.004 [0.225]	0.012 [0.832]	-0.022 [-1.569]
TBILLS	-0.009 [-0.076]	0.062 [0.529]	0.137 [0.478]	-0.152 [-1.143]	0.005 [0.041]	-0.247** [-2.302]
DWCB	0.671* [3.598]	0.284 [1.625]	-0.069 [-0.160]	0.269 [1.345]	0.201 [1.191]	0.254 [1.573]

Note: the values in [] are t-statistics, *, **, *** indicates significance at the 1%, 5%, 10% levels.

Indeed, because of the non-linearity of the demand equations those coefficients cannot be very informative about the impact of the holding of assets as a result of interest rate movements.

Table 4.14: Elasticises for EU Model

	<i>CORP</i>	<i>PRIVATE</i>	<i>PUBLIC</i>	<i>GBONDS</i>	<i>TBILLS</i>	<i>DWCB</i>
<i>CBR</i>	-0.061	-0.09	0.129	0.142	0.318	-0.088
<i>PRI</i>	-1.426	-0.104	0.138	-0.677	0.274	0.061
<i>PUB</i>	0.978	0.166	-0.343	-0.533	-0.395	0.17
<i>GRATE</i>	-0.283	-0.226	0.46	-0.732	0.832	-0.405
<i>TRATE</i>	0	0.041	-0.038	-0.084	-0.112	0.02
<i>WR</i>	-0.079	0.012	-0.013	-0.003	0.003	0.004
<i>INF</i>	-0.026	0.005	-0.001	-0.009	0.004	-0.01
<i>DD</i>	0.725	0.117	-0.065	-0.091	-0.016	0.553
<i>STD</i>	1.197	0.219	0.786	1.785	0.311	0.713
<i>CFCB</i>	0.105	-0.013	0.104	0.078	0.033	-0.008
<i>CAPITAL</i>	1.184	0.238	0.09	0.14	-0.241	0.212
<i>UN</i>	1.126	0.181	0.264	0.581	0.01	0.21
<i>OTHER</i>	-0.243	0.009	-0.456	-0.516	-0.256	0.131

Table (4.14) shows the slopes of demand equations and more especially, the interest rate matrix elasticise that can be more informative about the impacts of portfolio composition.

4.5. 6. Results on the System's Dynamic Matrix

Table 4.15 presented the lagged term estimation of the dynamic system by using Cournot aggregation. Briefly, this matrix describes the internal dynamic of the choice assets structure by examining the current assets depending on its lagged state in the absence of external pressure. In particular, it shows how the current stock of the j^{th} asset is subjective by changes in the structure of assets in the last period.

Table 4.15: Dynamic EU Model (Lagged Endogenous coefficients)

Eqn.	Lagged Endogenous coefficients						
	<i>CORP(-1)</i>	<i>PRIVATE(-1)</i>	<i>PUBLIC(-1)</i>	<i>GBONDS(-1)</i>	<i>TBILLS(-1)</i>	<i>DWCB(-1)</i>	<i>CASH(-1)</i>
<i>CORP</i>	0.499* [5.730]	-0.051 [-1.530]	-0.024 [-0.871]	0.4413* [3.471]	-0.005 [-0.133]	-0.019 [-0.649]	-0.125 [-1.265]
<i>PRIVATE</i>	-1.064** [-2.202]	0.547* [2.981]	-0.021 [-0.140]	-0.180 [-0.255]	-0.157 [-0.729]	-0.076 [-0.460]	0.514 [0.936]
<i>PUBLIC</i>	1.685* [3.228]	-0.090 [-0.452]	0.400** [2.409]	-1.927* [-2.527]	-0.294 [-1.268]	-0.177 [-0.987]	-0.632 [-1.064]
<i>GBONDS</i>	-0.015 [-0.345]	0.007 [0.404]	-0.004 [-0.281]	0.824* [2.857]	0.004 [0.206]	-0.008 [-0.527]	-0.024 [-0.483]
<i>TBILLS</i>	0.653*** [1.934]	-0.0305 [-0.238]	0.020 [0.184]	-0.995** [-2.019]	0.487* [3.243]	-0.089 [-0.770]	-0.116 [-0.301]
<i>DWCB</i>	-1.533* [-3.027]	-0.322*** [-1.671]	-0.310*** [-1.926]	1.876* [2.536]	0.0229 [0.102]	0.437* [2.522]	0.543 [0.944]

Note: the values in [] are t-statistics, *, **, *** indicates significance at the 1%, 5%, 10% levels.

On the other hand, the off-diagonal elements of the dynamic matrix appears to be significant in the rows relating to the DWCB deposits with central banks, which were significant with most lagged endogenous coefficients except for TBILLS(-1) and CASH(-1). Also, PUBLIC and TBILLS appear to be somewhat significant to some lagged endogenous coefficients. In fact, the largest (in absolute value) off-diagonal elements are found in the

rows relating to the PUBLIC and DWCB. The columns relating to lagged quantities for both instruments are much smaller in absolute value magnitudes. This suggests that changes in the lagged assets structure affect lending to private sector and deposits with the Central Bank, but that changes in both instruments have only a small impact on other assets portfolios.

4.5. 7. The Impact, Interim and Total Multipliers

After estimating the dynamic model, in this part will calculate the multiplier effects of the choice assets to unit changes to the non-choice items. In view of the fact that the Central Bank of Jordan are controlling, at least officially, nearly all interest rates by setting them or in some cases by determining the maximum and minimum limits within the economy, some of these then can be regarded as (*possible*) direct policy instruments. Consequently, we deem interest rates on corporate bonds (*CBR*), lending to private sector (*PRI*), public lending (*PUB*), government bonds (*GRATE*), treasury bills (*TRATE*), and deposits with the Central Bank (*WR*) to be direct policy instruments. Therefore, the consequences of a one-step change in these exogenous variables are investigated by the calculation of *impact* (current), *interim* (ensuing periods) and *total* (cumulative) multipliers. Since the total multiplier effects are crucial for an overall evaluation of policy implementation, we proceed to derive these effects.

4.5.7.1. Impact effects of policy instruments on Jordanian banking portfolios

Table (4.16), shows the impact effects of the policy variables on the Jordanian banking portfolio. some of these effects caused by rates of return on, corporate bonds, private lending, public lending, government bonds, treasury bills, and deposits with central bank.

Table 4.16: Impact Effects of Policy Instruments on Jordanian Banking Portfolios

	<i>CORP</i>	<i>PRIVATE</i>	<i>PUBLIC</i>	<i>GBONDS</i>	<i>TBILLS</i>	<i>DWCB</i>
<i>CBR</i>	-0.000068	-0.003742	0.002817	0.000063	0.003198	-0.001783
<i>PRI</i>	-0.001676	-0.004617	0.003216	-0.000318	0.002929	0.001317
<i>PUB</i>	0.001383	0.008814	-0.009603	-0.000301	-0.005075	0.004377
<i>GRATE</i>	-0.000503	-0.015136	0.016183	-0.000520	0.013439	-0.013135
<i>TRATE</i>	0.000066	0.003440	-0.001665	-0.000074	-0.002257	0.000825
<i>WR</i>	-0.000226	0.001242	-0.000728	-0.000004	0.000089	0.000210
<i>INF</i>	-0.000060	0.000408	-0.000047	-0.000009	0.000090	-0.000414
<i>DD</i>	0.048149	0.292170	-0.085662	-0.002417	-0.009402	0.670705
<i>STD</i>	0.026133	0.180167	0.339707	0.015571	0.061630	0.284237
<i>CFCB</i>	0.047521	-0.215250	0.932707	0.014048	0.137405	-0.069130
<i>CAPITAL</i>	0.082143	0.621388	0.123664	0.003887	-0.152110	0.268789
<i>UN</i>	0.059066	0.358162	0.274582	0.012176	0.004653	0.201278
<i>OTHER</i>	-0.025796	0.037349	-0.960381	-0.021909	-0.247454	0.253670

A one percent change *ceteris paribus* in the corporate bonds rate seems to cause an increase in the loans to the public sector and the Treasury bills by a very small fraction almost (0.003) percent. Surprisingly, the same percent change in corporate bonds rate would cause no changes in the holding of corporate bonds. On the other hand, such an increase produces reductions in the loans to the private sector and deposits with the Central Bank.

A one percent increase *ceteris paribus* in the private lending rate leads to an increase in the public loans and Treasury bills holding by (0.003) for both instruments, however, the corporate bonds holding appears to decrease after a one percent increase in the private lending rate by (-0.002). Surprisingly, this increase leads to a decrease in lending to the private sector. On the other hand, we can justify the increase on the deposits with the Central Bank in that the banks found it profitable and much safer to increase its holding of deposits with the Central Bank. In other words, banks diversified their holding assets to avoid the probability of private loans defaults.

A *ceteris paribus* one percent change in the public lending rate would produce an increase on corporate bonds, private lending and deposits with the Central Bank. This increase would lead to an unexpected decrease in the holding of public lending. However, we can summarise that the public sector have a variety of options to finance their operations instead of lending from commercial banks.

A one percent increase in the government bonds rate would *ceteris paribus* produce an increase in the public lending and Treasury bills. Surprisingly, this increase will lead to a decrease in the holding of government bonds by -0.001. However, we can also conclude that the governmental entities have a variety of options to finance their operations. In fact, if government bonds rates increase they can move toward other financing options, such as loans from commercial banks or issuing new Treasury bills instead of governments bonds.

A *ceteris paribus* one percent increase in the treasury bills rate would lead to a small increase on the private lending and deposits with the Central Bank. Also, this increase will lead to a decrease on the treasury bills holding by banks.

A *ceteris paribus* one percent increase in the window rate (the rate of return on deposits with the Central Bank) has almost no effect except for a small increase in the private lending 0.001 and decrease on public lending by (-0.001) percent.

Turning to the changes in the exogenous variables, the demand deposits *ceteris paribus* change would lead to an increase on the holding of deposits with the Central Bank by (0.67) percent and (0.292) percent in the holdings of private lending. This change appears reasonable since the banks holding assets are regarding to their maturity and level of risk. However, there is no clear explanation why such an increase in demand deposits leads to a decrease in Treasury bills except that the banks prefer to hold the demand deposits as deposits with the Central Bank instead of Treasury bills to meet customers' withdrawals for their demand deposits. Saving and time deposits *ceteris paribus* change would lead to an

increase on the holding of all holding assets, meaning that banks can diversify their holding assets regarding to the source of available funds. Such long-term deposits give banks more flexibility to hold different assets.

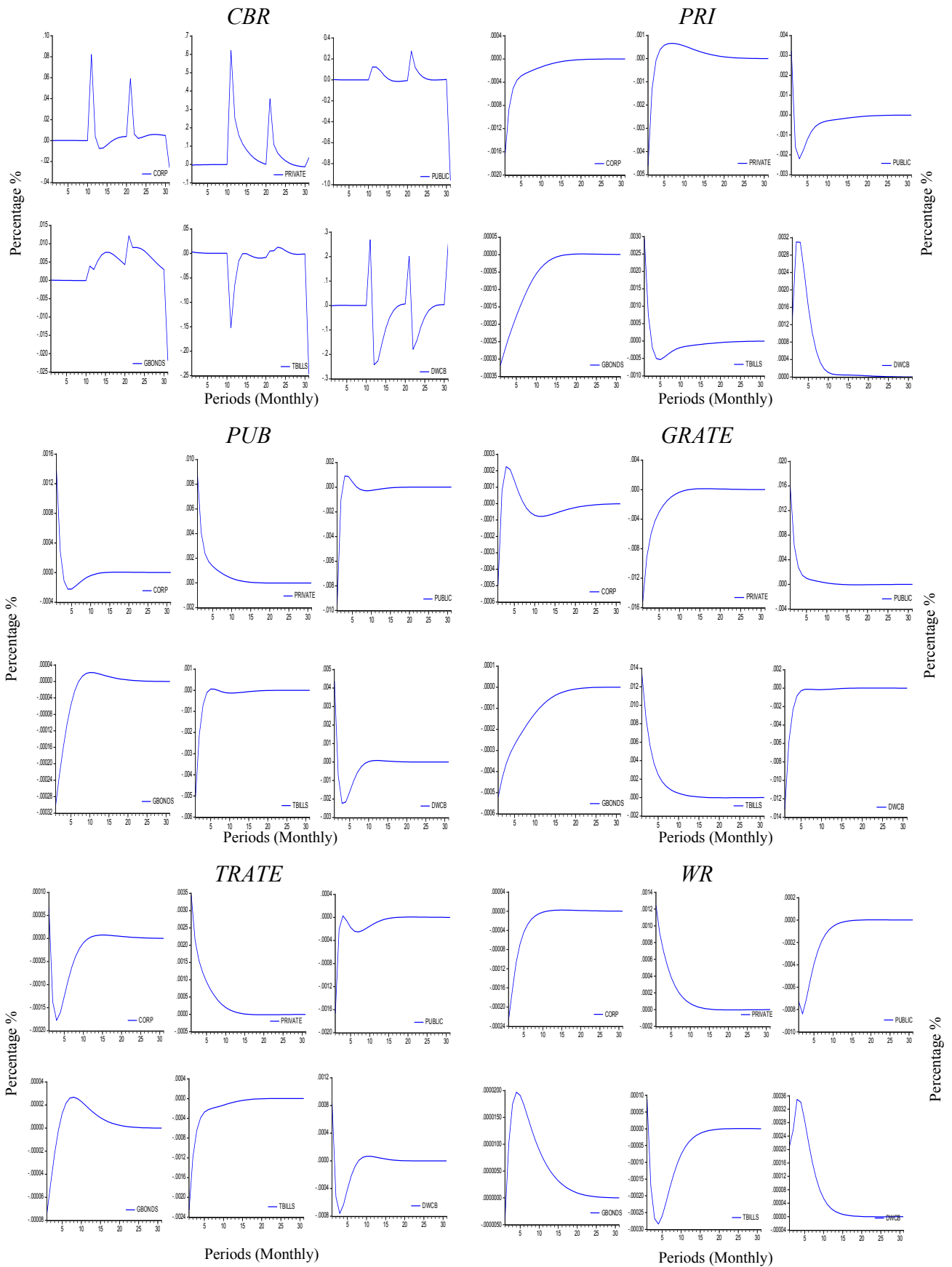
Finally, the only instrument that seems to produce the most logical changes and, therefore, can be used as the monetary authorities to control the money supply and credit expansion in the banking system in Jordan was, the rate of return on deposits with the Central Bank (WR).

4.5.7.2. Total effects of policy instruments on the Jordanian banks' portfolios

The analysis of the impact effects of the (potential) policy instruments on Jordanian banks' portfolios presented in Table 4.16 cannot provide a complete picture, since the estimated reduced form of our model portrays the endogenous variables as being dependent upon lagged endogenous variables. For the complete picture we need to turn to the total multiplier effects which are given in Table 4.17.

Before we do so, we should make some remarks about the interim multiplier effects which when summed with the impact effects, of course, provide us with those total multiplier effects. They all exhibit cycles around zero of decreasing amplitude with time; and they are zero or approach zero after around 19 periods: they all attain zero eventually, since as noted, the model is stable. The interim multiplier effects for exogenous variables (main interest rate) on the set of choice assets are shown in figure 4.5.

Figure 4-5: The Effects of Main Interest Rate (Exogenous) on Endogenous Variables



There are alternations of signs between corresponding impact and total multipliers appears by comparing Tables (4.16) and (4.17), relating to several variables. These include only two effects, the effect of the corporate bond own-rate, which has the correct sign under the total effect; and lending to private sector own-rate.

Table 4.17: Total Effects of Policy Instruments on Jordanian Banking Portfolios

	CORP	PRIVATE	PUBLIC	GBONDS	TBILLS	DWCB
CBR	0.00078	-0.01315	0.00521	-0.00011	0.00854	-0.00068
PRI	-0.00519	0.00074	-0.00762	-0.00180	-0.00020	0.01424
PUB	0.00060	0.02252	-0.00998	-0.00069	-0.00884	-0.00388
GRATE	-0.00054	-0.04200	0.02961	-0.00323	0.03948	-0.02338
TRATE	-0.00069	0.01166	-0.00336	0.00009	-0.00603	-0.00142
WR	-0.00065	0.00464	-0.00402	0.00016	-0.00178	0.00218
INF	-0.00016	0.00143	-0.00068	0.00006	-0.00015	-0.00057
DD	-0.00849	0.59681	-0.35181	-0.02957	-0.18773	0.96217
STD	0.06865	0.13490	0.42924	0.06847	0.04250	0.23431
CFCB	0.16748	-1.06900	1.98744	0.03694	0.70787	-0.91290
CAPITAL	0.10272	1.26559	0.36392	0.07023	-0.27612	-0.50334
UN	0.12376	0.47140	0.53844	0.07851	0.05577	-0.28190
OTHER	-0.16753	0.69038	-1.75674	-0.11039	-0.77788	1.08236

Unit changes in the interest rate 1%.

A main reason for these results could be that the Central Bank were based primarily on direct controls (credit ceilings and preferential rates) as a means of influencing the behavior of the portfolio during most of the period. Therefore, it is not unlikely that the banks' response to these policies has been negative, particularly with regard to interest rates.

It appears that the commercial banks are more sensitive in applying funds to more liquid assets than they are to non-liquid. The outcomes also confirm the significance of banks' capital (Pringle; 1974) regarding the response of banks towards choice assets.

The Overall results may seem disappointing, they are typical of econometric models reported of banks behaviour (see i.e. Muhammad (2010), Humphery (1981), Spindt and Tarhan (1980).

Clearly, the results that appear in this Chapter do not support the view that the entry of new banks, effecting the composition of the assets' holdings in Jordan, did not explain the behaviour of the portfolios. That means, during the sample period the new entrance of foreign bank did not provide any change to the composition of the Jordanian assets' holdings portfolio. In addition, Brown et al., 2008, and Beer et al., 2010, argue that foreign banks could supply more credits in foreign currency because they rely less on domestic deposits and have better and maybe cheaper resources access to the international capital markets. The observation of a lower lending rate of foreign banks could be easily explained by a different assets allocation via the “portfolio composition hypothesis”.

4.6. Conclusion:

This chapter investigates the portfolio behaviour of Jordanian banks during the period 2002 to 2009 using monthly data. The model used is based on the portfolio choice theory originated by Hicks (1935) and developed by Markowitz (1952) and Tobin (1958). Several nested models are developed to test theoretical restrictions including symmetry and homogeneity of the interest rate matrix. Additionally, the multiplier effects (current, interim and total) of the policy instruments on the behaviour of the Jordanian banks are calculated. The empirical results in general do not render any support for the argument that interest rates are an important determinant for the composition of Jordanian bank portfolios, and they do not fully explain the behaviour of such units. It seems that the availability of funds is more important in determining the structure of bank portfolios. Such results are reinforced by the fact that the myopic behaviour hypothesis is also rejected at any reasonable level of significance, which confirms that non-choice set assets and their composition are major determinants of the portfolio behaviour of banks in Jordan.

Another suggestion by Spindt and Tarhan (1980, p.203), which can be adjusted to the results is that banks tend to operate in a highly regulated environment and that these regulatory restrictions and other institutional considerations (i.e. customer relationships) dominate relative cost incentives in the short-run determination of the balance sheet structure. Similarly, if customer loyalty is strong, banks may be able to pass on increases in the cost of their funds, thus immunising to some degree against variations in liabilities costs in the portfolio, which seems to be the case in Jordan.

Chapter Five

Bank Efficiency and Stock Performance

CHAPTER 5 : BANK EFFICIENCY AND STOCK PERFORMANCE

5.1. Introduction

During the last decade, competitive pressures have progressively led banks to strategically focus on generating returns for stockholders (Beccalli *et al.*, 2006). On the other hand, and according to the efficient market hypotheses, stock prices reflect all public information (Fama, 1970). Consequently, the investigations of the determinants of the performance of banks and their relationship with their own stock prices have become gradually more important. The literature reflecting this investigation is that of market-based accounting, which examines the relationship between institutions stock prices and financial annual earnings (Kothari, 2001). Traditionally, institution efficiency has been examined on the basis of financial ratios. In addition, Patel (1989) emphasises that studies on how accounting information affect stock prices are only applicable under superior economic settings and fail to reflect the data of balance sheet. In recent years the emphasis has shifted to the estimation of operational efficiency, which indicates whether a company aims to minimize costs (inputs, consume less at the same level of output) or the maximization of profit (which produces more results for the same amount of inputs). Berger and Humphrey (1997) agreed that the efficiency frontier approaches seem to be superior compared to the use of traditional financial ratios. The efficiency concept, represented by an index of the frontier known as X-efficiency, is a measure of best management practices. Frontier efficiency is generally estimated using parametric or nonparametric approaches and is used as a tool for measuring the bank's performance (Berger and Humphrey, 1997).

This chapter attempts to explain the influence of efficiency, derived from Data Envelopment Analysis (DEA) approach, on the stock prices of listed banks on the Amman Stock Exchange (ASE) from 2005 to 2009. Briefly, by shifting emphasis from the traditional relationship between stock prices and efficiency measures, we test whether changes in banks' efficiency scores have helped to explain the changes in banks stock prices rather than traditional accounting measures. In this regard, we would expect efficient banks to be more profitable and, therefore, greater stockholder returns will exist. Consequently, efficient banks are more able to supply funds at lower cost, whereas inefficient banks may be more prone to risk taking, Deelchand and Padgett (2009) considered these arguments by it may reflected the moral hazard problem that exists in the banking system. In addition, a lower cost of funds, should be reflected by better stock performance (Beccalli *et al*, 2006).

5.2. Banking Efficiency: Meaning, Theory and Measurement

The purpose of this section is to introduce the main concept and methods for the evaluation of performance measurement, however, this survey is selective and focuses on frontier analysis methods. The Data Envelopment Analysis (DEA) method has a particular emphasis, which is crucial for the achievement of the research objectives stated for this chapter.

The efficiency of a productive unit, as the Decision Making Unit (DMU), by comparing its inputs and outputs to those of the best performing, or the most successful, from its peers. The resources used are classified as inputs, while the outputs are the products or services obtained through the production process. The level of the products obtained (outputs) must be related in some way to the level of inputs used to secure them. This relationship is known as the technology of production and defines the maximum possible output obtainable from given inputs.

For a considerable time economist and management scientists have developed alternative methods for deriving empirically the technology of production from a set of similar DMUs under analysis. Despite the differences in the methods available for the estimation, efficiency is always defined by comparing observed to optimal productive performance.

5.2. 1. Conventional and Frontier Efficiency Approach

In the last thirty years, academic research has progressively more focused on the frontier efficiency (or X-efficiency) approach, to measure financial institutions performance. In fact, there are two main ways to measure the performance of banks. The first is based on simple profit-cost analysis, the classical approach, which is the simplest and most naive measure of efficiency. This can be represented by conventional performance ratios such as return on assets or equity (ROA, ROE), capital asset ratio, and cost/income ratios which concentrate on examining financial ratios since they are commonly used to evaluate performance. However, classical performance ratios fail to control for the influences of input/output prices and other exogenous market factors, which constrain the standard ratios from reaching the nearest estimations of the actual performance results. In contrast, the frontier efficiency method measures how well the practice performs relative to the “best-practice firms” facing the same market conditions. It is the ability of organisation to control the cost of resources to produce an output.

Frontier efficiency measures summarize the results of the institutions in a single statistic, efficiency score, which controls the differences between practices in a sophisticated multidimensional character that is rooted in economic theory (Cummins and Weiss, 2000). Thus, the frontier efficiency appears to be superior to conventional performance ratios and better estimates the core business results.

5.2. 2. The Efficiency Concept

In theory, a firm is completely efficient when it produces the output level and mix that maximises profits and minimises costs. The concept of economic efficiency flows from the firms' microeconomics theory. The decomposed of overall economic efficiency can be into scale efficiency, scope efficiency, pure technical efficiency, and allocative efficiency. This was established throughout the ideas of Debreu (1951) and Farrell (1957), who built the standard framework of productive efficiency.

Before discussing the concept of efficiency which, according to Molyneux *et al*, (1996), they notice that it is important to consider the attention for efficiency in the banking industry. They argue that deregulation induced changes, technology and wider market developments release new competitive pressures from internal markets and also from outside. Moreover, globalization and increased competition from the non-bank financial institutions have also put strong pressure to improve banks operational earnings and to control costs.

Therefore, previous studies have used a number of different definitions of efficiency, including productive efficiency, cost efficiency and profit efficiency. Productive efficiency or technical efficiency is defined as the distance, in terms of production of output, between an institution and best practice institution. This hypothesis of "best practices of the institution" is defined by reference to all institutions throughout the sample. An "Optimal" institution may exist in the production function or frontier. A production function assumes that the output level of businesses depends on the production amount of inputs used, in addition to random errors and other variables that reflect the environment or the particular environments of each institution. Productive efficiency is limited in its role of determining the amount of quantity input that may be diminished to a specified output quantity produced.

Cost efficiency studies estimate how far the production costs of a specific organisation differ from those of a best practice organisation generating the same outputs and

functioning under similar environments. On the whole, it defined primarily with reference to a cost function constructed from observations within the sample set of all institutions. This cost function assumes that the total production costs of each individual institution is dependent on the prices of variable inputs, such as labour and capital, the quantity or value of outputs generated, and any other variables that may account for the particular circumstances environment of individual practices. Cost efficiency is the dual of productive efficiency, allowing measurement combination of productive efficiency and the ideal quantity of inputs in relations of prices or allocative efficiency, also known as price efficiency.

Studies of profit efficiency attempt to quantify the degree to which an institution is yielding maximum possible profit. Profit efficiency measures are derived from a profit function or frontier, which assumes that profits are dependent on the level of output prices, input prices, random error and other variables that account for the particular environment circumstances of individual organisations. Researchers adopting this efficiency concept attempt to measure the degree to which output prices may be varied. This variation is expected to influence revenue, assuming that output prices are determined by factors outside the boundaries of the model. A profit efficiency measure may therefore be defined as the ratio of actual earnings achieved to the estimated maximum returns attainable for a 'best practice' institution.

5.2. 3. The Framework of Efficiency

The pillars of measurement of efficiency date back to Debreu (1951) and Koopmans (1957). Debreu (1951) delivered the first efficiency measure, which was called “*the Coefficient of resource utilisation*”, and Koopmans (1957) was the leading to state the concept of technical efficiency. Farrell (1957) extended their work in a fundamental document; he changed the focus from absolute to relative efficiency. This development has

been to show how to bring data to bear on Debreu's formulation of "*the Coefficient of resource utilisation*". Farrell (1957) laid the foundation for the estimation of frontier production functions. In most production processes, the conversion of inputs does not follow a known functional form. Therefore, the traditional economy based on production functions defined theoretically requiring *a priori* specification of functional form, is able to identify the best performance of an unattainable ideal. Farrell (1957) suggested changing the focus from absolute to relative efficiency by promoting the comparison of a DMU to the best actually achieved by peers performing a similar function.

5.2. 4. The Economic Theory and the Causes of Inefficiency

The question can be addressed with regard to why practices may not be able to utilize their resources efficiently. Answering this question led us to link the theory of the firm with the frontier efficiency analysis. As mentioned, the concept of efficiency is derived from the microeconomic theory of the firm. The conventional neoclassical theory assumes that the firm is functioning in a perfectly competitive market. Table 3.1 shows the main characteristics of such a market, and this competitive equilibrium leads all firms to make only normal profit. In consequence, if any firms are unable to gain such normal profit due to inefficient operating, then in the long run these inefficient practices will be either acquired by efficient practices or withdraw from the market. In turn, previous empirical research suggest that not all firms operate on an efficient frontier and a number of practices are not located at the point where long-run average cost are minimised but still survive in the market. Therefore, alternative theories have been proposed to supplement the neo-classical theory of

the firm; the managerial theories of the firm and, secondly, the behavioural theories of the firm.²³

The classical theory of the profit-maximising practices has been criticized for being unrealistic to the modern economy, where a divorce of ownership and control exists in large practices. Instead, firm managerial theories have been developed. Each of the management theories argues that the management group controls by pursuing their own interests, rather than maximizing the practice's wealth. In fact, managers are most likely to obtain those interests from which they may obtain prestige, power and greater personal reward. Thus, no costs can be minimized and a level of organizational slack is built into the system (Brewster, 1997). On the other hand, Baumol (1959) introduced the sales-maximisation model, which argues that managerial objectives, for example prestige, income, power, etc., are correlated with income from sales revenue. Consequently, Baumol suggests that the primary management objective is to maximize revenue after reaching a minimum level of profit necessary to satisfy stockholders.

The principal-agent model was another development in the managerial theories in the 1970s. This analysis stemmed from Spence and Zeckhauser (1971) and Ross (1973), and the "agency theory" developed by Jensen and Meckling (1976) and Fama (1980). In general, however, the principal-agent problem reduces corporate profits and leads to inefficiency of the practices.

Turning to the behavioural theory of the firm, however, Simon (1959) presented a theory of the firm that give emphasis to satisficing²⁴ and bounded wisdom in the decision-making process instead of pursuing a maximisation goal under uncertainty and lack of complete information in the business world. Hence, restricted rationality exists in the

²³ Further information please see (Dong, Y. 2009, 18-22).

²⁴ Satisfice was coined by Simon as a portmanteau of "satisfy" and "suffice".

procedure of decision-making and decision-makers exhibit 'satisficing' behaviour which is established in terms of some aspiration level, rather than optimising behaviour. Consequently, firms operating in this way are not going to keep costs to a minimum, which results in productive inefficiency.

5.2. 5. Technical and Allocative Efficiency

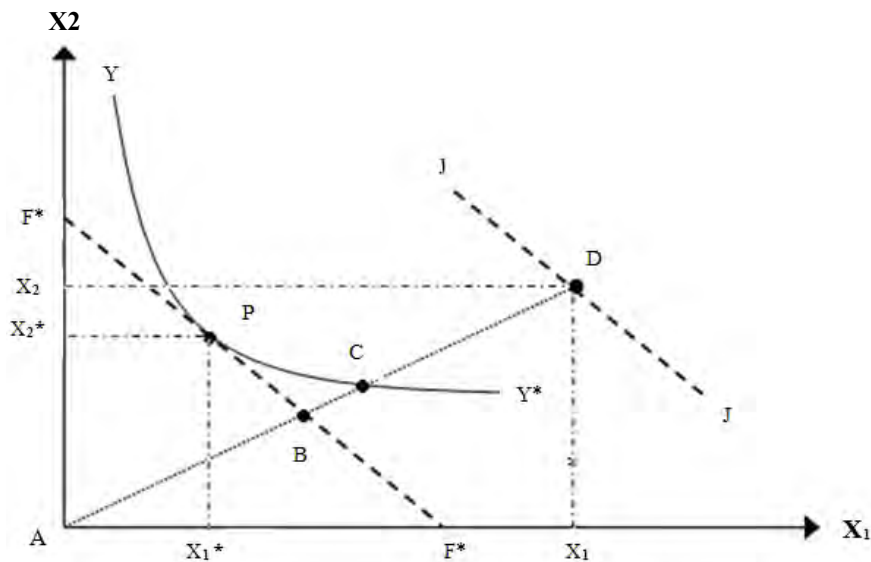
Farrell (1957) analysis of efficiency proposed that the efficiency of a firm consisted of two components: the technical efficiency, which reflects the firm's ability to obtain maximal output from a given amount of inputs, and the allocative efficiency, which reflects their ability to use the input in best possible proportions, given their respective prices and the production technology (Coelli *et al.* 2005, p51). Both combine to provide an overall economic efficiency measure, the allocative and technical efficiency. A graph can best illustrate the idea, for the single output (Y) and two inputs (X_1, X_2) case in the unit isoquant Figure 5.1, Cooper *et al.*, (2007, p. 258).

In turn, Farrell (1957) initially assumes that the constant return to scale (CRS) depicts the efficient frontier on the production function. In figure (5.1) the isoquant (YY^*) fully describes the technological set that captures the combination of the two inputs (X_1, X_2) by which institutions can produce a certain output when perfectly efficiently. In addition, inputs along the isoquant are assumed as technically efficient while, any point above and to the right of isoquant, is defined as a technically inefficient producer since the inputs used are enough to produce a unit of output. Thus, the distance (CD) measures the technical inefficiency of a producer located at point (D) along the ray (AD). Where (CD) distance denotes the amount by which inputs can be reduced without decreasing the amount of output. From this diagram, the technical inefficiency level associated with package (D) can be stated by the ratio (CD/AD). Technical efficiency (TE) of the producer under analysis would be given by the

ratio (AC/AD), and this takes a value between zero and one. A value of one implies that the practice is fully technically efficient (Coelli *et al.*, 2005, p.52).

Allocative efficiency (AE) can also be derived from the unit isoquant plotted in Figure (5.1). It involves the selection of an input mix that allocates factors to their highest value uses and introduces the opportunity cost of factor inputs to the measurement of productive efficiency. However, given information on the market prices of inputs (x_1, x_2), the isocost line (JJ) through (D) is associated with ($w_1 x_1 + w_2 x_2 = H_1$) and the slope of this line reflects the input price ratio.

Figure 5-1: Technical and Allocative Efficiency



Adapted from Cooper *et al.*, (2007, 258).

This cost can be further reduced by moving this line in parallel fashion until it is tangential to the isoquant at (P). The coordinates of (JJ) then give ($w_1 x_1^* + w_2 x_2^* = H_0$) achieving the minimal cost at the prescribed output level. We can similarly determine the relative distances of (B) and (C) to obtain the ratio AB/AC, however, and with respect to the least cost combination of inputs given by the point (P), the above ratio indicates that the

producer would be able to achieve cost reduction by moving from a technically but not allocatively efficient input package (C) to both a technically and allocatively efficient one (P). Consequently, the allocative efficiency that characterises the producer at point (D) is given by the ratio AB/AC. Therefore, total overall cost efficiency can be presented as the product of technical efficiency and allocative efficiency (Coelli *et al.*, 2005, p.52):

Overall cost efficiency = allocative efficiency × technical efficiency

$$= \frac{AB}{AC} \times \frac{AC}{AD}$$

$$= \frac{AB}{AD}$$

5.2. 6. Approaches to the Estimation of Efficiency

Early research was mainly concerned with the estimation of average productivity using various indices and cost comparisons in the banking industry. Later, scholars tended by market share to proxy efficiency, and as mentioned in chapter three, this assumption is that banks with large market shares can be expected to generate greater profits. However, banks with lower cost structures can maximize their return, either by keeping the current price level and the size or price reductions and the expansion of a positive relationship between banks' returns and structures the market is due to the achievements or the gains made by the most efficient practices (Tahir *et al*, 2010).

Bank studies focused on the direct efficiency measurement of the banking markets including a stochastic component, where the direct efficiency measure is added along with the concentration and market share measures to the profit equation while this chapter added the efficiency measure along with the stock prices. In other words, this chapter shifts emphasis to the relationship between banks' stock prices and efficiency measures.

5.2. 7. Parametric versus Non-parametric Approaches to Measure Efficiency

Several approaches have been developed for measuring practice efficiency, from the simple financial ratios to complex econometric models. On the whole, there have been two key types of frontier approaches that have been harnessed in most prior efficiency studies: deterministic and stochastic. The deterministic approach presumes that firms share a collective technology and hence both face a common production and cost frontier. All variation in firm performance is then attributed to variation in business efficiencies relative to these common frontiers. However, the concept of a deterministic frontier shared by all firms ignores the possibility that a business performance may be affected by factors beyond their control as well as by factors under its inefficient control. On the other hand, the stochastic approach assumes that practices may turn from the minimum achievable cost levels for purely exogenous reasons as well as through inefficiency effects (Al-Jarrah and Molyneux, 2005).

Berger and Humphrey (1997) noted that the efficiency of estimation techniques can be classified into parametric and non-parametric methods. On the other hand, there is no consensus on the preferred estimation techniques for determining the best practice frontier beside which comparative efficiencies is measured. The parametric methods that are commonly used are the Stochastic Frontier Approach (SFA), Distribution Free Approach (DFA), and Thick Frontier Approach (TFA). The most commonly used non-parametric methods are Data Envelopment Analysis (DEA) and Free Disposable Hull (FDH). Approaches mainly differ in the assumptions imposed on the data in terms of the functional form frontier of the best practice, Al-Jarrah and Molyneux (2005)²⁵.

²⁵ For further investigation see Al-Jarrah and Molyneux (2005).

5.2.7.1. Data Envelopment Analysis (DEA) Approach

The Data Envelopment Analysis (DEA) has its roots in the work of Farrell (1957), this nonparametric approach was first suggested by Charnes, Cooper and Rhoades (1978) who described the mathematical programming application to observe data in order to locate a frontier to evaluate the efficiency responsible of each of the practices for the observed quantities. In other words, they reformulated Farrell's original idea for the calculation of efficiency scores for each observation in the sample into a mathematical programming problem permitting that by constructed a nonparametric piece-wise frontier that envelops the input/output data comparative to which costs are minimised (Al-Jarrah, 2007). The scores obtained are defined as the percentage reduction in the use of all inputs that can be utilities to create an observation comparable with the best observations in the sample with no reduction in output.

The DEA approach is based largely on the concept of efficiency and has been widely used in order to compute the amount of effort utilities by a machine in relation to the extent of energy expended in the process, Tahir *et al*, (2009). The DEA concept is similar to the microeconomic theory of production in relation to technical efficiency. The key difference is that the DEA is not determined by some specific equation; as an alternative it is generated from the actual data for the evaluated practices Casu and Molyneux (2000). The DEA scores are defined not by an absolute standard but relative to the other best practices under consideration. The DEA main objective is to determine which firms are operating on their efficient frontier, as it assumes the same unspecified technology set which describes their production possibility set that all firms face. Consequently, if the practice's input and output combination lies on the DEA frontier, the practice is considered efficient, however, if the practice's input/output combination lies inside the frontier the practice is considered inefficient.

This approach can estimate efficiency through the assumption of constant return to scale (CRS) and, variable returns to scale (VRS). The key assumption is that CRS is only applicable when all DMUs are functioning at optimal scale Coelli *et al.* (2005). However, factors like imperfect competition may cause a DMU not to operate at optimal scale. Consequently, the specification of CRS used, when some DMUs are not functioning at optimal scale, confuses measures of technical and scale efficiency, Casu and Molyneux (2000). Banker *et al.*, (1984) produced a seminal work proposing variable returns to scale (VRS) and an output oriented model.

5.2.7.2. DEA Model

As mentioned earlier, the DEA model was first developed by Charnes, Copper and Rhodes (1978), who let it be assumed that a set of data on K inputs and M outputs on each of N DMUs. Aimed at i -th DMU these are denoted by the vectors x_{i0} and y_{r0} respectively. The $K \times N$ input matrix, Y , and the $M \times N$ output matrix, X , and denote the data for all N DMUs. For every single DMU we would like to ascertain an extent of the ratio of all outputs over all inputs, for instance $w_r y_{r0} / v_i x_{i0}$, w is an $M \times 1$ vector of output weights, where v is a $K \times 1$ vector of input weights. The multiple inputs/outputs are reduced to one single input value and a one single output value by the allocation of weights to each input/output. These weights are selected in order to show the efficiency of DMU in the best possible light. In fact, the succeeding mathematical programming is stated to select optimal:

$$\max = \frac{\sum_{r=1}^s w_r y_{r0}}{\sum_{i=1}^n v_i x_{i0}} \quad (5.1)$$

$$\text{s.t.} = \frac{\sum_{r=1}^s w_r y_{rj}}{\sum_{i=1}^n v_i x_{ij}} \leq 1; \quad (5.2)$$

$$w_r, v_i \geq 0; \quad r = 1, 2, \dots, s; \quad j = 1, 2, \dots, n; \quad i = 1, 2, \dots, m$$

Since this chapter is based on the input oriented assessment, the above model is a fractional but can be converted into liner form through a single transformation according to Charnes *et al.*, (1978) by imposing the constraint $v_i x_{i0}=1$ resulting input oriented assessment under CRS, the problem can be stated as already defined.

$$\max q_0 = \sum_{r=1}^s w_r y_{r0} \quad (5.3)$$

$$s. t. \sum_{i=1}^m v_i x_{i0} = 1 \quad (5.4)$$

$$\sum_{r=1}^s w_r y_{rj} - \sum_{i=1}^m v_i x_{ij} \leq 0 \quad (5.5)$$

$$w_r, v_i \geq 0; \quad r = 1, 2, \dots, s; \quad j = 1, 2, \dots, n; \quad i = 1, 2, \dots, m$$

This form of the linear programming problem is identified as the multiplier with the notation changed. By duality in linear programming, the model can be expressed in an *envelopment formulation form*:

$$\min q_0 = \theta_0 - \varepsilon(\sum_{i=1}^m s_i + \sum_{r=1}^s s_r) \quad (5.6)$$

$$s. t. \sum_{j=1}^n \lambda_j y_{rj} - s_r = y_{r0} \quad (5.7)$$

$$\sum_{j=1}^n \lambda_j x_{ij} + s_i = \theta_0 x_{i0} \quad (5.8)$$

$$\sum_{j=1}^n \lambda_j = 1 \quad (5.9)$$

$$\lambda_j, s_r, s_i \geq 0 \quad r = 1, 2, \dots, s; \quad j = 1, 2, \dots, n; \quad i = 1, 2, \dots, m$$

To account for VRS an alternative formulation was provided by Banker *et al.*, (1984), who complete the original DEA model to enable the estimation of efficiency. In addition, by adding the convexity $\lambda_j = 1$ to the *envelopment formulation form* mentioned above, the CRS Linear programming is adjusted to consider VRS. Hence

$$\min w_{i0} x_{i0}$$

$$s. t. \sum_{j=1}^n \lambda_j y_{rj} - y_{r0} \geq 0 \quad (5.10)$$

$$\sum_{j=1}^n \lambda_j x_{ij} - x_{i0} \leq 0 \quad (5.11)$$

$$\sum_{j=1}^n \lambda_j = 1 \quad (5.12)$$

$$\lambda_j \geq 1$$

$$r = 1, 2, \dots, s; j = 1, 2, \dots, n; i = 1, 2, \dots, m$$

Once pure TE has been achieved, not all production possibilities on the VRS frontier are equally productive. It is important to make a distinction between efficiency and productivity. Efficiency, as mentioned earlier, is defined by comparing the outputs and inputs of a DMU with best practices from its peers. Productivity, on the other hand, is defined as the amount of outputs produced per unit of inputs use to secure DMU. Consequently, Scale Efficiency (SE) measures how much the scale of operation of a DMU impacts on its ability to achieve maximum productivity. On the whole, under VRS, the technical efficiency scores are higher than or equal to those scores obtained under CRS. Thus, SE can also be generated by dividing the CRS by VRS; it reflects whether a DMU is functioning at the right scale of operation or right size.

5.3. Literature Review

The frontier approach of measuring efficiency received vast attention after the seminal paper of Farrell (1957). In fact, bank efficiency studies are fast growing, and it is cleared that the vast majority of studies examine the developed countries. As mentioned earlier, the frontier approach determines the distance from the bank with the best frontier. In the literature, the frontier approach can essentially be divided into two main groups, either programming approach or econometric approach. There are at least five parametric/nonparametric efficiency measuring techniques, applied to financial institutions in various countries. The programming approach is nonparametric and deterministic whereas the econometric approach is parametric and stochastic (Berger *et al.* 1993; Berger and Humphrey, 1997). This chapter adopts DEA for measuring bank efficiency in line with the economic data. It has no functional form, functioning efficiently with different banks size and produces optimal results even for a small sample population.

Bank efficiency studies are on the rise, but the majority of studies cover the U.S. (Berger *et al.* 1993; Berger and Humphrey, 1997), while other studies examine several other countries such the UK (Drake, 2001, Sathye, 2001; Sturm and Williams, 2004) examine Australia, (Altunbas *et al.*, 2000; Drake and Hall, 2003) examine Japan, and cross-country studies (Madous *et al.*, 2002; Fries and Taci, 2005; Kasman and Yildirim, 2006). However, there have been a few studies examining the efficiency of Jordanian banking, such as Bdour and Al-Khoury (2008), Satya and Jreisat (2009), and Olson and Zoubi (2011).

Bdour and Al-Khoury (2008) employ the data envelopment analysis (DEA) to measure the efficiency of individual commercial banks in Jordan as a quantitative approach during 1998 to 2004. The results of the DEA model reveal an increase in bank efficiency apart from 2003 and 2004 where bank efficiency decreased. Most efficiency scores showed a consistent increase after the introduction of the Jordanian Government liberalisation

programme in 1996 with the exclusion of a few banks which showed decreased in efficiency. It presumed that these banks have responded differently to the liberalisation programme. Further analysis reveals that had an adverse effect on bank efficiency in both asset utilisation and the labour factor. They conclude their study by stating that the effect of the liberalisation programme may require a longer time period before this effect becomes applicable.

Satya and Jreisat (2009) investigated the level of cost efficiency in 17 Jordanian banks during the period 1996-2007, using the input-oriented DEA model; the cost efficiency scores for each bank were obtained. Their results concluded that the allocative efficiency is quite high in the Jordanian banking sector. The cost efficiency score of banks is 0.74 on average, which implies that banks in Jordan could reduce the cost of production by 26 percent without affecting the level of output. Their study found that large banks were found to be most efficient in terms of cost efficiency (86%), allocative efficiency (92.7%) and technical efficiency (93%).

The study of Olson and Zoubi (2011) examine banks in (MENA) countries, Middle East and North Africa, accounting-based and economic-based measures of efficiency and profitability. Ten countries were examined over the period from 2000 to 2008. They noticed that accounting variables helped explain cost and profit efficiency, while cost efficiency scores has slight impact on profitability and profit efficiency. Their results suggest that banks in MENA are slightly less cost efficient as compared to European banks, while comparable to banks in developing economies. For Jordan the average cost efficiency scores were 70.2, 64.9 for profit efficiency, and scale efficiency scores 95.5, the highest average scores on their study. On the other hand, MENA banks scored well in terms of profit efficiency comparative to other banks worldwide.

Despite the huge amount of literature on banking efficiency, Beccalli *et al.*, 2006 noticed that only a handful of studies have studied banks' efficiency and bank stock price performance relationship in the market place.

Chu and Lim (1998) using DEA examined the relative cost and profit efficiency of a panel of six Singapore listed banks between 1992 and 1996, they initiate that listed banks in Singapore have showed higher overall efficiency of 95.3% compared to profit efficiency of 82.6%. Their results shows that large banks have reported higher efficiency scores than the small banks, 99.0% and 92.0% respectively. Their study found that percentage the change of the price of bank stocks reflected change in profit efficiency rather than cost efficiency. Sufian and Majid (2006) also examine another study by suggested that the stock prices of respond more towards the improvements in profit efficiency rather than in cost efficiency Malaysian banks. They investigated the cost and profit efficiencies by applying the non-parametric DEA model during 2002 to 2003. Banks were listed on the Kuala Lumpur Stock Exchange (KLSE). They discovered that cost efficiency of Malaysian banks was on average significantly greater as compared to profit efficiency.

Beccalli *et al.* (2006) assessed efficiency measures of the banking cost in 1999 and 2000 to a sample of five European countries' banks (France, Germany, Italy, Spain, and UK). Using the DEA and (SFA) method they analysed the intermediation approach using deposits, loans, and securities as outputs, and labour and capital as inputs. Their outcomes results suggest that changes in the prices of banks' stocks reflect changes in cost efficiency, especially the changes derived from the DEA. As a consequence, Liadaki and Gaganis (2010) expanded the sample of Beccalli *et al.* (2006) and examined fifteen EU countries (171 operating banks) and examined whether the stock performance of EU listed bank is related to their efficiency over the period 2002 to 2006. They used the SFA to examine the cost and profit efficiency, their results indicating that profit efficiency changes have a positive and

significant impact on stock prices, while there was not a relationship between cost efficiency and stock return.

A study of Greek banks and their stock price performance were examined by Pasiouras *et al.*, (2008). They examined ten commercial Greece banks, listed on the Athens stock exchange. Their study found that the average technical efficiency under CRS is 93.1% and 97.7% under VRS. The regression results indicate a significant positive relationship between technical efficiency scores and stock price returns, while they found that scale efficiency scores have no impact on stock price returns.

Recent studies examine the relationships between Chinese banks' efficiency and its stock prices, Sufian and Abdul Majid (2009) and Gu and Yue (2011). Both studies concluded that efficiency estimates derived from the DEA contributed significant information for bank stock holders who wish to explain stock return. In addition, Aftab *et al.*, (2011) examined evidence from Pakistani banks and also examined the relationship between efficiency and stock performance over the period from 2003 to 2007 using DEA. Their results also show a positive significant link between changes in efficiency and stock prices.

5.4. Methodology

This chapter employs the panel fixed effects model since the data cover the twelve banks listed on ASE. The DEA approach; and using input-oriented cost minimisation models. Cost efficiency is estimated using the DEA approach, in particular the intermediation approach. However, the profit-oriented approach has also been estimated to compare the obtained results between the two methods. Bank stock performance is represented by annual stock return, calculated from monthly returns for each individual bank. The best practice frontiers were estimated for the three panels separately. The aim of this study is not to compare efficiency scores for each individual bank, but to relate efficiency and stock prices

within approaches, those being the *intermediation* and the *Profit*. We follow Beccalli *et al*, 2006; Pasiouras *et al*, 2008; Liadaki and Gaganis 2010. The estimated models are:

Model 1: Bank Efficiency and the performance of the bank stock:

$$R_{jt} = \beta_0 + \beta_1 E_{jt} + \varepsilon_{jt} \quad (5.13)$$

This model aims to establish the extent to which changes in the efficiency scores influence changes in banks' stocks performance. We employed the following hypothesis:

H_0 : The changes in efficiency scores are not reflected in changes in stock prices.

H_1 : The changes in efficiency scores are reflected in changes in stock prices.

Model 2: Bank Efficiency, Stock Performance and Proxies for Size, Risk and Profits.

This model is a greater extent for the relationship between banks' efficiency and stock performance with controls for other factors that may influence stock performance. We employed an *F*-test to test the following hypothesis:

H_0 : Complete model is not superior.

H_1 : Complete models are better.

The control variables used are: natural logarithm of bank total assets as proxy for size, the changes in ratio of bank total equity to total loans as proxy for risk, and the changes in return on assets as a proxy for profitability.

$$R_{jt} = B_0 + B_1 E_{jt} + B_2 Assets + B_4 \frac{Equity}{Loans} + B_5 ROA + \varepsilon_{jt} \quad (5.14)$$

R_{jt} , present the annual stock return of bank j at time t . E_{jt} , present either bank j annual percentage change in efficiency score ($CRS, VRS, and SE$). $Assets$, present the natural logarithm of total assets of bank j . $Eqtl$, present the annual change in the ratio of total equity over total loans for bank j . RoA , present the annual percentage change in return on assets for bank j .

5.4. 1. Stock Performance

Bank stock performance is denoted by cumulative annual stock returns (R), which were calculated from monthly returns for each bank from the formula given below:

$$R \text{ in year } t = ((1 + \text{month 1 return}) * (1 + \text{month 2 return}) * \dots * (1 + \text{month } n \text{ return})) - 1$$

5.4. 2. Efficiency Score Changes

Changes in efficiency score have been calculated as percentage change in efficiency scores at year-end over the period of our sample as follows:

$$\text{Efficiency change in year } t = \frac{\text{Efficiency score}_t - \text{Efficiency score}_{t-1}}{\text{Efficiency score}_{t-1}}$$

Panel (1) and Panel (2) are based on the intermediation approach suggested by most studies, for example Drake (2001); Drake and Hall, 2003; Drake *et al*, 2006; and Pasiouras (2008), with different inputs/outputs combinations to explore on bank efficiency; the credit risk and off-balance sheet activities in Panel (2).

Panel (1) or the classical model under the intermediation approach appears in the most studies and uses the following two inputs: the total fixed assets and total deposits and short-term funding. The two selected outputs are total loans and other earning assets.

Panel (2) is a re-estimation of panel (1) as suggested by Pasiouras (2008) and by following the recommendations of Bikker and Bos (2008, p.119) that include off-balance sheet items in the intermediation approach it is therefore, a first step of bank production towards an additional balanced view.

“During 1990s, the business of bank with international focus experienced displacement especially lending, by other activities, larger growth in off balance sheet items relative to total assets and larger increase in other operating income as compared to traditional deposit loan spread.” (Machiraju, 2008, p1)

This chapter includes both loss provisions and off-balance sheets items, to account for off-balance sheet activities and credit risk simultaneously. Consequently, As Loretta (1996, p1026)) notices:

“Unless quality and risk are controlled for, one might easily miscalculate a bank’s level of inefficiency; e.g. banks scrimping on credit evaluations or producing excessively risky loans might be labelled as efficient when compared to banks spending resources to ensure their loans are of higher quality”

Following Drake *et al.*, (2006); and Pasiouras *et al.*,(2008), in Panel (3) we examine the profit-oriented approach, the bank revenue components being defined as outputs and cost components as inputs. The two inputs are non-interest expenses and loss provisions. The three outputs are net interest income, net fees and commissions’ income, and other income.

Table 5.1: Panels Outputs and Inputs

<i>Panel</i>	<i>Inputs</i>	<i>Outputs</i>
Panel (1)	Total fixed assets Total deposits and short term funding	Total loans Other earning assets
Panel (2)	Total fixed assets Total deposits and short term funding Loans loss provisions	Total loans Other earning assets Off-balance sheets items
Panel (3)	Non-interest expenses Loans loss provisions	Net interest income Net fees and commissions’ income Other income

The sample consisted of all listed banks in ASE, which is twelve banks from 2005 to 2009, the data were obtained from Bank Scope, and data related to stock prices are obtained from ASE official website.

5.4. 3. Specification of Bank Inputs and Outputs

The fact that the banks are a multi-product nature, there is still no clear agreement on the explicit measurement definition of inputs and banking outputs. The output measures in the banking sector are particularly difficult since many financial services are jointly produced and prices rates are usually allocated to a set of financial services (Cowell and Davis, 1992). It is generally accepted that the efficiency studies choice of variables is significantly affects the results. In other words, to evaluate the efficiency of banks, the output path is defined and measured and may influence the results obtained (Berger and Humphrey, 1997). The problem may influence the results is compounded by the fact that the selection of observation is often limited by the scarcity of data on relevant variables. Four main approaches are generally used to measure the flow of services provided by financial institutions in the banking efficiency literature: the production approach, the intermediation approach, the operating approach, and more recently, the profit-oriented approach. The first two methods employ traditional microeconomic theory of the practice to the bank and only differ in the description of banking activities²⁶. The last two approaches go beyond and incorporate specific activities of the banking sector in the classical theory and therefore modify it (Sufian, 2011).

In the production approach, initiated by Benston (1965), banks are viewed as firms which employ capital and labour to produce different types of deposit accounts and loans (see, for example, Bauer *et al* (1993) and Berger *et al* (1997)). Therefore, the output results are evaluated by the number of deposits and loan accounts, while total costs are the costs of

²⁶ For further details see Cowell and Davis (1992), Das and Ghosh (2006), and Das and Kumbhakar (2012).

operation used to produce these products excluding interest expense. However, this approach may be more applicable to branch efficiency studies, as on the whole bank branches essentially process customer documents and bank financing, while investment decisions are not generally under the branches control (Berger and Humphrey, 1997).

The intermediation approach views financial business as an intermediary between savers and borrowers and produces outputs as, total loans and different securities. This approach was suggested by Sealey and Lindley (1977), and they assume that a bank collect sources of funds and transforms these sources into loans and other assets. On the other hand, Deposits along with capital and labour are treated as inputs. Under this approach, costs are including interest expenses and total costs of production. While, a few scholars advocate the exclusion of interest expenses from total costs, they reasoning that the interest costs are purely financial and not relevant in measuring financial institution efficiency.

Additionally, the unit of bank inputs and outputs according to the intermediation approach are measured in terms of monetary values that can determine the market share of individual banks. In addition, there are some services that cannot be measured in terms of number of accounts held by a financial institution, such as investment in securities. Furthermore, the intermediation approach includes interest expense on deposits and other purchased funds which comprise the bulk of costs. Finally, the intermediation approach is the most commonly used in the banking literature on the empirical efficiency of banks literature. Berger, Leusner and Mingo (1997) indicate that the intermediation approach has the advantage of being more inclusive and captures the bank's role, and emphasizes the costs of banking overall and is appropriate for raising a questions related to the cost minimization of banks (Ferrier and Lovell, 1990).

Although in the banking efficiency literature, the intermediation and production approach have received the most attention, where are there is no consensus as to the 'best'

applicable approach. Berger and Humphrey (1997) point out that both approaches are imperfect, they indicate that because neither fully captures the dual role of financial business, which contains both the provision of transaction and document processing services, and the payment from savers to borrowers. They argue that the production approach may be to some extent better for estimating the efficiencies of branches of such institutions because branches primarily process the customer's documents, and branch managers usually have no influence power over bank investment decisions. In contrast, Casu and Molyneux (2003) argue that the intermediation approach may be more appropriate for evaluating entire financial business, since it is inclusive of interest expenses, which total costs often account for around one-half and two-thirds. On the whole, the intermediation approach is relatively superior for evaluating the importance of efficiency frontiers as compared for the profitability of financial business, since the reduction of total costs (and not just production costs) is necessary to maximise returns (Casu and Molyneux, 2003).

The operating approach and the revenue approach, lately proposed by Drake *et al.*, (2006), are driven by the fact that banks have a profit-oriented objective arising from their financial activities. Leightner and Lovell (1998) specified outputs as total revenue (interest and non-interest income) and inputs as the total expenses, which are designed to reflect this objective. They argue that using net interest income and non-interest income as outputs, they netted the fees generated by deposits without having the problem of including deposits themselves, which generate expenses, the output. In this approach, the output characteristics of deposits are limited in non-interest income, and deposit rate of return are capture against the interest earned on loans to generate "net interest income".

Table 5.2 summarises the main descriptive statistics of the dependant, inputs, outputs and proxies variables.

Table 5.2: Summary Statistics Inputs, Outputs and Proxies Variables.

	<i>Mean</i>	<i>Median</i>	<i>Min</i>	<i>Max</i>	<i>S.D</i>
Dependant					
Return (R)	-0.090	-0.182	-0.492	0.406	0.343
Inputs					
Total fixed assets	35.19	34.68	27.61	44.15	6.69
Total deposits and short-term funding	2393.31	2420.35	1968.99	2826.15	355.63
Loan loss provisions	6.73	4.82	1.50	18.42	6.68
Non-interest expenses	61.76	61.20	51.16	80.57	12.10
Outputs					
Total loans	1308.33	1400.99	946.79	1525.81	249.19
Other earning assets	1210.17	1230.66	1051.42	1304.33	96.94
Total off-balance sheet items	1075.75	1065.29	806.80	1379.32	254.03
Net interest income	83.64	89.37	59.16	97.69	15.97
Net fees and commissions	19.05	18.95	15.60	22.65	3.38
Other income	36.11	34.99	30.28	42.58	4.56
Proxies Annual Changes					
ASSET	3.172	3.120	4.364	2.560	0.435
EQTL	0.035	-0.007	-0.335	0.978	0.233
ROA	0.114	-0.057	3.603	-0.918	0.720

5.5. Empirical Results

Efficiency scores, derived from the Data Envelopment Analysis window, are reported in Table 5.3 for Panel (1); Table 5.7 for Panel (2) and Table 5.11 for Panel (3). All computing was performed using *PIM-DEA* software for the efficiency of listed banks in Jordan by applying the DEA approach for all banks. However, for further details in the relationship between stock return and changes in efficiency scores, tables 5.6, 5.10 and table 5.14 present the results of correlations analysis for each panel.

Panel fixed effect results, are employed, which are more suitable since the data the twelve banks listed on ASE²⁷, derived from estimating equation 5.13 and 5.14 are reported in tables 5. 4-5 for Panel (1); tables 5.8-9 for Panel (2), and tables 5.12-13 for Panel (3).

²⁷ For further details please see Dougherty (2006, p421).

5.5. 1. Intermediation Approach (Panel 1)

In most studies the classical model under the intermediation approach appears to have a positive and statistically significant relation between stock return and changes in technical efficiency scores, while appearing to have a statistically insignificant correlation with scale efficiency SE.

Table 5.3: DEA Efficiency Scores and Annual Changes for Panel (1)

	<i>DEA efficiency scores</i>			<i>Annual change in efficiency scores</i>			
	CRS	VRS	SE	CRS	VRS	SE	
2009	93.66	95.64	97.79	2008-2009	2.10%	2.58%	-0.43%
2008	92.00	93.63	98.22	2007-2008	6.06%	3.08%	2.89%
2007	87.75	91.64	95.59	2006-2007	1.21%	-0.08%	1.33%
2006	86.99	92.12	94.43	2005-2006	-0.90%	-0.85%	0.06%
2005	87.85	93.05	94.50				
<i>Mean</i>	89.65	93.21	96.11	<i>Mean</i>	0.029	0.021	0.008
<i>Max</i>	93.66	95.64	98.22	<i>Max</i>	0.061	0.059	0.029
<i>Min</i>	86.99	91.64	94.43	<i>Min</i>	-0.009	-0.008	-0.004
<i>S. Dev.</i>	2.98	1.56	1.80	<i>Std. Dev.</i>	0.031	0.027	0.013

Table 5.3 presents the efficiency scores and annual changes obtained from DEA for each year, under technical efficiency for TE^{CRS} and TE^{VRS} as well as the scale efficiency (SE). The efficiency score obtained for TE^{CRS} range between 87% and 94%, indicating average inefficiency of around 7%. The overall mean is equal to 89.65% for TE^{CRS} , 93% for TE^{VRS} , and 96% for SE . The average annual changes in efficiency scores can note an increase in both technical and scale efficiency, indicating that banks were enhancing their managerially operation in controlling their costs and functioning at the right scale. The overall efficiency decomposition into technical and scale efficiency suggests that sampled banks' inefficiency was attached to technical inefficiency rather than scale inefficiency, indicating that banks have been inefficient during the period in controlling their costs, while results assume that banks operating at the right scale of operation. Turning to the panel

regression results, the results derived from estimating equation 5.13 and 5.14 are reported in tables 5.4-5. When both DEA technical and scale efficiency scores are used as explanatory variables, a statistically significant coefficient of change in efficiency with positive sign appear under constant and variable return to scale. The slope coefficient is 0.768 for CRS and 1.016 for VRS, implying that the expected increase in banks' stock prices is more for a point increase in VRS than CRS.

Table 5.4: Bank Efficiency and Stock Performance Regressions Results for Panel (1)

Parameters	Change in CRS	Change in VRS	Change in SE
Constant	-0.112* [-8.94]	-0.111* [-17.67]	-0.083* [-7.29]
Constant returns to scale	0.768*** [1.78]		
Variable returns to scale		1.016* [3.41]	
Scale efficiency			-0.890 [-0.64]
R-square	0.038	0.060	0.011
F-stat.	3.17	11.63	0.41
(p-value)	(0.100)	(0.005)	(0.534)
Wald Heteroskedasticity test	191.42	265.20	250.62
(p-value)	(0.000)	(0.000)	(0.000)
Wooldridge-test for autocorrelation	0.203	0.162	0.640
(p-value)	(0.660)	(0.694)	(0.439)
No. of Observation	65	65	65

Note: *t*-value in [], *p*-values in (), and *, **, *** indicates significance at the 1%, 5%, 10% levels.

Before presenting the results, we conduct Wooldridge serial correlation test (2002), to investigate the possibility of serial correlations. This test has the null of no first-order serial correlation. The results imply that the residuals are not serially correlated in all cases. In addition, heteroskedasticity of variance of the regression disturbances is likely. However, this study uses the Wald Heteroskedasticity test to detect the heteroskedasticity problem in the fixed effects model. We accept the null hypothesis that there is no heteroskedasticity. A result for heteroskedasticity implies that the residuals are heteroskedastic for all cases.

The results of the non-spherical test for all models presents in table 5.4 indicate that residuals are heteroskedastic only. Consequently the robust standard errors are estimated. The variable return to scale is positive and statistically significant at 10 percent level. The model that includes TE^{VRS} explains the variability in stock prices with a largest R^2 equal to 0.060. The inclusion in equation 5.14 of further explanatory variables (proxies for banks size, riskiness and profitability) as expected does increase the model explanatory power, as shown in table 5.5.

The results from the inclusion of further explanatory variables under the intermediation approach perform to propose that changes in the prices of bank stocks reflect the percentage changes in return to scale variables under technical efficiency, while the scale efficiency appears to be statistically insignificant as obtained from the basic model.

Wooldridge serial correlation test results imply that the residuals are serially correlated under CRS and VRS. In addition, heteroskedasticity of variance of the regression disturbances is likely as well. The Wald Heteroskedasticity test rejects the null hypotheses implying that the residuals are heteroskedastic for all cases. The results of non-spherical test for all models presented in table 5.5 suggest that the, residuals are heteroskedastic and serially correlated under technical efficiency, while residuals are only hetroskedastic only under scale efficiency. As a consequence the cluster robust standard error estimator is employed for technical efficiency variables and cluster robust standard error estimator for scale efficiency.

**Table 5.5 : Bank Efficiency and Stock Performance and Proxies for Size, Risk and Profits
Regression Results for Panel (1)**

<i>Parameters</i>	<i>Change in CRS</i>	<i>Change in VRS</i>	<i>Change in SE</i>
Constant	1.929 [0.93]	2.108 [1.02]	1.462 [0.72]
Constant returns to scale	0.755*** [1.87]		
Variable returns to scale		0.888** [2.02]	
Scale efficiency			0.057 [0.05]
Banks (i) Total Assets	-0.653 [-1.00]	-0.708 [-1.09]	-0.500 [-0.79]
Bank (i) T. Equity/T. Loans	-0.289 [-1.49]	-0.325 [-1.65]	-0.202 [-0.58]
Bank (i) Return on Assets	0.355 [4.94]	0.341* [4.72]	0.369* [4.66]
R-square	0.268	0.249	0.290
F-stat. (p-value)	11.03 (0.000)	11.29 (0.000)	7.52 (0.003)
Wald Heteroskedasticity test (p-value)	82.13 (0.000)	98.59 (0.000)	206.62 (0.000)
Wooldrige-test for autocorrelation (p-value)	4.369 (0.0585)	5.094 (0.043)	1.683 (0.219)
No. of Observation	65	65	65

Note: *t*-value in [], *p*-values in (), and *, **, *** indicates significance at the 1%, 5%, 10% levels.

In consequence, changes in both the size and riskiness proxies do not appear to donate the explanation of changes in stock prices. Profitability proxies, return on assets, appear to be statistically significant with a positive sign. In table 5.7 we present the results of correlation analysis to further examine the relationship between stock return and changes in efficiency scores with proxies for size, riskiness and profitability. On the whole, finding proposes that stocks of Jordanian banks move gradually towards their inefficient competitors under technical efficiency variables.

Table 5.6: Correlation between Variables for Panel (1)

Probability	RETURN	CRS1	VRS1	SE1	ASSETS	EQTL	ROA
RETURN	1.000						
CRS1	0.196 (0.118)	1.000					
VRS1	0.246 (0.048)	0.922 (0.000)	1.000				
SE1	-0.105 (0.405)	0.317 (0.010)	-0.072 (0.567)	1.000			
ASSETS	-0.115 (0.363)	0.039 (0.759)	-0.026 (0.836)	0.164 (0.191)	1.000		
EQTL	-0.050 (0.695)	0.219 (0.080)	0.274 (0.027)	-0.099 (0.432)	0.089 (0.479)	1.000	
ROA	0.623 (0.000)	0.089 (0.480)	0.171 (0.173)	-0.191 (0.127)	-0.070 (0.577)	0.084 (0.504)	1.000

5.5. 2. Re-estimated the Intermediation Approach (Panel 2)

In this panel we re-estimated the classical model under the intermediation approach, and we included both loss provisions and off-balance sheet items to simultaneously account for off-balance activities and credit risk. The measured efficiency scores increased very slightly when we included off-balance sheet and loans loss provisions as an additional output/input variable compared to figures appearing in Panel (1). This is supported further by an increase, in the DEA efficiency score from 89.65% in Panel (1) to 93.41% in Panel (2) for technical efficiency under constant return to scale. The efficiency score obtained for TE^{CRS} range between 91% and 98%, indicating average inefficiency of around 7%, which have the same inefficiency results for Panel (1). The overall mean equal was found to 93.41% for TE^{CRS} , 94.86% for TE^{VRS} , and 98.36% for SE .

Banks inefficiency was attached to both technical inefficiencies rather than scale inefficiency, the lower degree of technical efficiency than scale efficiency indicating that

banks have been inefficient during the period in controlling their costs, while results assume that banks operating at the right scale of operation, a similar finding to that under the intermediation approach in panel 1.

Furthermore, regression results derived from estimating equations 5.13 and 5.14 are reported in table 5.8 and table 5.9 below. The slope coefficient is 1.195 for TE^{CRS} and 1.007 for TE^{VRS} . The scale efficiency trends as a statistically significant variable.

Table 5.7: DEA Efficiency Scores and Annual Changes for Panel (2)

<i>DEA efficiency scores</i>				<i>Annual change in efficiency scores</i>			
	CRS	VRS	SE		CRS	VRS	SE
2009	98.17	98.61	99.50	2008-2009	6.54%	5.94%	0.57%
2008	93.07	94.07	98.95	2007-2008	1.07%	0.53%	0.58%
2007	92.87	94.31	98.45	2006-2007	2.84%	1.62%	1.22%
2006	90.78	93.00	97.33	2005-2006	-1.47%	-1.24%	-0.18%
2005	92.15	94.31	97.55				
<i>Mean</i>	93.41	94.86	98.36	<i>Mean</i>	0.036	0.027	0.009
<i>Maximum</i>	98.17	98.61	99.50	<i>Maximum</i>	0.091	0.067	0.022
<i>Minimum</i>	90.78	93.00	97.33	<i>Minimum</i>	-0.015	-0.012	-0.002
<i>Std. Dev.</i>	2.81	2.17	0.92	<i>Std. Dev.</i>	0.042	0.035	0.009

The results of non-spherical test for all models presents in table 5.8 indicate the presence of heteroskedastic in the residuals, which require the robust standard error estimator. In addition, the inclusion of further explanatory variables has increased the explanatory power of the model, while the scale efficiency trend to be statistically insignificant after this inclusion.

Huber (1967) and White (1980, 1982) introduce the robust estimate to make a valid statistical inference regarding to the coefficient estimates when the data is not independent and identically distributed (i.i.d.). The only feature that the robust of estimator of variance has is the ability that relaxes the assumption of independence of the observation. The equations in table 5.9 shows sign of heteroskedastic. Changes in proxies for size and riskiness have stable

statistically appearance of insignificant trends with panels (1), the profitability proxies kept it is statistically appearance, significant with a positive sign.

Table 5.8: Bank Efficiency and Stock Performance Regressions Results for Panel (2)

Parameters	Change in CRS	Change in VRS	Change in SE
Constant	-0.133* [-15.58]	-0.117* [-17.65]	-0.111* [-10.57]
Constant returns to scale	1.195* [5.05]		
Variable returns to scale		1.007* [4.11]	
Scale efficiency			2.507*** [2.07]
R-square	0.093	0.066	0.037
F-stat. (p-value)	25.48 (0.000)	16.93 (0.001)	4.27 (0.061)
Wald Heteroskedasticity test (p-value)	217.80 (0.000)	231.37 (0.000)	150.42 (0.000)
Wooldrige-test for autocorrelation (p-value)	3.128 (0.102)	1.197 (0.296)	3.073 (0.105)
No. of Observation	65	65	65

Note: *t*-value in [], *p*-values in (), and *, **, *** indicates significance at the 1%, 5%, 10% levels.

Table 5.9: Bank Efficiency and Stock Performance and Proxies for Size, Risk and Profits Regression Results for Panel (2)

Parameters	Change in CRS	Change in VRS	Change in SE
Constant	1.894 [0.99]	2.174 [1.02]	1.045 [0.52]
Constant returns to scale	1.060* [4.58]		
Variable returns to scale		1.031* [3.70]	
Scale efficiency			1.540 [1.77]
Banks (i) Total Assets	-0.646 [-1.07]	-0.731 [-1.20]	-0.374 [-0.59]
Bank (i) T. Equity/T. Loans	-0.342 [-1.05]	-0.374 [-1.14]	-0.150 [-0.42]
Bank (i) Return on Equity	0.341* [6.72]	0.343* [6.54]	0.368* [4.93]
R-square	0.289	0.252	0.354
F-stat. (p-value)	37.21 (0.000)	28.08 (0.000)	11.00 (0.001)
Wald Heteroskedasticity test (p-value)	91.96 (0.000)	80.31 (0.000)	3412.84 (0.000)
Wooldrige-test for autocorrelation (p-value)	0.510 (0.489)	(0.823) (0.382)	2.130 (0.170)

Note: *t*-value in [], *p*-values in (), and *, **, *** indicates significance at the 1%, 5%, 10% levels.

Adding loss provisions and off-balance sheet items for the classical model enhance it is explanatory power. These findings suggest that stocks of Jordanian banks move gradually towards their inefficient competitors under technical efficiency variables.

Table 5.10: Correlation between Variables for Panel (2)

Probability	RETURN	CRS2	VRS2	SE2	ASSET	EQTL	ROA
RETURN	1.000						
CRS2	0.305 (0.014)	1.000					
VRS2	0.257 (0.039)	0.961 (0.000)	1.000				
SE2	0.193 (0.123)	0.266 (0.032)	-0.009 (0.942)	1.000			
ASSET	-0.115 (0.363)	-0.016 (0.898)	-0.022 (0.864)	0.022 (0.864)	1.000		
EQTL	-0.050 (0.695)	0.236 (0.058)	0.300 (0.015)	-0.185 (0.139)	0.089 (0.479)	1.000	
ROA	0.623 (0.000)	0.184 (0.143)	0.169 (0.179)	0.059 (0.642)	-0.070 (0.577)	0.084 (0.504)	1.000

5.5.3. Profit-Oriented Approach (Panel 3)

To compare results obtained from the intermediation approach we examine the profit-oriented approach. Table 5.11 presents the efficiency scores and annual changes from 2005-2009. Looking at the overall statistics for efficiency scores and annual changes, the profit-oriented approach observe a lower efficiency scores than the intermediations methods examined in panels (1) and (2), while it had the upper range for the efficiency scores.

By comparing the three models, this model has registered the smallest values for mean, maximum, minimum and the biggest values for standard deviations. The annual changes in efficiency scores from 2006-2007 registered the biggest change; it stood at 19% for TE^{CRS} , 9.5% for TE^{VRS} and 9.4% for scale efficiency. Annual changes in efficiency

scores fluctuated greatly and there were mixed results during the sample period in terms of positive and negative changes. Banks inefficiency was attached to technical inefficiency rather than scale inefficiency as resulted in the previous panels, the lower degree of technical efficiency than scale efficiency indicating that banks have been inefficient during the period in controlling their costs, while results assume that banks operating at the right scale of operation compare with previous results.

Table 5.11: DEA Efficiency Scores and Annual Changes for Panel (3)

<i>DEA efficiency scores</i>				<i>Annual change in efficiency scores</i>			
	CRS	VRS	SE		CRS	VRS	SE
2009	86.74	93.16	93.29	2008-2009	-5.10%	1.30%	-3.01%
2008	91.59	94.63	96.58	2007-2008	6.22%	2.68%	0.15%
2007	88.51	91.43	96.68	2006-2007	18.88%	9.50%	9.41%
2006	78.18	86.83	90.30	2005-2006	-5.31%	-1.98%	-2.30%
2005	83.73	88.77	94.04				
<i>Mean</i>	85.75	90.97	94.18	<i>Mean</i>	0.060	0.038	0.023
<i>Maximum</i>	91.59	94.63	96.68	<i>Maximum</i>	0.189	0.095	0.094
<i>Minimum</i>	78.18	86.83	90.30	<i>Minimum</i>	-0.053	-0.020	-0.030
<i>Std. Dev.</i>	5.10	3.18	2.64	<i>Std. Dev.</i>	0.112	0.046	0.057

Table 5.12: Bank Efficiency and Stock Performance Regressions Results for Panel (3)

Parameters	Change in CRS	Change in VRS	Change in SE
Constant	-0.133* [-8.95]	-0.114* [-12.74]	-0.107* [-8.64]
Constant returns to scale	0.720** [2.90]		
Variable returns to scale		0.648** [2.72]	
Scale efficiency			0.721 [1.37]
R-square	0.145	0.071	0.064
F-stat.	8.41	7.40	1.87
(p-value)	(0.013)	(0.019)	(0.197)
Wald Heteroskedasticity test	217.46	163.60	311.72
(p-value)	(0.000)	(0.000)	(0.000)
Wooldrige-test for autocorrelation	2.780	1.780	1.597
(p-value)	(0.121)	(0.207)	(0.230)
No. of Observation	65	65	65

Note: *t*-value in [], *p*-values in (), and *, **, *** indicates significance at the 1%, 5%, 10% levels.

In turn, the profit-oriented approach regression equation are presented in tables 5.12 and 5.13, there is a positive and statistically significant relation between stocks return and changes in efficiency scores under technical efficiency variables.

From table 5.12, the slope coefficient is 0.72 for TE^{CRS} and 0.648 for TE^{VRS} , thus implying that the expected increase in banks' stock prices is more for a point increase in TE^{CRS} than in TE^{VRS} . As in previous models the residuals are heteroskedastic only. And so the robust standard error estimator is used.

Table 5.13: Bank Efficiency and Stock Performance and Proxies for Size, Risk and Profits Regression Results for Panel (3)

<i>Parameters</i>	<i>Change in CRS</i>	<i>Change in VRS</i>	<i>Change in SE</i>
Constant	1.418 [0.75]	1.720 [0.89]	1.202 [0.62]
Constant returns to scale	0.351*** [2.15]		
Variable returns to scale		0.308 [1.69]	
Scale efficiency			0.374 [0.90]
Banks (i) Total Assets	-0.492 [-0.82]	-0.584 [-0.96]	-0.422 [-0.69]
Bank (i) T. Equity/T. Loans	-0.124 [-0.39]	-0.210 [-0.62]	-0.111 [-0.36]
Bank (i) Return on Equity	0.328* [4.41]	0.345* [5.02]	0.354* [4.58]
R-square	0.318	0.267	0.340
F-stat. (p-value)	8.15 (0.002)	8.09 (0.002)	8.38 (0.002)
Wald Heteroskedasticity test (p-value)	116.83 (0.000)	163.34 (0.000)	186.71 (0.000)
Wooldrige-test for autocorrelation (p-value)	0.097 (0.761)	0.843 (0.377)	0.214 (0.652)
No. of Observation	65	65	65

Note: *t*-value in [], *p*-values in (), and *, **, *** indicates significance at the 1%, 5%, 10% levels.

As in all previous panels, the inclusion of additional variables does increase the explanatory power for this panel (3). Again the residuals are heteroskedastic only. Moreover, return on assets as proxies for profitability appear to be significant in all presented panels. Correlation analysis matrix in table 5.14 appears to have an increase in constant return to

scale with stock return. The overall findings suggest that stocks of Jordanian banks move gradually towards their inefficient competitors under technical efficiency variables.

Table 5.14: Correlation between Variables for Panel (3)

Probability	RETURN	CRS3	VRS3	SE3	ASSETS	EQTL	ROA
RETURN	1.000						
CRS3	0.381 (0.002)	1.000					
VRS3	0.267 (0.031)	0.739 (0.000)	1.000				
SE3	0.252 (0.042)	0.549 (0.000)	-0.053 (0.672)	1.000			
ASSETS	-0.115 (0.363)	-0.019 (0.881)	-0.078 (0.538)	0.061 (0.629)	1.000		
EQTL	-0.050 (0.695)	-0.224 (0.073)	0.002 (0.986)	-0.331 (0.007)	0.089 (0.479)	1.000	
ROA	0.623 (0.000)	0.344 (0.005)	0.303 (0.014)	0.145 (0.249)	-0.070 (0.577)	0.084 (0.504)	1.000

5.6. Conclusions

Looking at the overall statistics for efficiency scores and annual changes, the profit-oriented approach observe a lower efficiency score than the intermediations approach which is examined in panels (1) and (2), while it has the upper range for the efficiency scores. Banks inefficiency was attached to technical inefficiency rather than scale inefficiency, the lower degree of technical efficiency than scale efficiency indicating that Jordanian banks have been inefficient during the period in controlling their costs, while results assume that banks operating at the right scale of operation under the three panels used.

The data sampled all the twelve banks on the ASE and so the fixed effect model, was estimated. The diagnostics tests indicated the presence of heteroskedasticity.

The parameter estimates indicate that the technical efficiency were statistically significant and positively related to banks stock return. The inclusion of additional variables increased the explanatory power of the model.

The empirical results shows a statistically significant relationship between banks stock returns and technical efficiency scores, while changes in scale efficiency scores have no impact on banks stock return under both intermediation approaches. However, this result does exist while using profit-oriented approach as efficiency estimated model.

The overall findings suggest that the share prices of Jordanian banks move according to the representative changes under the technical efficiency variables in the three presented panels.

Chapter Six

Conclusion and Suggestions for Future Research

CHAPTER 6 : CONCLUSION AND SUGGESTIONS FOR FUTURE RESEARCH

6.1. Introduction

Jordan's geographical position and the surrounding regional conflicts placed the country under many type of pressure. On the other hand, the Jordanian economy is considered to be unique, in that a large service sector accounts for up to nearly 70 percent of the country's GDP. However, its government has traditionally pursued liberal, outward looking policies in many respects. These policies enabled Jordan to respond to the emerging opportunities in the region. Therefore, the country has enjoyed favourable economic and social conditions that gained in forms of grants, loans, and worker's remittances from the rich neighbouring countries.

The banking industry in Jordan has experienced a considerable development in the last five decades in terms of the number of licensed banks operating in the economy, the size of banks assets, deposits and credit facilitating and the banking services introduced. Monetary policy in the country also experienced considerable development turning from the traditional and direct monetary tools to liberalised interest rate, and equal treatment for foreign banks. In fact, the country has initiated a multiple financial reforms in order to improve the efficiency and structure of the banking industry since early 1990s.

An examination of the source and uses of funds in Jordanian banks have shown substantial growth. Consequently, the overall picture obtained from looking at the consolidated balance sheet of banks in Jordan shows it has a high status of liquidity, with an average of 37 percent over the period from 2002 to 2009. This ratio is considered to be high, and this might have a bearing on the ability of banks to make loans and thus gain profits.

One core aspect that this thesis addressed was the analysis of bank performance and the likely impact of banks' market structure on bank performance. The way in which market structure has an impact on banks' performance is vital for the reason that one objective of bank regulation is to ensure bank market competitiveness. During the 1990s the Jordanian banking industry could be described as concentrated market, especially in deposits. The top five banks in the deposit market took more than 60 percent of the total market share. Before the end of 2000, the market began to liberalise moved towards a moderately concentrated market. Two competing hypothesis were tested, the SCP and the Efficient Market, for the Jordanian banks using panel data over the period 1991-2009.

The empirical results obtained suggested some consistency with the literature and found a positive, statistically significant market concentration coefficient and a statistically insignificant market share coefficient, a result holding in every case. We can conclude that the results obtained support the SCP hypothesis as an explanation for market performance in Jordan. Furthermore, the control variables, size and risk variables appear to indicate either a negative or insignificant impact on profitability. These results may imply that as banks increase in size, are diseconomies of scale which cause profit or the return to deteriorate.

Another major research that this thesis addressed was investigating the portfolio behaviour of commercial banks operating in Jordan. Hemply (1994, p.158) noted: "Long-run profitability may be hurt if a bank has too much in low-earning source in relation to its needs for such liquidity". Hence, the overall picture obtained from looking at the consolidated balance sheet of banks in Jordan reveals a high status of liquidity. In other words, this study aims to determine if the yields or assets rate of return influence the portfolio composition of banks operating in Jordan. Understanding the facts of the casual factors is important for the efficient operation of monetary authority, since this flow of funds effect eventually banks portfolio movements' into alternative investment forms.

This study has adopted a narrow view of the portfolio approach using the mean-variance technique, allowing only rates of return and exogenous assets as determination of balance sheet composition. The expected utility model was commonly reduced to the mean-variance model of portfolio behaviour. According to this approach, the determinants of alternative portfolios can be assessed by the trade-off between their expected return and valuations of risk, where the former is the means of the probability distribution of return. A number of static as well as dynamic models were tested in the chapter examining the portfolio behaviour of Jordanian banks. In order to determine the underlying static relationship we opted to use the mean-variance model. Moreover, Applied the Brainard and Tobin (1968) process of the general stock adjustment was employed to introduce dynamics model. The model used is based on the portfolio choice theory originated by Hicks (1935) and developed by Markowitz (1952) and Tobin (1958).

Additionally, the multiplier effects (current, interim and total) of the policy instruments on the behaviour of the Jordanian banks are calculated. The empirical results, in general, clearly do not provide any support for interest rates which are important in determining the general composition of the portfolio holdings of Jordanian banks. However, it seems that the capital is more important in determining the structure of these portfolios. Such results are reinforced by the fact that the myopic behaviour hypothesis is also rejected at any reasonable level of significance, which confirms that non-choice assets and their composition are major determinants of the portfolio behaviour of banks in Jordan.

Another suggestion by Spindt and Tarhan (1980, 203), which can be adjusted to the results is that banks tend to operate in a highly regulated environment and that these regulatory restrictions and other institutional considerations (i.e. customer relationships) dominate relative cost incentives in the short-run determination of the balance sheet structure. Similarly, if customer loyalty is strong, banks may be able to pass on increases in the cost of

their funds, thus being immunised to some degree against variations in liabilities costs in the portfolio, which seems to be the case in Jordan.

Therefore, a major goal of this thesis was to examine the performance of banks in Jordan, and to end with, we examine the influence of efficiency estimates, derived from the Data Envelopment Analysis (DEA) approach, on the stock prices of listed banks in Amman Stock Exchange (ASE). By shifting emphasis from the traditional relationship between stock prices and efficiency measures, we test whether changes in banks' efficiency scores have helped to explain the change in banks' stock prices. In this regard, we would expect efficient banks to be more profitable and therefore greater stockholder return will exist. Consequently, efficient banks have a duty to be able to raise capital at lower cost, while inefficient banks may be more prone to risk taking.

The efficiency measures in this study are the direct result of the implementation of Constant Returns to Scale (CRS), Variable Returns to Scale (VRS) and Scale efficiency (SE), and using input-oriented cost minimisation models. Cost efficiency is estimated using the DEA approach. We adopt the intermediation approach, while the profit-oriented approach also estimated to enable comparisons to be made between the two approaches. The best practice frontiers were estimated for the three panels separately.

The average annual changes in efficiency scores under the intermediation approach can note an increase in both technical and scale efficiency, showing that banks were more managerially efficient in adjusting costs and have been operating at the right scale. In addition, we include both loss provisions and off-balance sheet items to simultaneously account for off-balance activities and credit risk. Efficiency scores increased very slightly when we include off-balance sheet and loans loss provisions as an additional output/input compared to the traditional intermediation approach. Finally, looking at the overall statistics

for efficiency scores and annual changes, we observe that the profit-oriented approach provides lower efficiency scores than the intermediation approach.

Under the three panels used, banks inefficiency was attached to technical inefficiency rather than scale inefficiency, the lower degree of technical efficiency than scale efficiency indicating that Jordanian banks have been inefficient during the period in controlling their costs, while results assume that banks operating at the right scale of operation.

The empirical results shows a statistically significant relationship between banks stock returns and technical efficiency scores, while changes in scale efficiency scores have no impact on banks stock return under both intermediation approaches. However, this result does exist while using profit-oriented approach as efficiency estimated model.

The findings suggest that the share prices of Jordanian banks move according to the representative changes under the technical efficiency variables in the three presented panels.

Over all, the new foreign bank entrant does enhance the banking industry market power by the observed decreased over the study period, in terms of deposits and assets, while the results that appear in Chapter Four do not support the view that the entry of new banks, effecting the composition of the assets' holdings in Jordan, did not explain the behaviour of the portfolios. That means, during the sample period the new entrance of foreign bank did not provide any change to the composition of the Jordanian assets' holdings portfolio. In turn, in chapter five, the average annual changes in efficiency scores note an increase in both technical and scale efficiency, indicating that banks were enhancing their managerially operation in controlling their costs and functioning at the right scale. In this manner, we can agree that the entrant of new foreign banks does enhance the banking industry operation.

6.2. Suggestions for Future Research

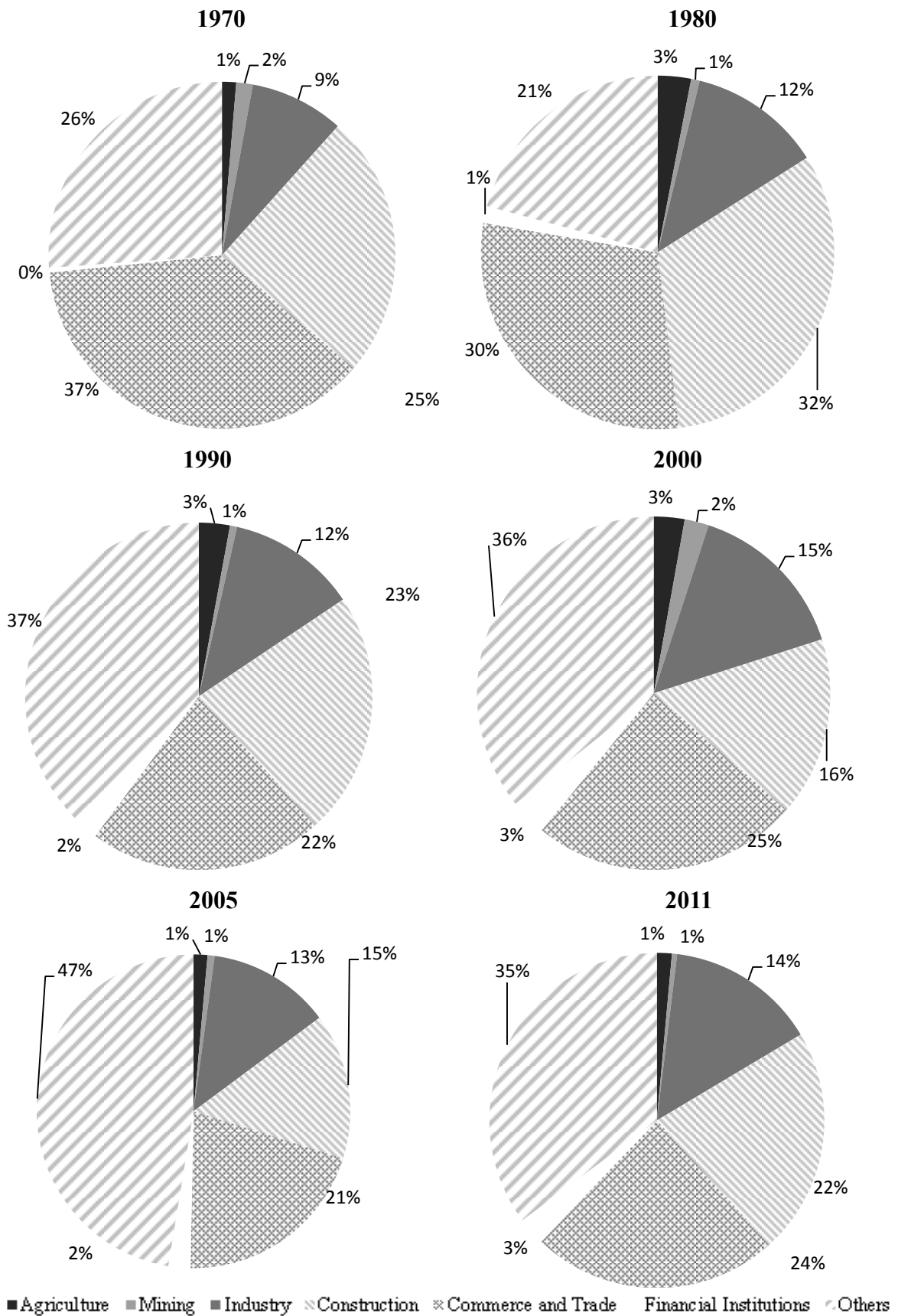
In examining the impact of market structure on banks' performance in chapter three, the empirical results found that the size variable has a negative impact on a bank's profits. We examined such relationships in chapter five but the sample population was twelve banks over twenty five operating in the country, the size variable having been an insignificant impact in most cases. Results' regarding size variables, from chapter three and five makes it somehow clear. So, further investigation with whole banks population samples on the association between the size and banks' average unit costs appears to be a promising option. Such a task could be valuable in identifying the optimum banks' size away from which cost might start to raise.

The second suggestion, an interesting issue raised from chapter four, is that banks can easily pass any increase in their costs to their customers. The banks' customer relations, for instance, could possibly verify this in determining the behaviour of banks in Jordan.

Another interesting issue raised from chapter four also the investigation of bank portfolio behaviour of Jordan, we recommended researcher to estimate the best safety first model. It can be that the safety first model may better explain the portfolio behaviour in Jordan, further investigation in this area is obviously required.

Appendix

Figure A-1: Banks Credit distributions by Sectors for selected years



Data Source: Central Bank of Jordan (2012)

Table A. 1: Chapter Three Bank Sample for 18 Banks

Year	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
HSBC	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
City	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Standard	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Egyptian	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Union	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Arab	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Kuwait	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Jor Islamic	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Intr Islamic								√	√	√	√	√	√	√	√	√	√	√	√
Invest Bank	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Commerical	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Housing	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Cairo								√	√	√	√	√	√	√	√	√	√	√	√
Capital								√	√	√	√	√	√	√	√	√	√	√	√
Arb Jor Inv	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Jordan	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Ahli	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
ABC	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√

Table A. 2: Chapter Three Bank Sample for 22 Banks

Year	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
ABC	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Ahli	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Arab	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Arb Jor Inv	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Audi														√	√	√	√	√	√
BLOM														√	√	√	√	√	√
Cairo							√	√	√	√	√	√	√	√	√	√	√	√	√
Capital						√	√	√	√	√	√	√	√	√	√	√	√	√	√
City	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Commerical	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Egyption	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Genral															√	√	√	√	√
Housing	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
HSBC	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Intr Islamic								√	√	√	√	√	√	√	√	√	√	√	√
Invest Bank	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Jor Islamic	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Jordan	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Kuwait	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Kuwait National															√	√	√	√	√
Standard	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
Union	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√

Table A. 3: Chapter Five Bank Sample

ABC			ArabInv			Arab		
Assets	Equity	Stock Price	Assets	Equity	Stock Price	Assets	Equity	Stock Price
410.8	52.9	4.55	477.8	53.7	5.35	16815.8	1859.6	63.3
517.7	65.8	2.62	549	69.7	2.45	18440.1	3093.9	21.36
601.2	77.3	2.25	636.8	117.8	2	21220	3548	29.34
587	85.1	1.46	697.5	124.1	1.88	22751	3580	15.16
611	96.2	1.09	800.8	125.4	2.36	23099.5	3801.2	12.15
Jordan			Cairo			Capital		
Assets	Equity	Stock Price	Assets	Equity	Stock Price	Assets	Equity	Stock Price
1185.7	121.6	6.31	1227.3	163.3	10.41	698.4	135.9	3.32
1376.2	140.4	3.02	1178.8	138.2	3.37	856.4	157	1.93
1455.7	161.2	2.95	1319.2	145	3.2	939.6	172.4	2.02
1686	191.2	2.2	1462.2	151.5	2.52	983.5	203.2	1.8
1908	214.1	1.52	1746.9	177.1	2.15	1074.6	208.1	1.56
Housing			Inv			Islamic		
Assets	Equity	Stock Price	Assets	Equity	Stock Price	Assets	Equity	Stock Price
3196.3	395	19.99	554.9	69.2	6.3	1342.4	69.4	5.49
4096.1	834.9	6.55	671.9	74	3.29	1462.6	115.3	4.02
5020.1	890.3	7.21	699.1	79.2	2.88	1598.1	133.5	5.75
5430.6	911	8.33	683.3	85.8	1.9	1848.4	161	3.7
6090.3	966.5	7.15	666.7	93.2	1.5	2183.1	176.8	3.17
Commerical			Kuwait			Union		
Assets	Equity	Stock Price	Assets	Equity	Stock Price	Assets	Equity	Stock Price
363.1	66.9	3.58	1986.4	152.9	10.6	652.4	105.9	9.4
513.2	75.5	2.1	2326.9	276.2	6.53	891.7	102.1	3.84
549.3	81.2	2.68	2844.5	318.4	8.25	1068.1	215	3.8
628.2	87.6	2.27	2909.4	352.8	4.69	1134.5	218.5	3
630.1	91	1.62	3016.7	412.9	3.8	1456.6	229.3	1.8

Data Source: Bank Scope , ASE website (2011)

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